

CITY OF BARSTOW, CALIFORNIA

**ADOPTED OPERATING & CAPITAL
IMPROVEMENT BUDGET**

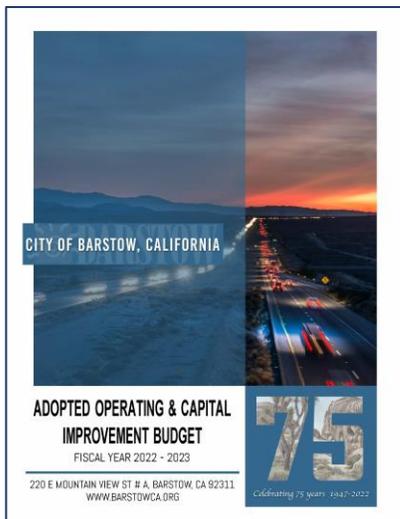
FISCAL YEAR 2022 - 2023

220 E MOUNTAIN VIEW ST # A, BARSTOW, CA 92311
WWW.BARSTOWCA.ORG



Celebrating 75 years 1947-2022

About the Cover...



In September 1947, the City of Barstow was incorporated, making this year its 75th Anniversary. Unique in its history and location, Barstow serves as a main focal point for local travelers, international tourists, and the business community providing some of the most dramatic and inspiring landscapes in the world. Barstow's abundance of historical treasures allow for residents and international travelers alike to enjoy activities at Dumont Dunes, El Mirage, Stoddard Valley and the Mojave National Preserve.

Barstow also features the longest and one of the last remaining functioning Main Streets on Historic Route 66. Along this corridor are many historic buildings from the heyday of Route 66 representing one of the largest collections of such buildings in the nation.

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City of Barstow
List of Elected and Appointed Officials
June 30, 2022

Elected Officials

| | |
|----------------|---------------------------|
| Mayor | Dr. Paul Anthony Courtney |
| Mayor Pro Tem | James M. Noble |
| Council Member | Barbara Mae Rose |
| Council Member | Marilyn Dyer Kruse |
| Council Member | Timothy R. Silva |
| City Treasurer | Michael J. Lewis |
| City Clerk | Andrea Flores |

Appointed Officials

| | |
|--------------------------|----------------------|
| City Manager | Willie Hopkins, Jr. |
| Interim Finance Director | Marc Puckett |
| City Attorney | Matthew Summers |
| Chief of Police | Andrew Espinoza, Jr. |
| Acting Fire Chief | Nick Dinapoli |

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CITY MANAGER’S BUDGET MESSAGE



June 21, 2022

Honorable Mayor, Members of the City Council, and Citizens of Barstow:

I am pleased to transmit to you the adopted Fiscal Year 2022-23 Operating and Capital Improvement Budget. As adopted, this budget represents a balanced budget for the coming fiscal year that continues to provide a high level of service to the community. The City’s management team and staff have put together an operating and capital expenditure plan that addresses the City Council’s priorities within the existing financial constraints to fulfill the service requirements of the people who live, work, and play in our community. The adopted budget demonstrates a sound financial plan for the next twelve months.

Given the high expectations of Barstow residents, businesses and the City Council, development of the Fiscal Year 2022-23 adopted budget was particularly challenging. The gap between “expectations” and “fiscal reality” has gradually widened over the past several years. The economic rebound from one of the most significant and far reaching economic downturns as a result of the pandemic has been slow in the high desert which has made the task at hand more difficult. However, from my professional experience in preparing Operating and Capital budgets for consideration by current and prior City and County governments, I would offer that adverse financial conditions often produce superior plans for managing the public financial resources. I believe this financial plan, as adopted, is both realistic and responsive.

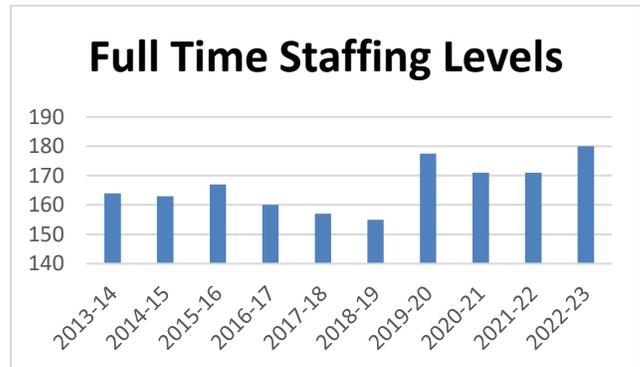
The objectives used in developing the adopted budget were to submit a balanced budget to the City Council which continued to address the Council’s priorities; to maintain high levels of service to the community; to be prudent and realistic in estimating revenues and to support a Capital Improvement Program focused both on capital maintenance and repair.

As a quick overview, here is the adopted budget as submitted for Fiscal Year 2022-23 for all funds:

| ADOPTED BUDGET - ALL FUNDS | | | | |
|------------------------------|-----------------------|----------------------|---------------------|----------------|
| Appropriations/ All Funds | Adopted | Amended | Increase (Decrease) | |
| | FY 22-23 | FY 21-22 | Amount | Percent |
| Operating Budget | \$ 45,291,782 | \$ 42,929,959 | \$ 2,361,823 | 5.50% |
| Net Transfers | 53,607,793 | 9,813,479 | 43,794,314 | 546.27% |
| Capital Budget | 45,217,872 | 6,411,415 | 38,806,457 | 705.27% |
| Total | \$ 144,117,447 | \$ 59,154,853 | \$84,962,594 | 243.63% |

The adopted FY2022-23 Operating and Capital Improvement budget reflects full funding for replacement of the First Street Bridge. This \$84 million project is primarily grant funded. However, as the financial activity for project expenditures and revenue reimbursements flows through the City’s financial system over the next two years in the project life, it will distort year-over-year comparisons between funds.

Management Staff submitted budget proposals for their operating and capital improvement budgets in preparation for departmental budget hearings with me. After reviewing all departmental budget proposals, adjustments were made to arrive at a reasonable and responsive plan of service within the financial constraints that limit us. In addition, where practicable, service efficiencies and reorganizations were considered to consolidate certain work functions that may result in more efficient services provided at a lower cost. Below is a graph that illustrates the staffing levels for full-time positions over the last 10 fiscal years.



SERVICES PROVIDED BY THE CITY

The citizens of Barstow continue to enjoy an outstanding level of service provided by the City paid for by local tax dollars: police; fire; recreation programs for the youth, adults and seniors; parks maintenance; street maintenance; transportation; engineering;

building safety; street sweeping; housing; planning and development; code enforcement; and general government. The General Fund is the major funding source for all services. Therefore, the budget discussion herein focuses primarily on the General Fund, as highlighted in the Financial Summaries section following the Budget Message.

The FY2022-23 adopted operating and capital improvement budget represents implementation of a “best practices” approach to continue improvement of the transparency, readability and understandability of the budget document where practicable.

BUDGET REPORTING AWARDS

The adopted budget document has been prepared in conformity with the award program requirements for the California Society of Municipal Finance Officer’s (CSMFO) Operating Budget Excellence Award and the Government Finance Officers Association’s (GFOA) Distinguished Budget Presentation Award. Nationally, less than 1.4% of eligible public agencies receive this award. We believe that the FY2022-23 adopted budget, as presented, will exceed the award program requirements and we will be submitting the budget to the GFOA and CSMFO for consideration for these awards.

GENERAL FUND ADOPTED BUDGET

The total adopted FY2022-23 General Fund budget is \$23.7 million, an increase of \$4.6 million more than the adopted budget for FY2021-22. This increase in appropriations resulted from a variety of sources but was primarily attributable to a restoration of funding for positions and services that were trimmed from the budget in order to meet the challenges of the pandemic.

The following table is a General Fund summary of the total resources and funding requirements necessary for the adopted FY2022-23 General Fund budget:

| General Fund Summary | | |
|-----------------------------|----|------------|
| Estimated Revenues | \$ | 20,974,151 |
| Net Transfers In | | 2,395,749 |
| Approp. From Fund Balance | | 308,240 |
| Total Resources | \$ | 23,678,140 |
| Adopted Budget | | 23,678,140 |
| Balance | \$ | - |

** Accounted for in the General Fund*

A thorough review of the details of the adopted budget will be presented to City Council and discussed at length during Council’s scheduled budget workshop.

The discussions at the budget workshop will focus primarily on the adopted budget for the General Fund and the budget balancing decisions necessary to achieve a balanced budget for submission to Council for consideration. Economic factors affecting preparation of the adopted budget will also be discussed. These referenced adjustments are summarized herein.

The City has adopted financial policies to guide the preparation of the adopted budget and implementation of the financial plan throughout the year. The FY2022-23 adopted budget continues to institutionalize these policies and practices. During preparation of the adopted budget, there was a noticeable continuation of some of the budgetary pressures in the General Fund that were encountered in prior years. This resulted primarily from a slower economic growth environment than anticipated which hampered revenue growth. As demonstrated, City Council has acknowledged the need to implement budget balancing strategies as necessary to proactively address budgetary pressures. Staff continually reviews service delivery methodologies to reduce spending and enhance revenues where possible. Council has continued to emphasize their ongoing support for routinely performing a full review of the City’s service delivery methods to ensure efficiencies of operation, and, a review of the City’s revenue structure to determine whether new sources of funding may be needed to adequately fund existing services and/or any new programs or expansion of services that may be contemplated in the future.

Working with staff from every department, a responsible spending plan has been developed. This adopted FY2022-23 budget represents a balanced budget achieved through the multi-year budget balancing strategies and revenue enhancements that have been implemented in current and prior fiscal years.

FINANCIAL OUTLOOK

Barstow’s economy has continued to show signs of slow sustained growth. Permit activity has continued to increase and building and construction activity has improved. Per local realtors, multiple offers for homes available for sale is becoming more commonplace. This increased real estate activity is an indicator of

improved market demand and pricing pressures that will cause home prices to rise in the near future. However, property tax revenue increases typically lag market activity by about 18 months.

As the economy continues to improve, it is important to consider that the cost of services provided to the community has also continued to rise at a rate greater than the City's revenue growth. As with consumers and businesses alike, the City is facing much higher fuel costs, utility costs, insurance premium costs and material costs. These cost pressures coupled with increasing costs of operation in other areas, and slower than anticipated growth in revenues continues to underscore the importance of closely monitoring budgetary performance over the course of the fiscal year.

While the passage of Proposition 1A has provided some measure of fiscal stability to local agencies, the State's budget dilemma over the last several years has created funding gaps for all cities from the loss of revenues previously funded from State sources or tax increment revenues from Redevelopment Agencies. The loss of these funding sources due to these State takeaways has continued to have a direct impact on local agencies' abilities to provide basic service delivery. The State has been effective in balancing their budget shortfalls on takeaways from local agencies. Although the State's budget condition has significantly improved, cities must remain vigilant to ensure that the State will not be accessing local revenues yet again in the future. Any additional takeaways from local agencies by the State will have a direct impact on the City's budget and its ability to continue to provide the same level of service delivery to the community.

The City's cash flow position has improved and remains healthy. The City has adopted financial policies focused on protecting the long term fiscal health of the community. As an example of these efforts, the City has adopted a policy that requires the identification of a new funding source and/or offsetting reductions in expenditures prior to consideration of any new or expanded programs. Any further expansion of programs and services or increases in the City's commitment to capital improvements in the community will necessitate additional revenues to fund those initiatives.

The City cannot accomplish any expansion of programs and services strictly by economizing, cutting support personnel, contracting for services, and utilizing other "right sizing" tools to cut costs in other areas. These tools have been in place since the City's

inception and have become a "way of life" for City operations.

APPROPRIATIONS LIMIT

Since the addition of Article XIII-B to the Constitution of California in November 1979, the City has been required to annually establish an Appropriations Limit. The ideology behind establishing an annual appropriation limit is that if an agency's ability to spend tax proceeds each year is controlled, then the growth in tax revenues can be systematically and incrementally managed to lessen the impact or tax burden upon taxpayers throughout the State.

In June 1990, Article XIII-B and its implementing legislation Chapter 1205/80 were modified by Proposition 111 and SB 88. The modifications changed the annual adjustment factors for determining the Appropriations Limit. Beginning with the calculation of the Appropriations Limit for FY 90-91, the City may choose one of the following factors to use for inflationary adjustment:

- The growth in California per capita income; or
- The growth in the non-residential assessed valuation due to new construction within the City.

In addition, the City may choose to use either the population growth of the City or the population growth within the County. These two adjustment factors, one for inflation and one for population, are both annual elections for the City in determining its Appropriations Limit.

The following table is the calculation of the City's adopted Appropriations Limit for FY 22-23:

| | | |
|--|----|-------------------|
| Step 1 - Appropriations Limit for FY 21-22 | \$ | 45,333,957 |
| Step 2 - Multiply the FY 21-22 Appropriations Limit by the cumulative growth factors for San Bernardino County | | <u>1.1332</u> |
| Appropriations Limit FY 22-23 | \$ | <u>51,371,726</u> |

The estimated proceeds from general tax revenues in FY 22-23 equals \$26,143,000, which is \$25,228,726 or 49.1% under the limit.

SUMMARY

The adopted Fiscal Year 2022-23 Operating and Capital Improvement budget continues to support a high level of service that the citizens of Barstow are accustomed to expect. In addition, adequate reserves have been set aside for contingencies, including amounts to meet unforeseen emergencies.

The adopted budget represents a balanced financial plan designed to ensure that Barstow remains an outstanding place to live, work and play.

Furthermore, I believe this plan reflects a majority of your priorities, as well as the priorities of the community, within the City's existing financial resources. However, should the City Council and the community desire additional/expanded programs and services or additional Capital Projects, it will be necessary to add a new revenue source or, identify which existing programs, services or Capital Projects, that can be eliminated from the adopted budget. The City is not in the position – at any point in time throughout the fiscal year absent a major upward shift in the economy – to add expenses without corresponding reductions or offsetting revenue enhancements. This must apply to everyone if we are to successfully work together to implement this budget.

ACKNOWLEDGEMENTS

The annual development of the adopted budget takes an enormous amount of staff time and efforts, and has to be completed within a compressed timeline. I sincerely appreciate and applaud the efforts of the Department Directors, Division Managers, and other departmental staff for their contributions. Special recognition is extended to the Finance team for their contributions. I thank the City Council for their continued support in making Barstow a financially stable and well-balanced community.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'Willie Hopkins, Jr.', with a long horizontal flourish extending to the right.

Willie Hopkins, Jr.
City Manager

ADOPTED OPERATING & CAPITAL BUDGET SUMMARY

The Fiscal Year 2022-23 Adopted Budget reflects the operating and capital spending plans for the General Fund, Special Revenue Funds, Capital Project Funds, Debt Service and Enterprise Funds. The total adopted budget for all funds is \$138.1 million, an increase of \$79.0 million or 133.48% compared to the adopted budget for FY 21-22. Table 1 illustrates these changes.

TABLE 1

| ADOPTED BUDGET - ALL FUNDS | | | | | |
|--------------------------------------|-----------------------------|-----------------------------|----------------------------|----------------|-----------------------------|
| Appropriations/ All Funds | Adopted FY 22-23 | Adopted FY 21-22 | Increase (Decrease) | | Percent of Total |
| | | | Amount | Percent | |
| Operating Budget | \$ 45,291,782 | \$ 42,929,959 | \$ 2,361,823 | 5.50% | 32.79% |
| Transfers Out | 50,607,793 | 9,813,479 | 40,794,314 | 415.69% | 36.64% |
| Capital Budget | 42,217,872 | 6,411,415 | 35,806,457 | 558.47% | 30.57% |
| Total | <u>\$ 138,117,447</u> | <u>\$ 59,154,853</u> | <u>\$ 78,962,594</u> | <u>133.48%</u> | <u>100.00%</u> |

OPERATING BUDGET OVERVIEW

On an all funds basis, the adopted FY22-23 operating budget comprises 32.79% of the total budget. The following discussion will focus primarily on the operating budget. The adopted operating budget is \$45.3 million, an increase of \$2,361,823 or 5.50% compared to the amended budget in FY 21-22. Table 2 below illustrates the components and changes in the adopted operating budget as compared to the prior fiscal year's amended operating budget.

TABLE 2

| OPERATING BUDGET- ALL FUNDS | | | | | |
|------------------------------------|-----------------------------|-----------------------------|----------------------------|----------------|-----------------------|
| Expenditure Category | Adopted FY 22-23 | Amended FY 21-22 | Increase (Decrease) | | % of Total |
| | | | Amount | Percent | |
| Salaries & Benefits | \$ 18,159,983 | \$ 10,528,740 | \$ 183,622 | 1.74% | 15.90% |
| Employee Development | 283,454 | 3,886,387 | 11,981,880 | 308.30% | 23.55% |
| Communications | 307,150 | 3,769,029 | (871,773) | -23.13% | 4.30% |
| Supplies | 1,126,600 | 221,280 | (62,630) | -28.30% | 0.23% |
| Professional Services | 10,171,685 | 164,170 | 5,530 | 3.37% | 0.25% |
| Taxes, Insurances, Misc. | 7,867,465 | 71,800 | (1,000) | -1.39% | 0.11% |
| Capital Projects | 1,620,699 | 3,063,150 | 82,100 | 2.68% | 4.67% |
| Transfers | 48,497,304 | 238,287 | (12,629) | -5.30% | 0.33% |
| Contract & Professional | 26,351,843 | 25,201,601 | 1,150,242 | 4.56% | 39.11% |
| Vehicle & Equipment | 935,235 | 916,850 | 18,385 | 2.01% | 1.39% |
| Capital Equipment | 908,500 | 4,500 | 904,000 | 20,088.89% | 1.35% |
| Depreciation | 1,803,414 | 1,803,414 | - | - | 2.67% |
| Debt Service | 4,137,262 | 5,067,572 | (930,310) | -18.36% | 6.14% |
| Total | <u>\$ 45,291,782</u> | <u>\$ 42,929,959</u> | <u>\$ 2,361,823</u> | <u>5.50%</u> | <u>100.00%</u> |

BARSTOW, CALIFORNIA

Salaries & Benefits: Personnel costs increased by \$183,622 or 1.93% in total. This increase is mainly due to \$37,200 increase in deferred compensation costs, as well as various promotions/step increases and the related increases in PERS costs. In addition, there is no Cost of Living Allowance (COLA) included in the adopted budget.

Maintenance & Operations (M&O): The maintenance and operations category includes such things as: office supplies; office equipment; electricity, gas and water for all City-owned property including parks, medians, street lights and traffic signals; principal and interest payments on outstanding City debt. The adopted budget for maintenance and operations accounts is \$56.6 million, a net increase of \$12,243,795 or 27.57% compared to the FY 16-17 amended budget. The major components of the increase are:

- ❑ \$11,961,880 increase in General operating expenditures relates primarily to the implementation of the Barstow Choice Energy (AVCE) and an increase in the City's Worker's Compensation and General Liability insurance by \$302,400.
- ❑ \$871,773 decrease in Community Development expenditures due to decrease in various grant revenue and related expenditures, and repayment of ERAF loan by the State Department of Finance.
- ❑ \$1,150,242 increase in Contract and Professional expenditures mainly due to \$508,493 increase in the County Sheriff Contract, \$555,493 increase due to AVCE implementation and \$29,500 increase in Building & Safety contract.
- ❑ \$922,385 increase in Vehicle and Capital Equipment expenditures due to a significant increase in capital equipment expenditures.
- ❑ \$930,310 decrease in Debt Service expenditures mainly due to a proposed refunding of the 2007 City Hall Annex Lease Revenue Bonds deferring the \$879,881 payment due in 2017-18 to the 2018-19 fiscal year, and various maturity payments.

Also, included in the M&O adopted budget is \$4,137,262 for debt service payments. The major components of this amount include the following (descriptions of the debt can be found in the "Financial Summaries" section of the adopted budget):

- ❑ \$436,638 for Certificates of Participation (COPs).
- ❑ \$3,441,801 for Tax Allocation Bonds (TABs).
- ❑ \$266,829 for installment purchase agreements.

Vehicles and Equipment/Fixed Assets: The adopted budget includes \$1,843,735 funding for vehicles and equipment and fixed assets, or items that are estimated to be greater than \$5,000 in total value and are usually considered one-time or capital in nature. The majority of these capital equipment related costs relate to vehicle and equipment costs which total \$935,235 in the adopted budget.

Per the contract with the San Bernardino County Sheriff's department for the provision of public safety services to the City, the City is obligated to fund vehicle replacement and maintenance costs for all vehicles utilized by Sheriff's department personnel supporting the County contract with the City. The City is charged replacement costs on the Sheriff's department patrol vehicles, support vehicles and command vehicles that are supporting the public safety services provided to the City. Vehicles are charged out to the City based upon the Sheriff's established repair and replacement schedules for such vehicles.

The remaining capital equipment/fixed asset costs of \$908,500 budgeted in the FY 17-18 adopted budget relate primarily to the following: \$650,000 for the purchase of 9 vehicles (4 Animal Control trucks, 4 Code Enforcement trucks and 1 Pool Vehicle), \$175,000 for the purchase of a Pothole Truck, \$6,500 for drain at the Civic Center pool, \$6,750 for various park projects, \$60,000 for purchase of a Dump Truck, \$6,500 for a trailer and \$3,750 for purchasing a Pressure Washer.

BARSTOW, CALIFORNIA

The total adopted FY 22-23 General Fund estimated revenue is \$24.4 million, an increase of \$2.7 million or 12.85% compared to adopted revenue estimates for FY 21-22. Table 3 illustrates the General Fund revenue sources that fund City services.

TABLE 3

| <u>Revenue Source</u> | <u>GENERAL FUND ESTIMATED REVENUES</u> | | | | |
|------------------------|--|-----------------------------|----------------------------|----------------|-----------------------------|
| | <u>Adopted FY 22-23</u> | <u>Adopted FY 21-22</u> | <u>Increase (Decrease)</u> | | <u>Percent of Total</u> |
| | | | <u>Amount</u> | <u>Percent</u> | |
| Local Taxes | \$ 20,078,500 | \$ 17,814,464 | \$ 2,264,036 | 12.71% | 82.20% |
| Fines & Fees | 261,600 | 254,861 | 6,739 | 2.64% | 1.07% |
| Public Services | 1,601,560 | 1,569,472 | 32,088 | 2.04% | 6.56% |
| Building & Safety Fees | 1,217,300 | 1,160,408 | 56,892 | 4.90% | 4.99% |
| Planning Fees | 181,430 | 165,787 | 15,643 | 9.43% | 0.74% |
| Engineering Fees | 100,520 | 162,927 | (62,407) | (38.30)% | 0.41% |
| Other Revenues | 985,000 | 515,767 | 469,233 | 90.98% | 4.03% |
| Total | \$ 24,425,910 | \$ 21,643,686 | \$ 2,782,224 | 12.85% | 100.00% |

Note: Excludes transfers in.

Revenues: As a result of the slow but steady rebound in the economy, most revenue sources are projected to increase slightly. The City has been experiencing slight increases in Sales Tax, Property Tax, and Franchise Taxes and the expectation is that those increases will continue into FY 17-18. A portion of the increased property tax revenues is resulting from an increase in property tax collections due to the elimination of the Redevelopment Agency and subsequent redistribution of previously captured tax increments. In the near term, the local economy is not generally expected to grow at a comparable rate when compared to the economic growth rates realized prior to FY 07-08. However, most economic indicators appear optimistic and most economic projections are generally calling for a long period of sustained 'slow growth.'

Property Tax is the single largest source of revenue for the City. The FY 17-18 estimated revenue from property tax is \$9,580,300 or 33.48% of the total General Fund revenues. This amount is \$162,000 more than the amended FY 16-17 estimated property tax revenues. This increase of approximately 1.72% in revenue is attributed to the continued slow growth in property values which are anticipated to continue for the foreseeable future. In previous years, the declining market values of property in the City depressed property tax revenues by as much as 40% in some areas. However, over the last year, property values have begun to rise steadily on a month-over-month basis. While market values of property in the City are still at reduced levels when compared to assessed values prior to the beginning of the recession in 2007, a large portion of the property tax base is still assessed at market values less than the maximum taxable value per Proposition 13 limits. These properties may experience Prop. 8 recoveries or increases in assessed values at a rate above 2% up to the Prop. 13 limit over the next year. As such, there is an expectation that the assessed values of those properties will increase at a rate greater than 2% over the next year thereby increasing property tax revenue collections by the City.

Sales & Use Tax represents the City's second largest revenue source estimated at \$6,001,000 or 20.97% of the total General Fund estimated revenues for FY 17-18. This amount represents an increase of \$87,500 or 1.48% compared to the amended revenue estimate for FY 16-17. The increase is due to the continued slow growth in sales and new developments within the City.

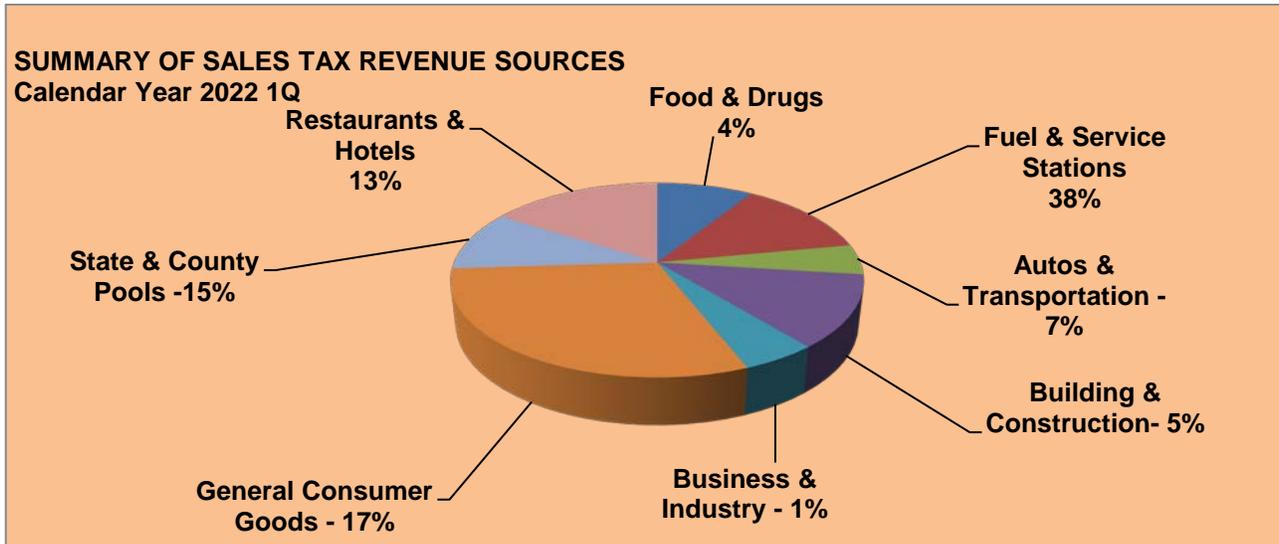
The State Board of Equalization administers the collection of sales and use taxes and remits those collections to local governments. Of those collections, 30% is remitted for the first month of each quarter, another 30% the second month, and 40% at the end of the quarter with a "clean-up" payment for the prior period. Barstow's sales tax base has consistently trended upward over the last several years. This predictability of the sales tax revenue source is due to the diversity of the types of businesses and retailers located within the City. While the sales tax revenue category had been most directly affected by the recession, sales tax revenues have begun to move upward at a

BARSTOW, CALIFORNIA

slow gradual pace. Staff is estimating that sales tax revenues will increase (3.49%) when compared to the FY 16-17 revised revenue estimates.

Graph 1 below illustrates the types of businesses and industries that generated sales tax revenues for the City in calendar year 2016 and the percent of the total sales tax revenue collections generated by each sector of the local economy.

GRAPH 1



The VLF (Vehicle License Fee) Swap is the result of the State's action in 2003 to permanently reduce the Vehicle License Fee from 2% to 0.65%. In the past, local government received its full share of the revenues from the 2% rate. When the State reduced the rate, the State also promised to make local governments whole by backfilling the lost revenue with a like amount in property tax revenues. This backfill payment is linked directly to the growth in property tax revenues. Barstow has experienced some revenue losses from the swap as most property values have fallen since the recession began in May, 2007.

Franchise fees represent the City's third largest source of revenue. Currently, the City collects electric franchise fees from Southern California Edison, gas franchise fees from Southwest Gas Company, cable franchise fees from Cable providers and Solid Waste Hauler's franchise fees from the City's waste hauler. For FY 17-18, estimated revenue from all sources of Franchise Fees is \$4,084,000, which represents 14.27% of the total General Fund revenue. The estimated revenue reflects a net decrease of \$41,500 or 1.00% over the FY 16-17 amended revenue estimate.

Contract payments for animal sheltering services with the County of San Bernardino represent the City's fourth largest source of revenue. The FY 17-18 revenue estimate from this source is \$478,200, which represents 1.67% of the total General Fund revenues. This revenue is a new revenue source to the City since the County began contracting with the City for animal sheltering services beginning in January, 2013.

Descriptions, assumptions, and a ten-year historical trend on the General Fund revenue sources by major categories can be found within the "Fund Summaries" section of this document.

BARSTOW, CALIFORNIA

OTHER GOVERNMENTAL FUNDS

To gain a better understanding of the adopted budget as a whole, the General Fund budget is compared to the entire budget covering all governmental funds. Table 4 illustrates this relationship.

TABLE 4

| <u>GOVERNMENTAL FUNDS ADOPTED BUDGET</u> | | | | | |
|---|------------------------------------|------------------------------------|-----------------------------------|-----------------------|------------------------------------|
| <u>Fund Types</u> | <u>Adopted FY 22-23</u> | <u>Adopted FY 21-22</u> | <u>Increase/(Decrease)</u> | | <u>Percent of Total</u> |
| | | | <u>Amount</u> | <u>Percent</u> | |
| General Fund * | \$ 28,735,371 | \$ 29,607,689 | \$ (872,318) | (2.95%) | 64.92% |
| Special Revenue Funds * | 14,099,870 | 17,595,881 | (3,496,011) | (19.87%) | 31.85% |
| Capital Projects Funds * | 1,427,833 | 7,403,333 | (5,975,500) | (80.71%) | 3.23% |
| Total Governmental Funds | <u>\$ 44,263,074</u> | <u>\$ 54,606,903</u> | <u>\$ (10,343,829)</u> | <u>(18.94%)</u> | <u>100.00%</u> |
| <i>*Includes transfers out</i> | | | | | |

The following Table 5 illustrates the other governmental funds' resources and uses. A brief description of each fund and its budgeted appropriations is listed within the "Fund Summaries" section of the budget. For funds that show appropriations exceeding the estimated revenues available (shown in brackets), undesignated fund balances will be used to cover the projected shortfall.

TABLE 5

| <u>OTHER GOVERNMENTAL FUNDS RESOURCES/APPROPRIATIONS</u> | | | | |
|---|--|---|--|--|
| <u>Fund</u> | <u>Estimated Resources FY 22-23</u> | <u>Adopted Appropriations FY 21-22</u> | <u>Revenues Over (Under) Appropriations</u> | |
| Gas Tax* | \$ 3,542,811 | \$ 2,425,605 | \$ 1,117,206 | |
| Article 3 | 386,370 | - | 386,370 | |
| Article 8* | 856,200 | 535,100 | 321,100 | |
| Measure I | 2,522,710 | 4,163,500 | (1,640,790) | |
| Air Pollution Control | 47,320 | 47,320 | - | |
| Community Development Block Grant | 1,056,661 | 1,056,740 | (79) | |
| NSP 3 | 60,000 | 60,000 | - | |
| Barstow Home | 806,165 | 806,165 | - | |
| Victorville Home | 1,060,920 | 1,060,920 | - | |
| Cal Home | 60,000 | 60,000 | - | |
| Parks & Recreation* | 3,331,996 | 3,331,496 | - | |
| Quimby | 115,000 | - | 115,000 | |
| Police Grants | 72,663 | 71,024 | 1,639 | |
| Asset Seizure | 8,000 | 12,000 | (4,000) | |
| Drug & Gang Prevention | 2,000 | - | 2,000 | |
| Assessment District LL | 322,500 | 470,000 | (147,500) | |
| Capital Projects Funds* | 3,551,230 | 1,427,833 | 2,123,397 | |
| Total Other Governmental Funds | <u>\$ 17,802,046</u> | <u>\$ 15,527,703</u> | <u>\$ 2,274,343</u> | |
| <i>* Includes transfers in and out</i> | | | | |

CAPITAL IMPROVEMENT PROJECTS

The City’s Seven-Year Capital Improvement Program (CIP) is listed within the “Capital Improvement Program” section of the adopted budget. This section provides comprehensive, detailed information on each of the capital projects that the City plans to undertake in the coming fiscal year and beyond. Twenty-three capital improvement projects totaling \$6.0 million are proposed for funding in FY 22-23, a decrease of \$4.8 million or 44.71% over the adopted CIP in FY 21-22.

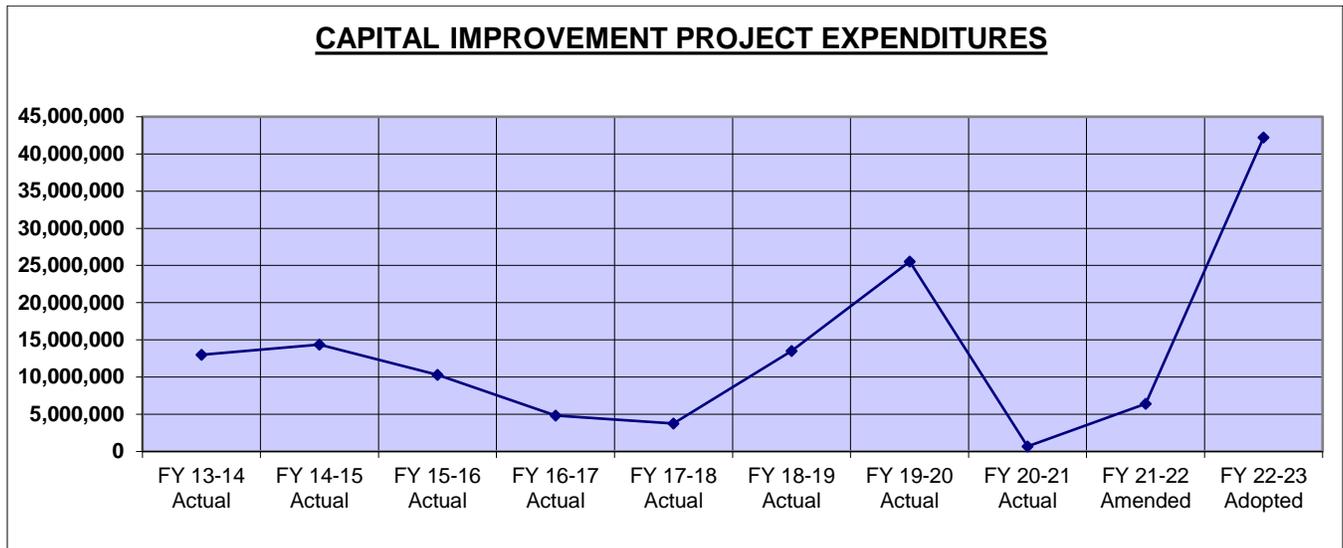
Table 6 is a summary of adopted projects by program category. Further detail of each CIP is included within the “Capital Improvement Program” section of this document.

TABLE 6

| <u>CAPITAL IMPROVEMENT PROJECTS</u> | |
|--|------------------------------------|
| <u>Program Category:</u> | <u>Adopted FY 22-23</u> |
| Preliminary Design | \$ 120,000 |
| Full Design | 878,500 |
| Construction | 5,036,833 |
| Total | \$ 6,035,333 |

The following graph illustrates how much the City has expended to improve and maintain its infrastructure including streets; curbs and sidewalks; storm drains; traffic operations; parks, parkways, and medians; and buildings and facilities. Over the last 10 years, the City has spent/appropriated approximately \$127.6 million or an average of \$12.7 million a year for capital improvements.

GRAPH 2



BARSTOW, CALIFORNIA

Use of fund balances: During times of emergency or due to other needs, the City may utilize its general operating reserve, which is part of the “committed” and “unassigned” portions of General Fund fund balance, if circumstances warrant. The General Fund fund balance should be distinguished from other fund balances. Special Revenue Funds and Capital Projects Funds fund balances are earmarked for specific uses based upon the criteria for which these funds were established. These types of funds may accumulate monies for future appropriations. For example, when the City is ready and able to embark upon a capital improvement project or special program that meets the specific requirements for the use of the funds, appropriations from fund balances may be used.

A summary schedule of estimated available fund balances for all funds is found on the “Calculations of Projected Fund Balances” schedule included within the “Financial Summaries” section of this document. Table 7 below lists the estimated fund balances recommended to be used to support the FY 17-18 adopted budget.

TABLE 7

| <u>ESTIMATED FUND BALANCES TO BE USED</u> | |
|--|----------------------|
| <u>Fund</u> | <u>Amount</u> |
| General Fund | \$ 124,621 |
| Measure I | 1,640,790 |
| Community Development Block Grant | 79 |
| Asset Seizure | 1,639 |
| Assessment District LL | 147,500 |
| Solid Waste fund | 809,578 |
| Total Use of Fund Balances | <u>\$ 2,724,207</u> |

Redevelopment Agency (RDA): Information on the Successor Agency to the City’s dissolved Redevelopment Agency may be found within the “RDA” section of this budget document. Although the RDA is a separate legal entity, the City is considered the “sponsoring entity.” As such, the City is responsible for administering all dissolution activities associated with the former RDA and receives some administrative fee revenues for those activities.

CC/BFPD JOINT RESOLUTION NO. 03-2022

A JOINT RESOLUTION OF THE CITY COUNCIL OF THE CITY OF BARSTOW AND BARSTOW FIRE PROTECTION DISTRICT BOARD ADOPTING THE ANNUAL OPERATING AND CAPITAL IMPROVEMENT BUDGETS FOR EACH AGENCY FOR FISCAL YEAR 2022-23

WHEREAS, the City Council of the City of Barstow and Barstow Fire Protection District Board has reviewed the Proposed Annual Operating and Capital Improvement Budgets for each agency as prepared and submitted by the City Manager of the City of Barstow for Fiscal Year 2022-23; and

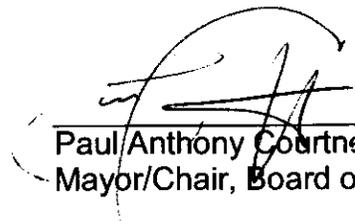
- A. The annual operating and capital improvement budget for the City of Barstow and the preliminary Barstow Fire Protection District Board for Fiscal Year 2022-23, as prepared and submitted by the City Manager/Board Manager respectively, as modified, is hereby approved and adopted. The operating and capital improvement budget amounts are hereby authorized for the fiscal year within departments by fund, as listed within Attachment 1 for each respective agency.
- B. From the effective date of said adoption of the budget, the total amount as stated therein for each department shall be appropriated subject to expenditure pursuant to all applicable ordinances of the City or Board and statues of the State. The operating budget may be reallocated by the City Manager/Board Manager providing there is no change in the total appropriation within any fund as authorized by the City Council and the Barstow Fire Protection District Board.
- C. At the close of the fiscal year, unexpended appropriations in the operating budgets will be unencumbered as necessary to underwrite the expense of outstanding purchase commitments. Unexpended appropriations for authorized, but uncompleted projects in the capital budget as approved by the City Council and Barstow Fire Protection District Board may be carried forward to the next succeeding budget year upon approval by the City Manager/ Board Manager.
- D. Total appropriations within each fund will be increased only by amendment of the budget by motion of the City Council and/or Barstow Fire Protection District Board.
- E. The City Manager/Board Manager may reduce appropriations within funds as a method of fiscal control, and the Director of Finance may decrease revenue estimates to reflect economic change within the fiscal period.

- F. The Director of Finance is hereby authorized to transfer monies in accordance with the interfund transfers listed in said budgets, and to transfer monies to cover operational expenditures of the City through transfers of funds in such amounts, and at such times during the fiscal year as may be determined necessary to the competent operation and control of City business, or to provide adequate cash flow, except that no such transfer shall be made in contravention of State law or City ordinances.
- G. Adjustments made by the City Council and Barstow Fire Protection District Board during the budget hearing and documented in the minutes for this action will be incorporated with the final printed adopted budget documents respectively.

The City Manager/Board Manager is hereby authorized to approve any corrections in the budget document that are clerical in nature.

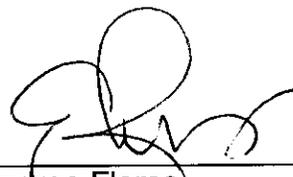
NOW, THEREFORE, BE IT RESOLVED, that the City Council of the City of Barstow and Barstow Fire Protection District Board does hereby adopt the Annual Operating and Capital Improvement Budgets for Fiscal Year 2022-23 as presented herewith.

PASSED, APPROVED AND ADOPTED THIS 20th DAY OF JUNE, 2022.



Paul Anthony Courtney, Dr., B.A.
Mayor/Chair, Board of Directors

ATTEST:



Andrea Flores
City Clerk/Board Secretary



I, Andrea Flores, City Clerk of the City of Barstow, Secretary of the Board of the Barstow Fire Protection District, and ex-officio Clerk of said agencies, DO HEREBY CERTIFY that the foregoing is a true and correct copy of Joint Resolution No. 03-2022 of said City and District which was adopted at a regular meeting of said Council and Board held on the 20th day of JUNE, 2022, by the following vote:

AYES: COUNCILMEMBERS/DIRECTORS KRUSE, ROSE, AND SILVA
MAYOR PRO TEM/VICE CHAIR NOBLE AND
MAYOR /CHAIR COURTNEY

NOES: NONE

ABSTAIN: NONE

ABSENT: NONE



Andrea Flores
City Clerk and Secretary

RESOLUTION NO. 5094-2022

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF BARSTOW, CALIFORNIA, ESTABLISHING THE APPROPRIATIONS LIMIT FOR FISCAL YEAR 2022-2023 IN ACCORDANCE WITH THE PROVISIONS OF DIVISION 9 OF TITLE I OF THE CALIFORNIA GOVERNMENT CODE.

WHEREAS, Article XIII B of the Constitution of the State of California as proposed by the Initiative Measure approved by the people at the special statewide election held on November 6, 1979, provides that the total annual appropriations limit of such entity for the prior year be adjusted for changes in the cost of living and population except as otherwise specifically provided for in said Articles; and

WHEREAS, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code of the State of California to implement Article XIII B of the California Constitution; and

WHEREAS, Section 7910 of the Government Code provides that each year the governing body of each local jurisdiction shall, by resolution, establish its appropriations limit for the following fiscal year pursuant to Article XIII B at a regularly scheduled meeting or a noticed special meeting and that fifteen days prior to such meeting, documentation used in the determination of the appropriations limit shall be available to the public; and

WHEREAS, Section 7902(a) of the Government Code sets forth the method for determining the appropriations limit for each local jurisdiction; and

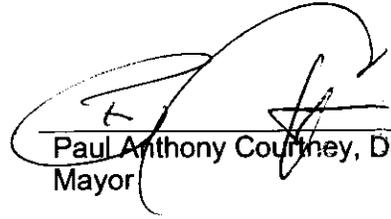
WHEREAS, the City Council of the City of Barstow wishes to establish the appropriations limit for Fiscal Year 2022-2023 for the City of Barstow, California;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Barstow, California, as follows:

Section 1: That it is hereby found and determined that the documentation used in the determination of the appropriations limit for the City of Barstow for Fiscal Year 2022-2023 was available to the public in the Finance Department of said City at least fifteen days prior to this date.

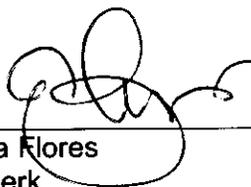
Section 2: That the appropriations limit for the City of Barstow was established in accordance with Section 7902(a) of the California Government Code is \$51,371,726.

PASSED AND ADOPTED THIS 20TH DAY OF JUNE 2022



Paul Anthony Courtney, Dr. B.A.
Mayor

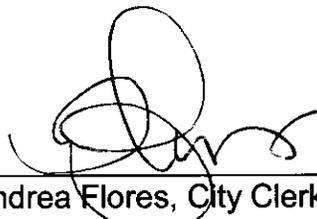
ATTEST:



Andrea Flores
City Clerk

I, Andrea Flores, City Clerk for the City of Barstow, California and ex-officio Clerk of the City Council, do hereby certify, UNDER PENALTY OF PERJURY, that the foregoing is a true and correct copy of Resolution No. 5094-2022 which was introduced and adopted at the regular meeting of the City Council of the City of Barstow held on the 20th day of June, 2022 by the following vote:

- AYES:** COUNCIL MEMBER KRUSE, ROSE, SILVA, MAYOR PRO TEM NOBLE, AND MAYOR COURTNEY.
- NOES:** NONE
- ABSTAIN:** NONE
- ABSENT:** NONE



Andrea Flores, City Clerk

| |
|--|
| <p>CITY OF BARSTOW</p> <p>APPROPRIATIONS LIMIT CALCULATION</p> <p>FISCAL YEAR 2022/23</p> |
|--|

| | | |
|--|----|------------|
| FY 2021-22 Appropriations Limit | \$ | 45,333,957 |
| Change in County Population* = .14% OR | | 0.14% |
| Change in City Population * = -0.56% | | |
| Change in Non-Residential Assessed Valuation** =13.16% OR | | 13.16% |
| Change in Per Capita Income* = 7.55% | | |
| Cumulative Compound Change Factor (1.0014x1.1316) | | 1.1332 |
| FY 2022-23 Appropriations Limit | \$ | 51,371,726 |

SUMMARY

| | | |
|--|-----------|---------------------|
| FY 2022-23 Net Proceeds of Taxes Subject to the Limit*** | | 26,143,000 |
| Less: FY 2022-23 Appropriation Limit | \$ | (51,371,726) |
| Budget Appropriation Over (Under) the Limit | \$ | (25,228,726) |

*Number provided from Department of Finance.

**Number provided from HDL.

***The appropriations subject to limitation includes proceeds of taxes from General Fund, and Special Revenue Funds.

For the City of Barstow, the taxes proceeds include: Property Taxes, Sales Taxes, Measure Q, TOT and Business Licenses.

**BARSTOW FIRE PROTECTION DISTRICT
RESOLUTION NO. 66-2022**

**RESOLUTION OF THE BOARD OF DIRECTORS OF THE BARSTOW
FIRE PROTECTION DISTRICT, COUNTY OF SAN BERNARDINO,
CALIFORNIA, ESTABLISHING THE APPROPRIATIONS LIMIT FOR
FISCAL YEAR 2022/2023 IN ACCORDANCE WITH THE PROVISIONS
OF DIVISION 9 OF TITLE I OF THE CALIFORNIA GOVERNMENT CODE.**

WHEREAS, Article XIII B of the Constitution of the State of California as proposed by the Initiative Measure approved by the people at the special statewide election held on November 6, 1979, provides that the total annual appropriations limit of such entity for the prior year be adjusted for changes in the cost of living and population except as otherwise specifically provided for in said Articles; and

WHEREAS, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code of the State of California to implement Article XIII B of the California Constitution; and

WHEREAS, Section 7910 of the Government Code provides that each year the governing body of each local jurisdiction shall, by resolution, establish its appropriations limit for the following fiscal year pursuant to Article XIII B at a regularly scheduled meeting or a noticed special meeting and that fifteen days prior to such meeting, documentation used in the determination of the appropriations limit shall be available to the public; and

WHEREAS, Section 7902(a) of the Government Code sets forth the method for determining the appropriations limit for each local jurisdiction; and

WHEREAS, the Board of Directors of the Barstow Fire Protection District wishes to establish the appropriations limit for Fiscal Year 2022/2023;

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Barstow Fire Protection District, County of San Bernardino, California, as follows:

Section 1: That it is hereby found and determined that the documentation used in the determination of the appropriations limit for the Barstow Fire Protection District for Fiscal Year 2022/2023 was available to the public in the Barstow Fire District office, City Clerk's office and Finance Department of said City at least fifteen days prior to this date.

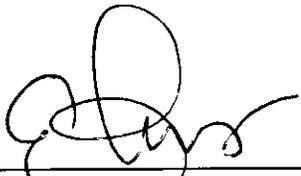
Section 2: That the appropriations limit for the Barstow Fire Protection District was established in accordance with Section 7902(a) of the California Government Code is \$8,696,184. The District is \$3,731,234 under the limit.

PASSED AND ADOPTED RESOLUTION ON THIS 20th DAY OF JUNE, 2022.



Paul Anthony Courtney, Dr. B.A.,
Chair Barstow Fire Protection District

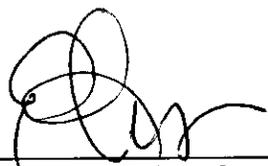
ATTEST:



Andrea Flores, Board Secretary

I, Andrea Flores, City Clerk of the City of Barstow and ex-officio Board Secretary of the Barstow Fire Protection District, DO HEREBY CERTIFY UNDER PENALTY OF PERJURY that the foregoing is a true and correct copy of BFPD Resolution No. 66-2022 of said Council which was adopted at its regular meeting of June 20, 2022 by the following vote:

- AYES:** DIRECTORS KRUSE, ROSE, SILVA, VICE CHAIR NOBLE, AND CHAIR COURTNEY.
- NOES:** NONE
- ABSTAIN:** NONE
- ABSENT:** NONE



Andrea Flores, Board Secretary

| |
|--|
| BARSTOW FIRE PROTECTION DISTRICT APPROPRIATIONS LIMIT CALCULATION FISCAL YEAR 2022/2023 |
|--|

| | |
|---|--------------|
| FY 2021/2022 Appropriations Limit | \$ 7,834,034 |
| Change in County Population* = .17% OR | 0.14% |
| Change in City and Unincorporated County Population growth* = -.56% and -.46% | |
| Change in Non-Residential Assessed Valuation** =10.85% OR | 10.85% |
| Change in Per Capita Income* = 7.55% | |
| Cumulative Compound Change Factor (1.0014X 1.1085) | 1.1100519 |
| FY 2022/2023 Appropriations Limit | \$ 8,696,184 |

SUMMARY

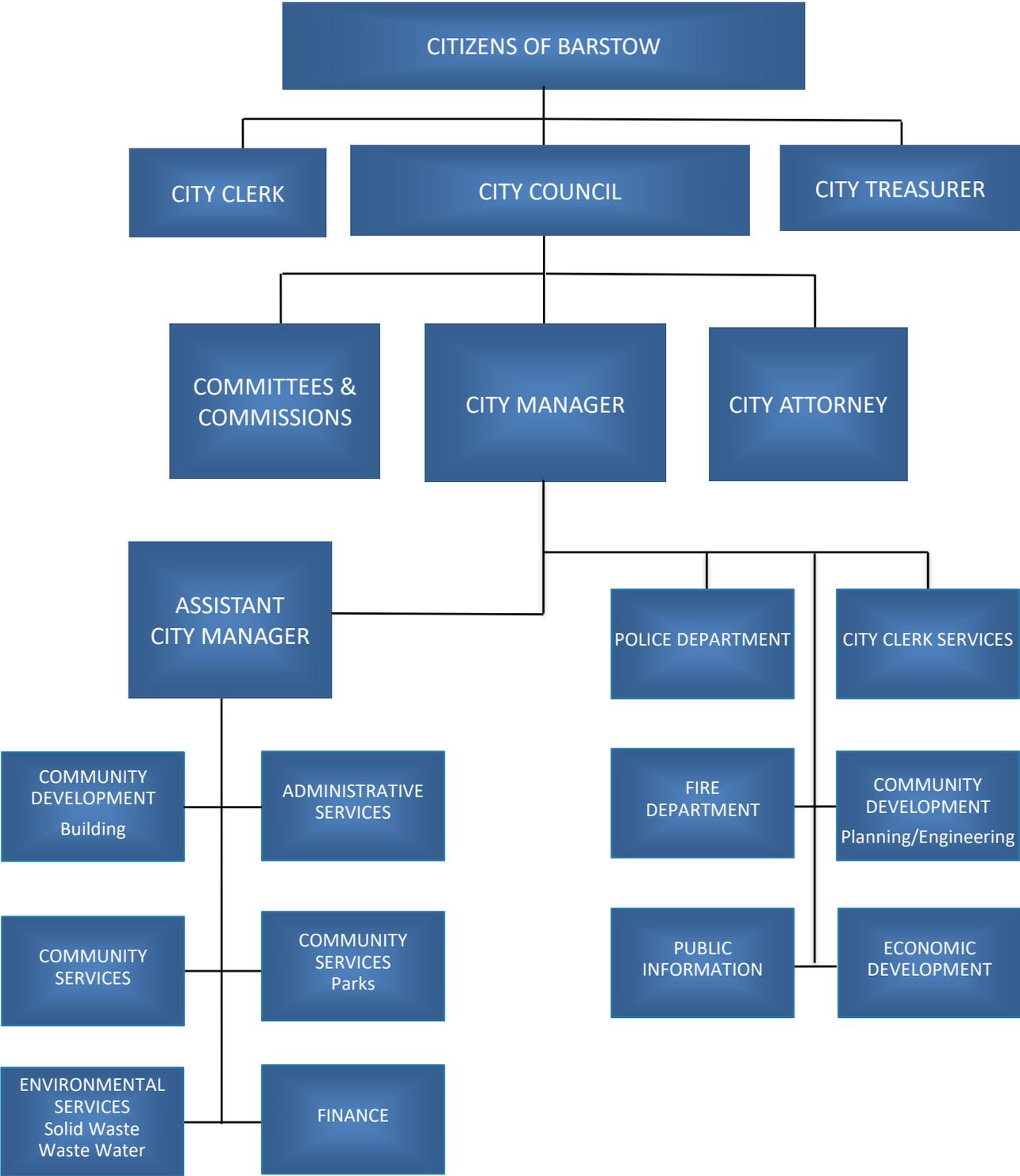
| | |
|---|-----------------------|
| FY 2022/2023 Total Proceeds of All Funds Subject to Limit | \$ 6,575,950 |
| Less: Non -Tax Proceeds | 1,611,000 |
| FY 2022/2023 Net Proceeds of Taxes Subject to the Limit | 4,964,950 |
| Less: FY 2022/2023 Appropriation Limit | \$ (8,696,184) |
| Budget Appropriation Over (Under) the Limit | \$ (3,731,234) |

*Number provided from Department of Finance.

**Number provided from HDL.

City of Barstow ORGANIZATIONAL CHART

Fiscal Year 2022-2023



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HISTORY OF BARSTOW



More than 2,000 years ago, the Mojave Desert had been occupied by Indian tribes who lived beside the immense lakes that covered most of the Mojave. In the late 1800s, the Barstow area became a mining center. Daggett, 5 miles down river, was founded in the 1860s. It was originally called Calico Junction but was renamed after California Lieutenant Governor John Daggett when silver was discovered 6 miles north in the Calico Mountains in 1882.

The finding of silver in Calico and the building of the Southern Pacific Railroad from Mojave to Daggett in 1882 made the area a mining center. The famous 20-mule teams came into being when 10 teams were hitched together with two wagons and a water wagon to haul ore from Daggett to the town of Calico.

The Calico Railroad (later called the Daggett-Calico Railroad) started hauling ore from Calico to the Oro Grande Milling Company, across the river from Daggett in 1888. That same year, the Santa Fe Railroad arrived in town. The town was later named after the president of the Santa Fe, William Barstow Strong. The mine shut down in 1896 when all the silver had played out.

But in 1883, the borax rush hit Calico, and by 1902, three borax mines employing 200 men supported Daggett. It is estimated that borax taken from the Calico Hills amounted to more than \$9 million, while more than \$90 million in silver was removed. As the 20th century progressed, Calico and Daggett diminished while Barstow grew. It became a busy rail center and a jumping off place for immigrants entering the state on US Route 66, as made famous by John Steinbeck's novel "The Grapes of Wrath." Modern and historic facilities are still available along Barstow's Main Street, the original Route 66. Just off Main Street, at First Street, travelers can drive over an old iron bridge that leads to the railroad depot once the site of the historic Harvey House, originally opened in 1911.

With the construction of the modern Interstate Highway system Barstow's future of growth was assured, as I-40 and I-15 converged at the city limits with State Highway 58, making it the transportation hub of the western Mojave Desert.



Vision Statement: The City of Barstow is a progressive High Desert community with small-town advantages that preserves and promotes a quality environment in which to live, work and play.

Mission Statement: The City of Barstow is dedicated to:

- A. Providing quality public services
- B. Promoting economic development
- C. Expanding housing, education and recreation
- D. Celebrating our diverse cultural history
- E. Creating pride in our community

The City of Barstow is committed to creating and sustaining the economic vitality of the community for its residents, visitors, and businesses. The City is also committed to being a balanced and well-planned community that provides quality municipal services, education, housing and leisure opportunities, security, public safety, strong community partnerships, and civic pride for a culturally rich, active, and diverse population.

The City Manager has proposed a strategic plan which outlines five priorities and goals the City aims to meet over the next ten years. These goals are intended to be redeveloped and reconsidered annually through citizen, business and stakeholder participation, then considered and adopted by City Council. Those goals are as follows:

1. Creating and maintaining a financially sustainable City government that provides services of the highest quality. This will be accomplished by applying innovations and lessons learned during the COVID pandemic more widely to processes and operations to ensure that the City continues to do business faster and smarter.
2. Growing a diverse local economy. This will be accomplished by working with strategic partners and stakeholders to secure state and federal funding for infrastructure improvements, expand workforce training, improve small business support services, and secure private investment in new and existing businesses.
3. Ensuring a safe, beautiful city that provides the amenities residents and business desire. This will be accomplished through the City engaging public participation in maintaining a safe, beautiful community through volunteerism, service events, community engagement (IE. Volunteers in Police Service, Citizens Academies, neighborhood watch programs, etc.), continuing to utilize Code Enforcement Staff to support a beautiful city to live and work in by using collaborative interdepartmental efforts and neighborhood sweeps to increase and protect property values and reduce crime and by completing beautification efforts at all City parks, upgrading signage, benches, tables, shade

structures and turf areas throughout the parks system.

4. Modernizing City operations and upgrading City facilities and infrastructure. This will be accomplished by exploring smart investment in green alternatives to upgrade City facilities and additional ways to improve public access to City services and facilities.
5. Promoting and enhancing the City's distinctive image and community identity. This will be accomplished by showcasing the cultural diversity of the community through City events and marketing campaigns focused on improving branding.

BUDGET GUIDE

The purpose of the City of Barstow's budget is to serve as a "blueprint" for providing City services and as a working financial plan for the fiscal year. It also represents the official organizational plan by which, City policies, priorities, and programs are implemented. It provides the means to communicate to the residents, businesses, and employees how the City's financial sources are used to provide services to the community. The budget includes both the operating costs to manage the City and the capital improvement projects that the City plans to undertake during the fiscal year.

The budget is organized by fund, by department, by division, and by account. A fund is defined as a fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and balances, which are segregated for the purpose of carrying on specific activities in accordance with special regulations, restrictions, or limitations. A department (e.g., Police Department) is an organizational unit with divisions (e.g., Police Uniform Division) and within each division is specific activities (e.g., Salaries). "Line" accounts or object codes provide the details of the type of expenditure that each department/division spends – e.g., salaries regular, benefits – life insurance, office supplies, and so forth.

After the proposed budget is submitted by the City Manager to the City Council in May, budget study sessions are held in mid to late May or early June followed by a public hearing at the Council meeting prior to its consideration for adoption. The intent is to adopt the budget by the second Council meeting in June.

Budget Message: This section includes the City Manager's transmittal letter to the City Council and describes what is in the budget, including budget issues and policies that lead to the development of the budget.

Budget Overview: This section provides a summarized narrative of the budget highlights; explanation on variances both on revenues and expenditures; and other pertinent data about the budget.

General Information: This section includes the Budget Guide; describes the budget process; and provides the description of each fund. The funds are listed by fund type: Governmental Funds (include the General Fund, Special Revenue Funds, Capital Projects Fund, and Debt Service Fund); and Proprietary Funds.

Summaries of Financial Data: This section provides a variety of financial analyses such as the beginning and ending fund balances; pie charts of resources and appropriations; multi-year budget comparisons by fund/by expenditure/by category/by program; revenue details/narratives with historical trends; summary of personnel changes by department; a listing of approved fixed assets, new and replacement vehicles, and building modifications and maintenance projects for the fiscal year.

Departmental Details: This section divides the document by department. It starts with the City Council. The reader will find an organization chart; multi-year personnel summary; a narrative of the department describing each division and each program within that department; the accomplishments for the prior year; the objectives for the coming year; and measurements of how the department achieves its objectives from year to year. This section also provides the financial data of each department including multi-year comparisons of expenditures sorted in many ways – by division, by expenditure category, by funding source, by account, and by program. The last department is the "Non-Departmental" which is not an actual department with staff. It is merely a cost center to house expenditures such as debt service payments and transfers outs, which are not attributed to a specific department.

Capital Improvement Program: This section provides a summary of the capital improvement projects planned for the year including their descriptions, funding sources, and the estimated cost of each project. The reader will also find what is called a Capital Improvement Project form, which provides details about each project; and finally, a schedule of the Five-Year Capital Improvement Program and a schedule of the Capital Improvement Program by funding source.

BUDGET GUIDE

Supplemental Information (Appendix): This is the final section of the budget document which includes a brief history of the City; miscellaneous statistics (such as date of incorporation, form of government, population, etc.); community profile (provides demographics information, among other things); financial policies; a glossary of budget terms; a listing of acronyms used throughout the budget document; and a various statistical data about the City's debt obligations.

BUDGET PROCESS

The City's budget process begins in December with a kick-off meeting between Finance department staff and departmental budget liaisons. The City Manager outlines the goals and directives for the development of the coming year's budget. Finance staff distributes the budget calendar, instruction manuals, forms, and budget worksheets to the departments. Public Works department staff coordinate the departmental building modification and vehicle replacement requests. Engineering Services staff coordinates the capital improvement project requests.

After each department submits their budget departmental budget requests, Finance compiles the data and calculates the total amount requested including estimated revenues and projected fund balances for each fund with budgetary activity. The City Manager holds departmental budget hearings. Subsequently, the City Manager makes his recommendations and the Finance department prepares the proposed budget document. The City Manager transmits the proposed budget to City Council. The Council conducts budget study sessions; sets a public hearing; and, adopts the budget prior to the beginning of the fiscal year.

After the budget is adopted, Finance staff integrates the budgetary data into the City's accounting system and reconciles budgeted labor distributions with actual payroll charges during the year. Staff issues the adopted budget document and submits it for both the national and the state distinguished budget presentation awards programs. Month-end reports are distributed to the departments to monitor budget performance throughout the year.

Capital Improvement Projects Budget Process: The City maintains a rolling Five to Seven Year Capital Improvement Program (CIP). In October-November each year, Engineering Services solicits proposals from the other City departments for inclusion in the coming year's capital improvement projects budget. Around the same time, the Finance Department provides Engineering Services the estimated fund balances available for appropriation for CIP. These fund balances usually come from Special Revenues Funds and Capital Projects Funds. Both these fund types are earmarked for specific uses. If and when the General Fund provides funding for CIP, cash is transferred to the specific Capital Project Fund where the project will reside.

Engineering staff then prepares the Capital Improvement Project form, which provides detailed information about the proposed capital improvement project. Typically, a project costing \$75,000 or more (with some exceptions depending on the type of project) is categorized as a capital improvement project. Other projects costing less are included in the respective operating budget line items within the respective departmental budget. These projects costing less than \$75,000 are considered to be routine maintenance and/or repairs of City buildings and facilities.

During the departmental budget hearings, the City Manager and staff conduct a "walkthrough" of the various proposed projects. After the City Manager's evaluation of what will be included in the proposed budget, the CIP is reviewed to determine if the projects conform to the General Plan.

User Fees & Charges: As part of the budget cycle, the City updates its fees and charges, usually, simultaneous with adoption of the budget. The City uses, to some extent, a cost allocation method for administrative and overhead charges as part of the calculation. Administrative costs are based on staff's salaries and benefits which are allocated on a pro-rata basis; overhead charges are for maintenance and operations costs which are also allocated in the same manner. Both these charges are added to the cost of personnel who are directly involved in the activity for which a fee is charged, which is determined by the time spent on that activity multiplied by the hourly rate for salaries and benefits. The City Council conducts a public hearing before adopting the new fees.

Budget amendments: Supplemental appropriations, when required during the fiscal year, require approval by the City Council. Budget changes within each department or between accounts are approved by the City Manager.

Basis of budgeting: The City uses the modified accrual basis in budgeting governmental funds. This means that obligations of the City, including outstanding purchase orders, are budgeted as expenses and revenues are recognized when they are both measurable and available to fund current expenditures.

BUDGET PROCESS

The City has two enterprise funds. For enterprise funds, the budget is prepared on a full accrual basis. This means expenses are recognized when incurred and revenues are recognized when due the City. Depreciation expense is not included in budgeting for enterprise funds but the full purchase price of equipment is included in the budget.

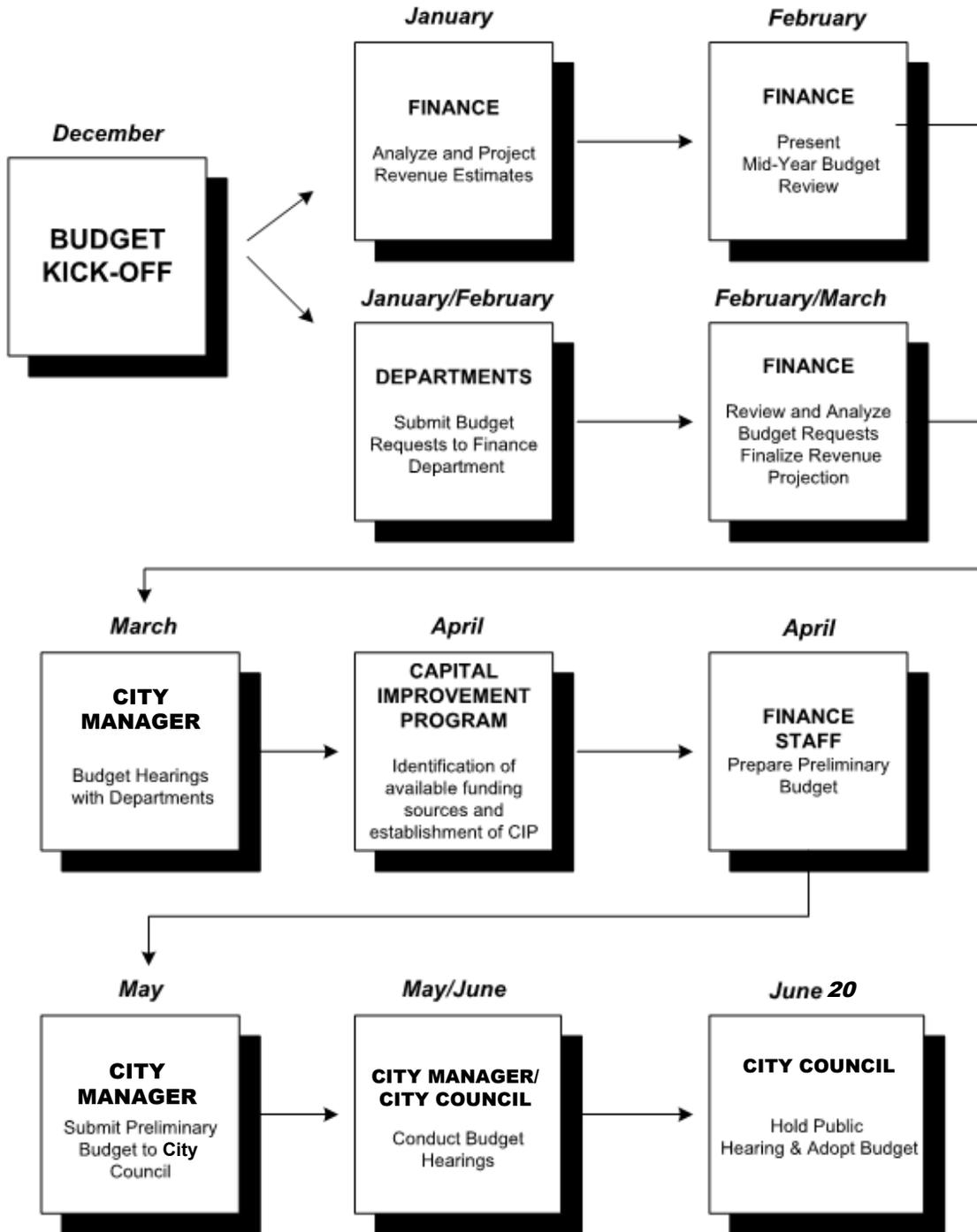
Basis of accounting: The City uses the modified accrual basis of accounting for governmental funds. Revenues are recorded when measurable and available to fund current expenditures. Expenditures are recorded when the services are substantially performed or the goods have been received and the liabilities have been incurred. The City's enterprise funds use the full accrual basis of accounting; revenues are recorded when earned and expenses are recorded when incurred.

Budgetary control is maintained at the department level within each fund. The City also maintains an encumbrance accounting system budgetary control. Estimated purchase amounts are encumbered prior to the release of purchase orders to vendors. At fiscal year end, all operating budget appropriations lapse. Open encumbrances are reported as reservations of fund balances at fiscal year-end.

Budgetary data: Annual budgets are legally adopted for all funds on a basis consistent with generally accepted accounting principles.

The following Flow Chart describes the City's annual budget process.

CITY OF BARSTOW
 BUDGET PROCESS
FLOW CHART
FISCAL YEAR 2022-2023



DESCRIPTION OF FUNDS & FUND TYPES

GOVERNMENTAL FUNDS

Governmental funds are used to account for most, if not all, of a government's tax-supported activities. The general fund, special revenues funds, debt service funds, and capital projects funds are considered governmental funds.

GENERAL FUND

GENERAL FUND - 100: The General Fund is the primary operating fund of the City. All general tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. It accounts for all financial resources of the general government, except those required to be accounted for and reported in another fund. General Fund sub-funds revenues and expenditures for funds 102, 103 and 104 are also recorded within the General Fund. Activity within these funds are segregated as sub-funds for management reporting purposes only.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for proceeds of specific sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

COVID – 19 FUND – 202: This fund accounts for funds received as a result of the COVID-19 pandemics. The funding sources include the Justice Assistance Program (JAG) Grant, Coronavirus Aid, Relief, and Economic Security (CARES) Act, and the American Rescue Plan Act (ARPA). COVID-19 Federal grant monies are administered by both the Federal government and the County of San Bernardino.

MEASURE I – 2010/2040 FUND - 209: This fund accounts for the money generated by the one-half percent sales tax approved by the voters in 1989. The vote in 1989 approved Measure I sales tax through 2010. In 2004, San Bernardino County voters approved the extension of Measure I sales tax through 2040. Measure I funds are dedicated for transportation planning, design, construction, operations, and maintenance of public roadways.

GAS TAX FUND (STREET MAINTENANCE) – 210: This fund accounts for the receipts and expenditures of money apportioned by the State Highway Code sections' 2105, 2106, 2107 and 2107.5. Gas tax monies are restricted in use and can only be used to construct and maintain streets and highways.

Senate Bill 1 (SB1) FUND – 211: Signed into law on April 28, 2017, Senate Bill 1 (SB1) created the Road Maintenance and Rehabilitation Program (RMRP) whose funds are dedicated to fix roads, freeways, and bridges, while also funding transit and safety projects. SB1 funding also assists agencies to improve aging infrastructure, improve road conditions, active transportation (alternative transportation methods, such as walking and bicycling), and health and safety benefits by redirecting traffic off of roadways which reduces air pollution, curtails traffic congestion and improves safety. Additionally, eligible expenditures under the RMRP include road maintenance and rehabilitation, safety projects, railroad grade separations, pedestrian and bicycle safety projects, transit facilities, drainage and storm water capture projects in conjunction with other allowable projects, and traffic control devices.

MOJAVE DESERT AQMD FUND - 212: This fund accounts for local expenditure of funds from the Mojave Desert Air Quality Management District.

ASSET SEIZURE FUND - 214: The Asset Seizure fund is used to account for forfeited assets to the City of Barstow by court decisions due to asset seizures resulting from drug/gang related police investigations. Forfeited assets must be used in support of drug/gang related enforcement or prevention activities.

CITY OF BARSTOW, CALIFORNIA

COMMUNITY DEVELOPMENT BLOCK GRANT FUND – 215: This fund accounts for revenues received from the Department of Housing and Urban Development (HUD) which are to be expended for approved Federal Housing and Community Development Act projects. These revenues must be expended to accomplish one of the following objectives: elimination of slum or blight, benefit low and moderate income persons, or to meet certain urgent community development needs.

GRANTS – REIMBURSABLE FUND – 217: This fund accounts for transactions related to proceeds from federal, state, and other grants restricted for various purposes specified within the respected grant agreements. Grant funding accounted for within this fund is tracked on a reimbursable basis.

GRANTS – PREFUNDED FUND - 218: This fund accounts for transactions related to proceeds from grants restricted for various purposes specified in the respective grant agreements. Currently, the grant fund tracks expenditures related to the Homeless Emergency Aid Program (HEAP), the State Beverage Litter Grant, State of CA Cannabis Equity Act, and CAL OES Generator Project. Funds accounted for in Fund 218 are prefunded grants.

PUBLIC SAFETY COPS PROGRAM FUND - 219: This fund accounts for revenue received from the State of California for the Public Safety COPS Program. In 1997, the California State Legislature created the Citizen's Option for Public Safety (COPS) Program, which is a noncompetitive grant where cities receive state funds to augment public safety expenditures. Funds must be used to benefit front-line law enforcement efforts. The minimum grant allocation for FY 22/23 is \$100K.

BARSTOW FIRE PROTECTION DISTRICT (BFPD) FUND – 225: The Barstow Fire Protection District (BFPD) became a component unit of the City on November 17, 2010. Prior to this date, the District was an independent district. The District will continue to be operated according to the applicable state fire protection district laws and the property taxes collected within the district will be used exclusively for the administration and operational costs of the district. The City Council acts as the District's governing board and exerts significant influence over its operations. Separate financial statements are produced for the District. The Fire District is accounted for as a component unit of the City of Barstow.

ODESSA WATER DISTRICT FUND – 230: This fund accounts for financial activities of the water district. Established on July 5, 1993, pursuant to the legislation approved by the State in 1991, the District was founded to provide water resources to the City. The City Council acts as the District's governing board and exerts significant influence over its operations. The City is responsible for Odessa's obligations. Separate financial statements are produced annually. The Water District is accounted for as a component unit of the City of Barstow.

BARSTOW HARVEY HOUSE FOUNDATION FUND – 232: Established on January 16, 1992, the Foundation was formed to promote development of the historical Harvey House, to improve, renovate, and maintain the historic significance of the site. The City Council acts as the Foundation's governing board. The City is responsible for the Foundation's obligations. Separate financial statements are not produced for the Foundation.

BARSTOW COMMUNITY SERVICES FOUNDATION FUND - 233: Formed on October 7, 2013, as a non-profit public benefit corporation, the Foundation was formed to receive, invest and utilize funds and property acquired through the solicitation of contributions, donations, grants, gifts, bequests for the purposes of fostering and promoting community interests, events, and programs promoting and celebrating Barstow, its history and contributions, and any other purpose beneficial to the public. The City Council serves as the Foundation's governing board. The City is responsible for the Foundation's obligations. Separate financial statements are not produced for the Foundation.

LOCAL TRANSPORTATION FUND (LTF) – 235: The Local Transportation Fund (LTF) is a funding source established by the Transportation Development Act (TDA) of 1971 which provides funding to be allocated to transit and non-transit related purposes that comply with regional transportation plans, such as streets and roads, construction and maintenance. LTF is derived from a 1/4 cent of the general sales tax collected statewide which is returned by the State Board of Equalization to each County which allocates the LTF funds within the County based on population.

DESCRIPTION OF FUNDS & FUND TYPES

DEBT SERVICE FUNDS

TOTAL ROAD IMPROVEMENT PROGRAM (TRIP) FUND – 301: The Measure I Total Road Improvement Program (TRIP) is used to account for the reserve amount held for the Certificates of Participation, Series 2012, which were used to finance the design, acquisition, and construction of certain local roadway improvements and street resurfacing projects within the City. TRIP was paid off in full in FY 21.

DEBT SERVICE FUND – 302: Debt Service Funds are generally used to accumulate financial resources that are restricted, committed, or assigned for future debt service payments. This fund was established to accumulate financial resources restricted for lease revenue and pension obligations bond payments for bonds issued during the 2021-2022 Fiscal Year.

CUSTODIAL FUNDS

PUBLIC IMPROVEMENT DISTRICT (PID) 91-1 - 516: Public Improvement District (PID) 91-1 accounts for the receipt of assessments relating to Public Improvement District 91-1 and the disposition of the assessments under the terms of the agreement.

LANDSCAPE & LIGHTING MAINTENANCE DISTRICT – 530: The Landscape & Lighting Maintenance District Fund accounts for the receipt of tax roll assessments and disposition of the assessments under the terms of the agreement. Agreements relate to developments, whether residential or commercial, where landscape and/or lighting is maintained by the City as a result of the development.

CAPITAL PROJECTS FUNDS

CAPITAL PROJECTS FUND - 400: This fund was established to account for all of the City's construction projects that are not being separately accounted for in other capital project funds (with the exception of those funded through nonmajor capital project funds and some Enterprise Fund projects). Financing is provided primarily through transfers in from the General Fund, and from State and Federal grants.

DEVELOPMENT FUND – 425: The Development Fund is used to account for revenue collected through Development Impact Fees (DIF). These funds are collected during the building permit process and funds can only be used in the areas in which they are collected. The fund also tracks DIF-related expenditures.

PROPRIETARY FUNDS

WASTEWATER RECLAMATION (WWTP) FUND – 605: The Wastewater Reclamation Fund accounts for the operation of the wastewater system, which is a self-supporting activity which renders services on a user charge basis to residents and businesses located in the City. The wastewater system and plant are operated by the City and its employees. All revenue generated are used to offset the cost of running the wastewater facility and sewer infrastructure.

SOLID WASTE DISPOSAL FUND – 650: The Solid Waste Disposal Fund is used to account for the operation of the Solid Waste (trash) utility, a self-supporting activity which renders services on a user charge basis to residents and businesses located in the City. The components collected within the fee structure for solid waste include the hauler fee, AB939, landfill fee, administration, franchise fee, and organics processing.

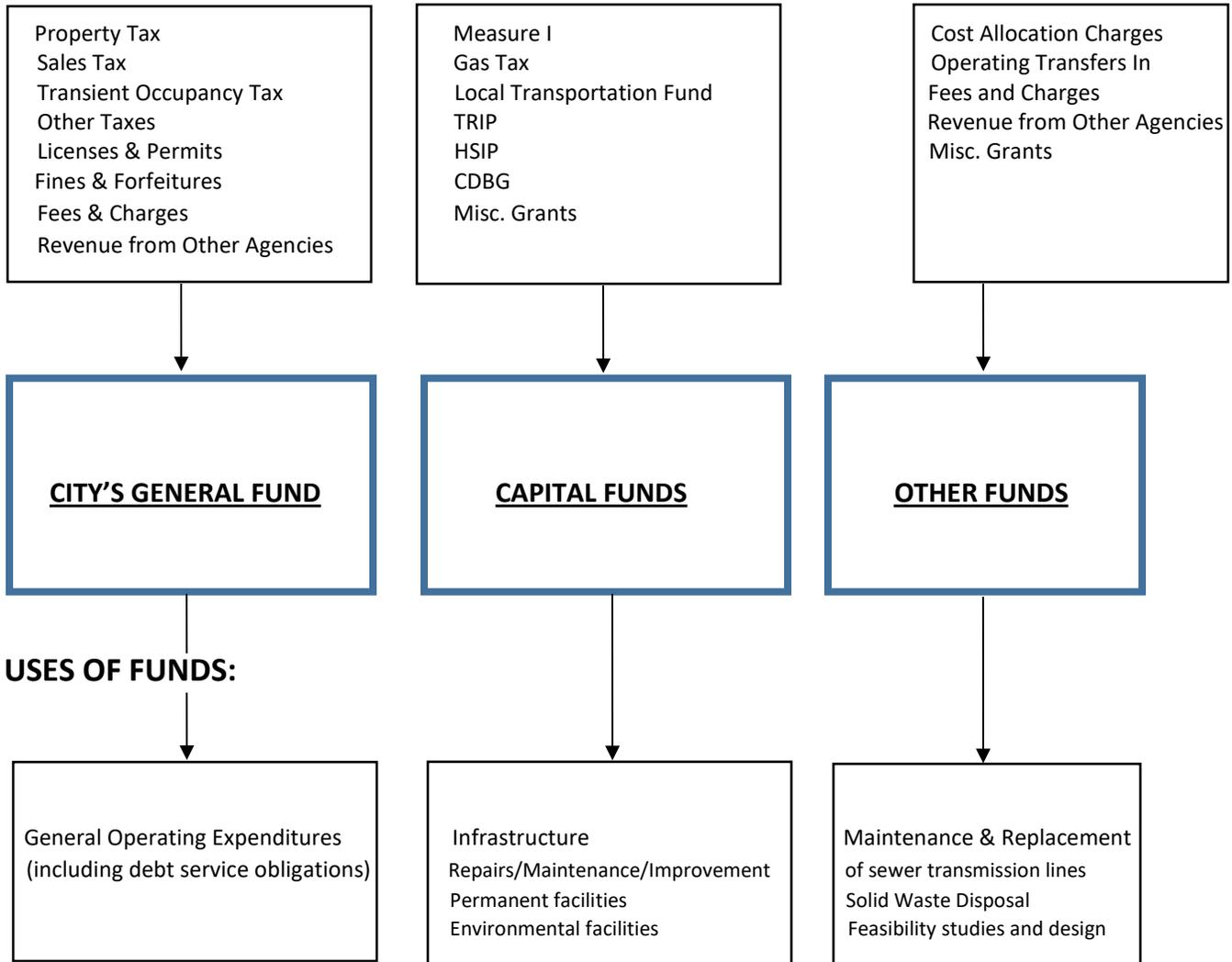
DESCRIPTION OF FUNDS & FUND TYPES

TRUST FUNDS

REDEVELOPMENT AGENCY (RDA) DISSOLUTION TRUST FUND – 801: This fund accounts for the activities of the Redevelopment Agency (RDA) Dissolution Trust. The trust is set up specifically for managing the activities associated with dissolution of the former RDA. On January 17, 2012, the City Council elected to become the successor agency to the RDA. The successor agency will continue until the obligations of the former RDA have been met, which is anticipated to occur during FY 2022-2023. Once all obligations are met, the successor agency can be dissolved.

THE CITY'S FLOW OF FUNDS STRUCTURE

REVENUE SOURCES:



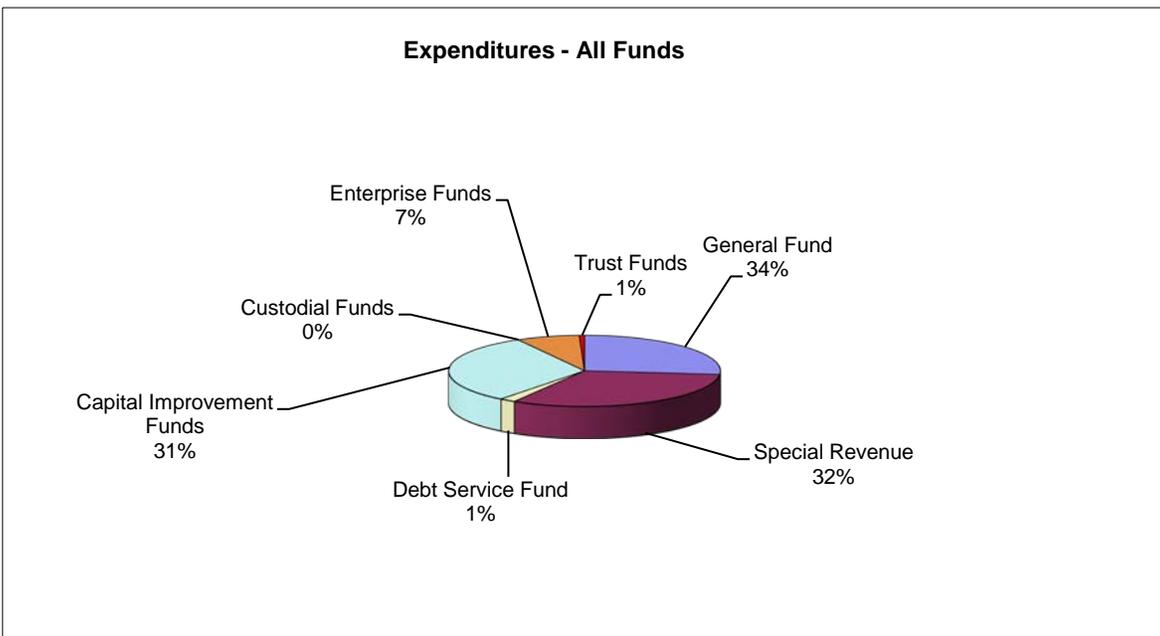
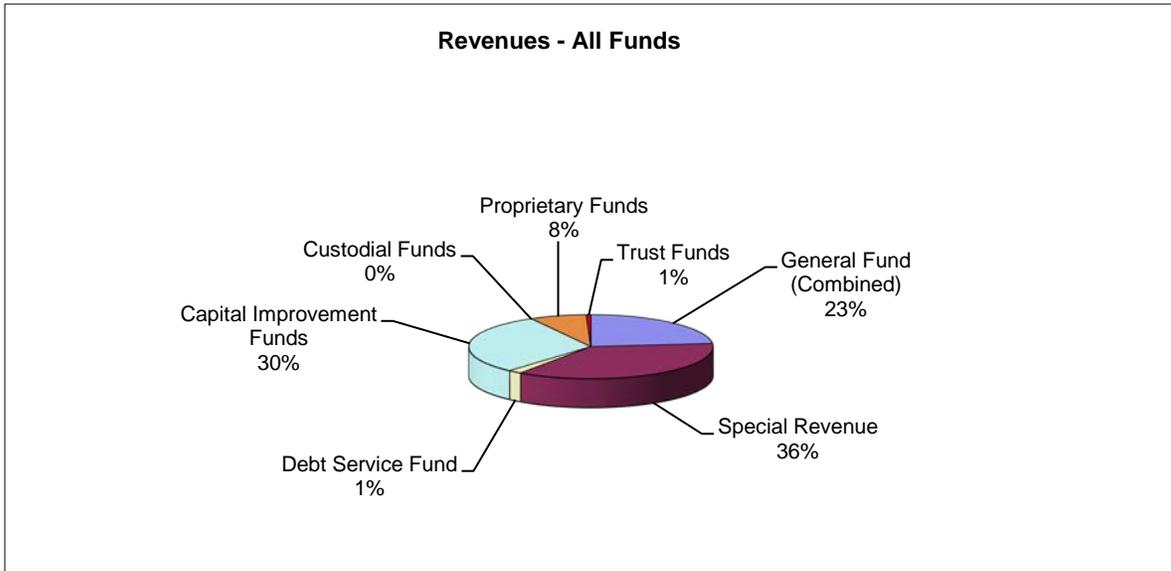
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City of Barstow

Fiscal Year 2022/2023 - Summary of All Funds

| Revenues: | | Expenditures: | |
|---------------------------|----------------------|---------------------------|----------------------|
| General Fund (Combined) | \$34,990,953 | General Fund (Combined) | \$38,389,618 |
| Special Revenue | 54,069,777 | Special Revenue | 46,057,354 |
| Debt Service | 2,724,630 | Debt Service | 2,724,630 |
| Capital Improvement Funds | 45,247,242 | Capital Improvement Funds | 45,217,872 |
| Custodial Funds | 21,600 | Custodial Funds | 7,900 |
| Proprietary Funds | 11,210,790 | Enterprise Funds | 10,837,810 |
| Trust Funds | 882,263 | Trust Funds | 882,263 |
| Total Revenues | \$149,147,255 | Total Expenditures | \$144,117,447 |



City of Barstow
CALCULATION OF PROJECTED FUND BALANCES
for the Fiscal Year Ending June 30, 2023

| Fund No. | Fund Description | Projected Fund Balances 07/01/22 | Estimated Revenues FY 22-23 | Adopted Operating Budget FY 22-23 |
|------------|--|-------------------------------------|--------------------------------|--------------------------------------|
| 100 | General Fund | (3,593,089) | 21,511,151 | 19,997,350 |
| 102 | Measure Q Sub-Fund | 8,402,567 | 9,000,000 | 4,589,523 |
| 103 | Measure Q - Fire Sub-Fund | (503) | | 4,464,802 |
| 104 | General Fund II Sub-Fund | - | 15,000 | 51,100 |
| | Subtotal General Fund | 4,808,975 | 30,526,151 | 29,102,775 |
| | Special Revenue Funds: | | | |
| 202 | COVID-19 | (5,323) | 2,860,488 | 428,157 |
| 209 | Measure I - 2010/2040 | (667,666) | 6,405,503 | - |
| 210 | Gas Tax | 120,411 | 711,850 | - |
| 211 | SB1-RMRA | 1,086,086 | 551,745 | - |
| 212 | Mojave Desert AQMD | - | - | - |
| 214 | Asset Seizure | (402) | - | 7,500 |
| 215 | Community Development Block Grant (CDBG) | (19,511) | 323,068 | 42,228 |
| 217 | Grants - Reimbursable | (4,606,511) | 36,521,927 | |
| 218 | Grants - Prefunded | (513,005) | - | - |
| 219 | Public Safety COPS Program | (788) | 100,000 | 100,000 |
| 225 | Barstow Fire Protection District | (4,995,861) | 6,575,950 | 5,716,506 |
| 230 | Odessa Water District | (96,543) | - | 4,240 |
| 232 | Barstow Harvey House Foundation | (14,933) | - | 325 |
| 233 | Barstow Community Services Foundation | 1,836 | - | 335 |
| 235 | Local Transportation | 128,753 | - | - |
| | Subtotal Special Revenue Funds | (9,583,457) | 54,050,531 | 6,299,291 |

| Adopted Capital Budget FY 22-23 | Total Adopted Budget FY 22-23 | Estimated Revenues Over (Under) Adopted Budget | Transfers In | Transfers Out | Projected Ending Fund Balances 06/30/23 |
|--|--|---|---------------------|----------------------|--|
| - | 19,997,350 | 1,513,801 | 559,710 | 1,845,241 | (3,364,819) |
| - | 4,589,523 | 4,410,477 | | 4,464,802 | 8,348,242 |
| - | 4,464,802 | - | 4,464,802 | | (503) |
| - | 51,100 | (36,100) | | | (36,100) |
| - | 29,102,775 | 5,888,178 | 5,024,512 | 6,310,043 | 4,946,820 |
| - | 428,157 | 2,432,331 | - | - | 2,427,008 |
| - | - | 6,405,503 | - | 5,253,032 | 484,805 |
| - | - | 711,850 | - | 6,900 | 825,361 |
| - | - | 551,745 | - | - | 1,637,831 |
| - | - | - | - | - | - |
| - | 7,500 | (7,500) | - | - | (7,902) |
| - | 42,228 | 280,840 | - | 280,840 | (19,511) |
| - | - | 36,521,927 | - | 33,698,045 | (1,782,629) |
| - | - | - | - | - | (513,005) |
| - | 100,000 | - | - | - | (788) |
| - | 5,716,506 | 859,444 | 1,500,000 | 500,000 | (3,136,417) |
| - | 4,240 | (4,240) | - | - | (100,783) |
| - | 325 | (325) | - | - | (15,258) |
| - | 335 | (335) | - | - | 1,501 |
| - | - | - | - | - | 128,753 |
| - | 6,299,291 | 47,751,240 | 1,500,000 | 39,738,817 | (71,034) |

City of Barstow
CALCULATION OF PROJECTED FUND BALANCES
for the Fiscal Year Ending June 30, 2023

| Fund No. | Fund Description | Projected Fund Balances 07/01/22 | Estimated Revenues FY 22-23 | Adopted Operating Budget FY 22-23 |
|--|--|---|-----------------------------------|--|
| Debt Service Funds: | | | | |
| 301 | Measure I TRIP Debt Service | - | - | - |
| 302 | Debt Service Fund | 2,381 | - | 2,724,630 |
| | Subtotal Debt Service Funds | 2,381 | - | 2,724,630 |
| Capital Improvement Funds: | | | | |
| 400 | Capital Projects Fund | - | - | - |
| 425 | Development Fund | (4,227) | - | - |
| | Subtotal Capital Projects Funds | (4,227) | - | - |
| | Total Governmental Funds | (4,776,328) | 84,576,682 | 38,126,696 |
| Proprietary (Enterprise) Funds: | | | | |
| 605 | Wastewater Reclamation Fund | 13,258,027 | 6,423,800 | 5,740,052 |
| 650 | Solid Waste Disposal Fund | 835,296 | 4,786,990 | 5,097,758 |
| | Total Enterprise Funds | 14,093,323 | 11,210,790 | 10,837,810 |
| Fiduciary Funds: | | | | |
| 516 | Public Improvement District 91-1 Fund | 96,335 | - | - |
| 530 | Landscape & Lighting Maintenance District Fund | 86,364 | - | 7,900 |
| 801 | RDA Dissolution Trust Fund | 2,326,327 | 882,263 | 845,263 |
| | Total Fiduciary Funds | 2,509,026 | 882,263 | 853,163 |
| | GRAND TOTAL | 11,826,021 | 96,669,735 | 49,817,669 |

| Adopted Capital Budget FY 22-23 | Total Adopted Budget FY 22-23 | Estimated Revenues Over (Under) Adopted Budget | Transfers In | Transfers Out | Projected Ending Fund Balances 06/30/23 |
|--|--|---|-------------------|-------------------|--|
| - | - | - | - | - | - |
| - | 2,724,630 | (2,724,630) | 2,724,630 | - | 2,381 |
| - | 2,724,630 | (2,724,630) | 2,724,630 | - | 2,381 |
| 42,217,872 | 42,217,872 | (42,217,872) | 39,215,617 | - | (3,002,255) |
| - | - | - | - | - | (4,227) |
| 42,217,872 | 42,217,872 | (42,217,872) | 39,215,617 | - | (3,006,482) |
| 42,217,872 | 71,239,143 | 4,322,539 | 43,999,957 | 41,584,058 | 1,871,685 |
| - | 5,740,052 | 683,748 | - | - | 13,941,775 |
| - | 5,097,758 | (310,768) | - | - | 524,528 |
| - | 10,837,810 | 372,980 | - | - | 14,466,303 |
| - | - | - | - | - | 96,335 |
| - | 7,900 | (7,900) | - | - | 78,464 |
| - | 845,263 | 37,000 | - | 36,510 | 2,326,817 |
| - | 853,163 | 29,100 | - | 36,510 | 2,501,616 |
| 42,217,872 | 82,930,116 | 4,724,619 | 43,999,957 | 41,620,568 | 18,839,604 |

**BUDGET COMPARISON
BY FUND/BY DEPARTMENT**

| <u>Fund/Department</u> | <u>FY 19-20 Actual</u> | <u>FY 20-21 Actual</u> | <u>FY 21-22 Amended</u> | <u>FY 22-23 Proposed</u> |
|---|----------------------------|----------------------------|-----------------------------|------------------------------|
| <u>General Fund (100)</u> | | | | |
| City Council | \$ 223,546 | 170,747 | \$ 220,223 | \$ 229,950 |
| Transfers & Others | (1,805,890) | (1,205,158) | (1,517,724) | (508,183) |
| City Manager | 711,765 | 930,560 | 756,512 | 956,475 |
| City Attorney | 213,834 | 162,601 | 250,000 | 250,000 |
| Municipal Records | 473,549 | 428,083 | 389,123 | 454,039 |
| City Clerk | 48,983 | 14,189 | 17,700 | 21,907 |
| Information Technology | 690,659 | 579,479 | 632,497 | 726,231 |
| Human Resources | 269,567 | 599,710 | 237,602 | 265,866 |
| Insurance Risk Management | 556,899 | 648,235 | 817,052 | 1,031,767 |
| Cannabis Regulation | - | - | 52,000 | 52,000 |
| Finance | 757,711 | 804,906 | 777,462 | 889,259 |
| Debt Service | 481,098 | 478,462 | 130,656 | 118,000 |
| City Treasurer | 51,787 | 52,717 | 49,897 | 44,227 |
| Central Services | 131,912 | 205,912 | 126,500 | 126,500 |
| Police Department - Uniform | 7,718,923 | 7,011,958 | 7,374,566 | 7,675,973 |
| Police Department - School Resource Officer | 279,195 | 2,470 | 242,254 | 277,404 |
| Police Department - Dispatch | 1,195,762 | 1,030,203 | 990,013 | 979,671 |
| Police Department - Administrative | 668,618 | 616,351 | 636,515 | 652,205 |
| Police Department - Animal Regulation | 253,861 | 253,861 | 253,861 | 253,861 |
| Police Department - Disaster Preparedness | 3,692 | 4,142 | 4,250 | 4,450 |
| Public Works - Traffic Signals & Street Lights | 251,927 | 266,642 | 258,000 | 258,000 |
| Public Works - Street Maintenance | 1,399,976 | 1,121,995 | 1,236,025 | 1,103,410 |
| Public Works - Open Spaces | - | 550,944 | 622,870 | 673,890 |
| Public Works - Building Maintenance | 640,860 | 646,582 | 619,294 | 765,233 |
| Public Works - Fleet | 596,014 | 527,293 | 614,645 | 618,035 |
| Community Development - Administrative | 214,669 | 160,853 | 219,198 | 242,073 |
| Community Development - Engineering | 444,290 | 405,236 | 333,245 | 411,319 |
| Community Development - Building & Safety | 706,408 | 586,937 | 782,433 | 1,049,530 |
| Community Development - Planning | 357,205 | 99,885 | 338,750 | 637,750 |
| Community Development - Economic Development | 32,968 | 6,541 | 121,000 | 20,600 |
| Community Development - Harvey House | 219,822 | 155,073 | 171,500 | 156,490 |
| Parks & Recreation | 1,220,019 | 860,279 | 893,107 | 992,770 |
| Parks & Recreation - Henderson Pool | 18,276 | 33,283 | 110,900 | 146,900 |
| Parks & Recreation - Sportspark | 127,261 | 112,886 | 232,489 | 241,789 |
| Subtotal Fund 100 | \$ 19,155,166 | \$ 18,323,857 | \$ 18,994,415 | \$ 21,819,391 |
| <u>Measure Q (102)</u> | | | | |
| Transfers & Others | \$ 400,000 | \$ 555,959 | \$ 572,648 | \$ 529,028 |
| City Manager | 165,659 | 24,652 | - | 2,000 |
| Information Technology | 35,792 | 49,826 | 57,187 | 55,016 |
| Insurance Risk Management | - | 76,774 | 93,192 | 115,570 |
| Barstow Fire Protection District | 2,423,808 | 3,649,542 | 3,483,666 | 4,535,119 |
| Barstow Fire Protection District - Administrative | - | 88,469 | 85,601 | 96,886 |
| Police Department - Uniform | 1,470,044 | 1,687,272 | 2,144,471 | 1,968,286 |
| Police Department - Dispatch | 94,994 | 155,520 | 241,089 | 364,584 |
| Police Department - Administrative | 68,371 | 62,600 | 66,710 | 67,026 |
| Public Works - Street Maintenance | 350,525 | 155,356 | 401,184 | 309,346 |
| Public Works - Open Spaces | - | - | 47,100 | 500,000 |
| Public Works - Building Maintenance | 53,615 | - | - | 150,000 |
| Public Works - Fleet | 66,434 | 85,393 | 85,907 | 99,122 |
| Community Development - Community Promotion | 82,133 | 56,203 | 114,950 | 184,050 |

**BUDGET COMPARISON
BY FUND/BY DEPARTMENT**

| <u>Fund/Department</u> | <u>FY 19-20 Actual</u> | <u>FY 20-21 Actual</u> | <u>FY 21-22 Amended</u> | <u>FY 22-23 Proposed</u> |
|--|----------------------------|----------------------------|-----------------------------|------------------------------|
| Parks & Recreation | 18,079 | 43,744 | 67,292 | 67,292 |
| Parks & Recreation - Henderson Pool | - | - | 11,000 | 11,000 |
| Subtotal Fund 102 | \$ 5,229,454 | \$ 6,691,310 | \$ 7,471,997 | \$ 9,054,325 |
| <u>Measure Q - Fire (103)</u> | | | | |
| Barstow Fire Protection District | \$ 2,162,618 | \$ 3,409,093 | \$ 3,835,901 | \$ 4,367,916 |
| Barstow Fire Protection District - Administrative | \$ - | \$ 88,469 | \$ 85,601 | \$ 96,886 |
| Subtotal Fund 103 | \$ 2,162,618 | \$ 3,497,562 | \$ 3,921,502 | \$ 4,464,802 |
| <u>General Fund II (104)</u> | | | | |
| General Fund II | \$ 265,479 | \$ 221,722 | \$ 223,956 | \$ 51,100 |
| Subtotal Fund 104 | \$ 265,479 | \$ 221,722 | \$ 223,956 | \$ 51,100 |
| <u>Special Revenue Funds (200's)</u> | | | | |
| COVID-19 | \$ 132,558 | \$ 787,043 | \$ 845,322 | \$ 428,157 |
| Measure I | 1,581,724 | 1,302,399 | 900,000 | 5,253,032 |
| Gas Tax | 579,079 | 538,313 | 525,000 | 6,900 |
| SB1-RMRA | - | 771,481 | 430,000 | - |
| Mojave Desert AQMD | 8,061 | - | - | - |
| Asset Seizure | 1,469 | 13,013 | 2,000 | 7,500 |
| Community Development Block Grant (CDBG) | 93,276 | 29,250 | 235,712 | 342,314 |
| Grants - Reimbursable | 747,741 | 887,435 | 41,534 | 33,698,045 |
| Grants - Prefunded | 313,851 | 64,094 | 7,288 | - |
| Public Safety COPS Program | 86,885 | 222,615 | 197,000 | 100,000 |
| Odessa Water District | 300 | 4,070 | 4,370 | 4,240 |
| Barstow Harvey House Foundation | 560 | 300 | 600 | 325 |
| Barstow Community Services Foundation | 300 | 300 | 300 | 335 |
| Transportation Fund | 7,588 | 386,570 | - | - |
| Subtotal Fund 200's | \$ 3,553,392 | \$ 5,006,883 | \$ 3,189,126 | \$ 39,840,848 |
| <u>Barstow Fire Protection District (225)</u> | | | | |
| Barstow Fire Protection District | \$ 5,268,963 | \$ 4,880,711 | \$ 5,340,470 | \$ 6,216,506 |
| Subtotal Fund 225 | \$ 5,268,963 | \$ 4,880,711 | \$ 5,340,470 | \$ 6,216,506 |
| <u>Debt Service Funds (300's)</u> | | | | |
| TRIP-Debt Service | \$ 1,474,902 | \$ 1,457,794 | \$ - | \$ - |
| Debt Service | \$ - | \$ - | \$ - | \$ 2,724,630 |
| Subtotal Fund 300's | \$ 1,474,902 | \$ 1,457,794 | \$ - | \$ 2,724,630 |
| <u>Capital Projects (400)</u> | | | | |
| Capital Projects | \$ 1,261,947 | \$ 3,866,825 | \$ 4,362,317 | \$ 42,217,872 |
| Subtotal Fund 400 | \$ 1,261,947 | \$ 3,866,825 | \$ 4,362,317 | \$ 42,217,872 |

**BUDGET COMPARISON
BY FUND/BY DEPARTMENT**

| <u>Fund/Department</u> | <u>FY 19-20 Actual</u> | <u>FY 20-21 Actual</u> | <u>FY 21-22 Amended</u> | <u>FY 22-23 Proposed</u> |
|---|----------------------------|----------------------------|-----------------------------|------------------------------|
| <u>Development Fund (425)</u> | | | | |
| Development Fund | \$ 53,807 | \$ 432,022 | \$ - | \$ - |
| Subtotal Fund 425 | \$ 53,807 | \$ 432,022 | \$ - | \$ - |
| <u>Landscape District & Light Maint District (530)</u> | | | | |
| Landscape District & Light Maint District | \$ 6,912 | \$ 65,082 | \$ 40,000 | \$ 7,900 |
| Subtotal Fund 530 | \$ 6,912 | \$ 65,082 | \$ 40,000 | \$ 7,900 |
| <u>Wastewater Reclamation (605)</u> | | | | |
| Wastewater Reclamation | \$ 5,093,121 | \$ 4,626,049 | \$ 4,206,777 | \$ 5,740,052 |
| Subtotal Fund 605 | \$ 5,093,121 | \$ 4,626,049 | \$ 4,206,777 | \$ 5,740,052 |
| <u>Solid Waste (650)</u> | | | | |
| Solid Waste | \$ 1,575,581 | \$ 3,901,113 | \$ 4,992,878 | \$ 5,097,758 |
| Subtotal Fund 650 | \$ 1,575,581 | \$ 3,901,113 | \$ 4,992,878 | \$ 5,097,758 |
| <u>RDA Dissolution (801)</u> | | | | |
| RDA Dissolution | \$ 790,902 | \$ 141,720 | \$ - | \$ 882,263 |
| Subtotal Fund 801 | \$ 790,902 | \$ 141,720 | \$ - | \$ 882,263 |
| Grand Total | \$ 45,892,244 | \$ 53,112,650 | \$ 52,743,438 | \$ 138,117,447 |

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CITY OF BARSTOW
Legal Debt Margin Information
Last Ten Fiscal Years

| | 2013 | 2014 | 2015 | Fiscal Year 2016 |
|---|----------------------|----------------------|----------------------|----------------------|
| Assessed valuation | \$ 1,199,487,738 | \$ 1,143,477,603 | \$ 1,155,685,689 | \$ 1,176,842,092 |
| Conversion percentage | <u>25%</u> | <u>25%</u> | <u>25%</u> | <u>25%</u> |
| Adjusted assessed valuation | 299,871,935 | 285,869,401 | 288,921,422 | 294,210,523 |
| Debt limit percentage | <u>15%</u> | <u>15%</u> | <u>15%</u> | <u>15%</u> |
| Debt limit | 44,980,790 | 42,880,410 | 43,338,213 | 44,131,578 |
| Total net debt applicable to limit: | | | | |
| Legal debt margin | <u>\$ 44,980,790</u> | <u>\$ 42,880,410</u> | <u>\$ 43,338,213</u> | <u>\$ 44,131,578</u> |
| Total debt applicable to the limit as a percentage of debt limit | 0.0% | 0.0% | 0.0% | 0.0% |

The Government Code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the

Source: Barstow Department of Finance
County Tax Assessor's Office

| <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| \$ 1,273,166,314 | \$ 1,287,235,890 | \$ 1,376,053,917 | \$ 1,461,421,627 | \$ 1,507,229,060 | \$ 1,618,543,664 |
| <u>25%</u> | <u>25%</u> | <u>25%</u> | <u>25%</u> | <u>25%</u> | <u>25%</u> |
| 318,291,579 | 321,808,973 | 344,013,479 | 365,355,407 | 376,807,265 | 404,635,916 |
| <u>15%</u> | <u>15%</u> | <u>15%</u> | <u>15%</u> | <u>15%</u> | <u>15%</u> |
| 47,743,737 | 48,271,346 | 51,602,022 | 54,803,311 | 56,521,090 | 60,695,387 |
| <u>\$ 47,743,737</u> | <u>\$ 48,271,346</u> | <u>\$ 51,602,022</u> | <u>\$ 54,803,311</u> | <u>\$ 56,521,090</u> | <u>\$ 60,695,387</u> |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

CITY OF BARSTOW
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

| Fiscal Year Ended June 30 | # Governmental Activities | | | | |
|---------------------------------|---------------------------|------------------|-------------------|-----------------------------|-------------------------------------|
| | Pension Obligation | Lease Revenue | Measure I TRIP | Capital Lease Agreements | Total Governmental Activities |
| | Bonds | Bonds | | | |
| 2013 | - | - | 10,671,999 | 3,337,511 | 14,009,510 |
| 2014 | - | - | 9,849,249 | 2,874,809 | 12,724,058 |
| 2015 | - | - | 8,276,499 | 2,574,443 | 10,850,942 |
| 2016 | - | - | 7,018,749 | 2,092,667 | 9,111,416 |
| 2017 | - | - | 5,715,999 | 1,625,443 | 7,341,442 |
| 2018 | - | - | 4,363,249 | 1,825,131 | 6,188,380 |
| 2019 | - | - | 2,960,499 | 1,195,399 | 4,155,898 |
| 2020 | - | - | 1,507,749 | 1,027,235 | 2,534,984 |
| 2021 | - | - | - | 1,594,224 | 1,594,224 |
| 2022 | 20,170,000 | 8,245,878 | - | 1,275,983 | 29,691,861 |

¹ These ratios are calculated using personal income and population for the prior calendar year

| Wastewater Certificates of Participation | Business-type | Total Business-type Activities | Total Primary Government | Percentage of Personal Income ¹ | Debt Per Capita ¹ |
|--|---|---|---|--|------------------------------------|
| | Wastewater Capital Lease Agreements | | | | |
| 1,766,808 | 1,968,975 | 3,735,783 | 17,745,293 | 3.76% | 766 |
| 1,500,766 | 1,757,803 | 3,258,569 | 15,982,627 | 3.58% | 686 |
| 1,225,279 | 1,544,289 | 2,769,568 | 13,620,510 | 2.99% | 585 |
| 935,472 | 1,312,813 | 2,248,285 | 11,359,701 | 2.61% | 466 |
| 636,157 | 1,096,638 | 1,732,795 | 9,074,237 | 2.14% | 374 |
| 327,402 | 887,323 | 1,214,725 | 7,403,105 | 1.87% | 303 |
| - | 598,645 | 598,645 | 4,754,543 | 1.10% | 197 |
| - | 349,491 | 349,491 | 2,884,475 | 0.62% | 119 |
| - | 47,057 | 47,057 | 1,641,281 | 0.35% | 68 |
| - | - | - | 29,691,861 | 6.05% | 1,178 |

CITY OF BARSTOW

Master Staffing Plan FY 2022-2023

| Job Classification | # of Positions Authorized | Position % of FTE | Authorized FTE's | Budgeted FTE's | Salary Range |
|--|--------------------------------------|------------------------------|-----------------------------|---------------------------|-------------------------|
| Department: City Council | | | | | |
| Mayor | 1.00 | 50% | 0.50 | 0.50 | NR |
| Council Members | 4.00 | 50% | 2.00 | 2.00 | NR |
| City Treasurer | 1.00 | 50% | 0.50 | 0.50 | NR |
| City Clerk | 1.00 | 50% | 0.50 | 0.50 | NR |
| Total Council: | 7.00 | | 3.50 | 3.50 | NR |
| Department: City Manager's Office | | | | | |
| City Manager | 1.00 | 100% | 1.00 | 1.00 | 12501 |
| Assistant City Manager | 1.00 | 100% | 1.00 | 1.00 | 12180 |
| Executive Assistant | 1.00 | 100% | 1.00 | 1.00 | 11300 |
| Economic Development Administrator | 0.00 | 100% | 0.00 | 0.00 | 11530 |
| Human Resources Manager | 1.00 | 100% | 1.00 | 1.00 | 11700 |
| Information Technology Manager | 1.00 | 100% | 1.00 | 1.00 | 11700 |
| Information Technology Coordinator | 1.00 | 100% | 1.00 | 1.00 | 11480 |
| Information Technology Technician | 3.00 | 100% | 3.00 | 3.00 | 11100 |
| City Clerk Services Manager | 1.00 | 100% | 1.00 | 1.00 | 11800 |
| Administrative Assistant | 1.00 | 100% | 1.00 | 1.00 | 11100 |
| Office Assistant | 2.00 | 100% | 2.00 | 2.00 | 10950 |
| Total City Manager's Office: | 13.00 | | 13.00 | 13.00 | |
| Department: Community Development | | | | | |
| Administrative Analyst (Changed to Planning & Community Development Administrator) | 1.00 | 100% | 1.00 | 1.00 | 11530 |
| Office Assistant/Sr. Office Assistant | 2.00 | 100% | 2.00 | 2.00 | 10950/11000 |
| Engineering Services Administrator | 1.00 | 100% | 1.00 | 1.00 | 11530 |
| Project Coordinator-Field | 0.00 | 100% | 0.00 | 0.00 | 11480 |
| City Building Official/Fire Marshal | 1.00 | 100% | 1.00 | 1.00 | 11950 |
| Comm. Dev. Inspector/Sr. Building Inspector | 5.00 | 100% | 5.00 | 5.00 | 11250/11350 |
| Code Compliance Supervisor | 1.00 | 100% | 1.00 | 1.00 | 11350 |
| Code Compliance Officer | 1.00 | 100% | 1.00 | 1.00 | 11000 |
| Total Community Development: | 12.00 | | 12.00 | 12.00 | |
| Department: Community Services | | | | | |
| Public Works Manager (reclassified to PW Superintendent) | 1.00 | 100% | 1.00 | 1.00 | 11630 |
| Administrative Assistant | 1.00 | 100% | 1.00 | 1.00 | 11100 |
| Field Services Supervisor | 0.00 | 100% | 0.00 | 0.00 | 11350 |
| Field Public Services Assistant III | 2.00 | 100% | 2.00 | 2.00 | 11100 |
| Field Public Services Assistant I/II | 9.00 | 100% | 9.00 | 9.00 | 10900/11000 |
| Facility Maintenance Supervisor | 1.00 | 100% | 1.00 | 1.00 | 11350 |
| Facility Public Services Assistant III | 2.00 | 100% | 2.00 | 2.00 | 11100 |
| Facility Public Services Assistant I/II | 8.00 | 100% | 8.00 | 8.00 | 10900/11000 |
| Fleet Maintenance Supervisor | 1.00 | 100% | 1.00 | 1.00 | 11480 |
| Fleet Mechanic/Sr. Mechanic | 3.00 | 100% | 3.00 | 3.00 | 11200/11250 |
| PT - Maintenance Worker | 4.00 | 50% | 2.00 | 2.00 | 10360 |
| Total Community Services: | 32.00 | | 30.00 | 30.00 | |
| Department: Community Services - Parks | | | | | |
| Parks & Recreation Superintendent | 1.00 | 100% | 1.00 | 1.00 | 11630 |
| Recreation Activity Coordinator | 1.00 | 100% | 1.00 | 1.00 | 11350 |
| Recreation Program Coordinator | 1.00 | 100% | 1.00 | 1.00 | 11200 |
| Office Assistant | 1.00 | 100% | 1.00 | 1.00 | 10950 |
| PT - Rec. Leader/Lifeguard | 36.00 | 50% | 18.00 | 18.00 | 10360 |
| Total Community Services - Parks: | 40.00 | | 22.00 | 22.00 | |

CITY OF BARSTOW

Master Staffing Plan FY 2022-2023

| Job Classification | # of Positions Authorized | Position % of FTE | Authorized FTE's | Budgeted FTE's | Salary Range |
|---|--------------------------------------|------------------------------|-----------------------------|---------------------------|-------------------------|
| Department: Environmental Services | | | | | |
| General Manager Environmental Services | 1.00 | 100% | 1.00 | 1.00 | 11950 |
| Wastewater Treatment Plant Superintendent | 1.00 | 100% | 1.00 | 1.00 | 11630 |
| Lead Wastewater Treatment Plant Operator | 1.00 | 100% | 1.00 | 1.00 | 11350 |
| Wastewater Mechanic/Sr. Wastewater Mechanic | 2.00 | 100% | 2.00 | 2.00 | 11200/11250 |
| WW Treatment Plant Operator/Sr. WW Treatment Plant Operator (in Training) | 6.00 | 100% | 6.00 | 6.00 | 11000/11100 |
| Environmental Services Administrator (Solid Waste) | 1.00 | 100% | 1.00 | 1.00 | 11530 |
| Total Environmental Services: | 12.00 | | 12.00 | 12.00 | |
| Department: Finance Department | | | | | |
| Administrative Services Manager | 0.80 | 100% | 0.80 | 0.80 | 11800 |
| Accountant | 1.00 | 100% | 1.00 | 1.00 | 11530 |
| Accounting Technician/Sr. Accounting Technician | 3.00 | 100% | 3.00 | 3.00 | 11100/11200 |
| Total Finance Department: | 4.80 | | 4.80 | 4.80 | |
| Department: Police Department | | | | | |
| Police Chief | 1.00 | 100% | 1.00 | 1.00 | 12160 |
| Police Captain | 1.00 | 100% | 1.00 | 1.00 | 11950 |
| Police Lieutenant | 2.00 | 100% | 2.00 | 2.00 | 11870 |
| Police Sergeant | 5.00 | 100% | 5.00 | 5.00 | 11700 |
| Police Corporal | 6.00 | 100% | 6.00 | 6.00 | 11480 |
| Police Detective | 1.00 | 100% | 1.00 | 1.00 | 11480 |
| Police Officer | 29.00 | 100% | 29.00 | 29.00 | 11380 |
| Police Officer - School Resource Officer | 2.00 | 100% | 2.00 | 2.00 | 11380 |
| Sr. Administrative Assistant | 1.00 | 100% | 1.00 | 1.00 | 11200 |
| Police Services Supervisor | 1.00 | 100% | 1.00 | 1.00 | 11480 |
| Sr. Dispatcher | 1.00 | 100% | 1.00 | 1.00 | 11200 |
| Dispatcher | 10.00 | 100% | 10.00 | 10.00 | 11100 |
| Police Services Assistant/Sr. Police Services Assistant | 5.00 | 100% | 5.00 | 5.00 | 11000/11100 |
| Crime Scene Evidence Technician/Sr. Crime Scene Evidence Technician | 2.00 | 100% | 2.00 | 2.00 | 11100/11300 |
| Total Police Department: | 67.00 | | 67.00 | 67.00 | |
| Department: Fire Department | | | | | |
| Fire Chief | 1.00 | 100% | 1.00 | 1.00 | 12160 |
| Fire Battalion Chief | 3.00 | 100% | 3.00 | 3.00 | 11720 |
| Fire Captain | 6.00 | 100% | 6.00 | 6.00 | 11640 |
| Fire Engineer | 6.00 | 100% | 6.00 | 6.00 | 11420 |
| Firefighter/Paramedic | 6.00 | 100% | 6.00 | 6.00 | 11320 |
| Firefighter/Paramedic - Measure Q | 6.00 | 100% | 6.00 | 6.00 | 11320 |
| Office Assistant | 1.00 | 100% | 1.00 | 1.00 | 10950 |
| Arson Investigator | 1.00 | 100% | 1.00 | 1.00 | 11200 |
| Total Fire Department: | 30.00 | | 30.00 | 30.00 | |
| Totals | 217.80 | | 194.30 | 194.30 | |

City of Barstow

4 Year Personnel Summary

| Job Classification | FY 2019-2020 Actual FTE's | FY 2020-2022 Actual FTE's | FY 2022-2023 Proposed FTE's |
|---|--------------------------------------|--------------------------------------|--|
| Department: Elected Officials | | | |
| Mayor | 1.00 | 1.00 | 1.00 |
| City Council Members | 4.00 | 4.00 | 4.00 |
| City Treasurer | 1.00 | 1.00 | 1.00 |
| City Clerk | 1.00 | 1.00 | 1.00 |
| Total Council: | 7.00 | 7.00 | 7.00 |
| Department: City Manager's Office | | | |
| City Manager | 1.00 | 1.00 | 1.00 |
| Assistant City Manager | 1.00 | 1.00 | 1.00 |
| Public Information Officer | 1.00 | 0.00 | 0.00 |
| Executive Assistant | 1.00 | 1.00 | 1.00 |
| Economic Development Director | 0.00 | 0.00 | 1.00 |
| Economic Development Administrator | 1.50 | 1.00 | 0.00 |
| Human Resources Manager | 1.00 | 1.00 | 1.00 |
| Information Technology Manager | 1.00 | 1.00 | 1.00 |
| Information Technology Coordinator | 1.00 | 1.00 | 1.00 |
| Information Technology Technician | 2.00 | 2.00 | 2.00 |
| City Clerk Services Manager | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Office Assistant | 2.00 | 2.00 | 2.00 |
| Total City Manager's Office: | 14.50 | 13.00 | 13.00 |
| Department: Community Development | | | |
| Administrative Analyst (Changed to Planning & Comm Dev Admin) | 1.00 | 1.00 | 1.00 |
| Administrative Assistant/Sr. Administrative Assistant | 1.00 | 0.00 | 0.00 |
| Office Assistant/Sr. Office Assistant | 1.00 | 2.00 | 2.00 |
| Engineering Services Administrator | 1.00 | 1.00 | 1.00 |
| Engineering Technician/Inspector | 1.00 | 0.00 | 0.00 |
| City Building Official/Fire Marshal | 1.00 | 1.00 | 1.00 |
| Comm. Dev. Inspector/Sr. Building Inspector | 2.00 | 5.00 | 5.00 |
| Code Compliance Supervisor | 1.00 | 1.00 | 1.00 |
| Code Compliance Officer | 0.00 | 1.00 | 1.00 |
| Fire Prevention Inspector/Arson Investigator | 1.00 | 0.00 | 0.00 |
| City Planner | 1.00 | 0.00 | 0.00 |
| Total Community Development: | 11.00 | 12.00 | 12.00 |

City of Barstow

4 Year Personnel Summary

| Job Classification | FY 2019-2020 Actual FTE's | FY 2020-2022 Actual FTE's | FY 2022-2023 Proposed FTE's |
|---|--------------------------------------|--------------------------------------|--|
| Department: Community Services | | | |
| Public Works Administrator (reclassified to PW Manager) | 1.00 | 0.00 | 0.00 |
| Public Works Manager (reclassified to PW Superintendent) | 0.00 | 1.00 | 0.00 |
| Public Works Superintendent | 0.00 | 0.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Field Services Supervisor | 2.00 | 1.00 | 0.00 |
| Field Public Services Assistant III (Street) | 1.00 | 2.00 | 2.00 |
| Field Public Services Assistant I/II (Street) | 9.00 | 9.00 | 9.00 |
| Facility Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Facility Public Services Assistant III (Building/Open Space) | 1.00 | 2.00 | 2.00 |
| Facility Public Services Assistant I/II (Building/Open Space) | 3.00 | 8.00 | 8.00 |
| Fleet Maintenance Supervisor | 1.00 | 1.00 | 1.00 |
| Fleet Mechanic/Sr. Mechanic | 3.00 | 3.00 | 3.00 |
| PT - Maintenance Worker | 0.00 | 4.00 | 4.00 |
| Total Community Services: | 22.00 | 33.00 | 32.00 |
| Department: Community Services - Parks | | | |
| Parks & Recreation Superintendent | 1.00 | 1.00 | 1.00 |
| Recreation Program Supervisor | 1.00 | 0.00 | 0.00 |
| Recreation Program Coordinator | 1.00 | 1.00 | 1.00 |
| Senior Recreation Leader - Extended PT | 2.00 | 0.00 | 0.00 |
| Public Services Assistant III | 1.00 | 0.00 | 0.00 |
| Public Services Assistant I/II | 5.00 | 0.00 | 0.00 |
| Office Assistant | 0.00 | 1.00 | 1.00 |
| PT - Recreation Leader/Lifeguard | | | |
| Total Community Services - Parks: | 11.00 | 3.00 | 3.00 |

City of Barstow

4 Year Personnel Summary

| Job Classification | FY 2019-2020 Actual FTE's | FY 2020-2022 Actual FTE's | FY 2022-2023 Proposed FTE's |
|---|--------------------------------------|--------------------------------------|--|
| Department: Environmental Services | | | |
| General Manager Environmental Services | 0.00 | 1.00 | 1.00 |
| Chief Wastewater Treatment Plant Operator | 1.00 | 0.00 | 0.00 |
| Wastewater Treatment Plant Superintendent | 0.00 | 1.00 | 1.00 |
| Wastewater Treatment Plant Supervisor | 1.00 | 0.00 | 0.00 |
| Lead Wastewater Treatment Plant Operator | 1.00 | 1.00 | 1.00 |
| Wastewater Mechanic/Sr. Wastewater Mechanic | 2.00 | 2.00 | 2.00 |
| WW Treatment Plant Operator/Sr. WWTP Operator | 2.00 | 2.00 | 6.00 |
| Industrial Pretreatment Superintendent | 1.00 | 1.00 | 0.00 |
| Environmental Services Assistant I/II | 3.00 | 3.00 | 0.00 |
| Env. Svcs. Admin. SW (Changed to Admin. Analyst) | 1.00 | 0.00 | 0.00 |
| Administrative Analyst | 0.00 | 1.00 | 1.00 |
| Total Environmental Services | 12.00 | 12.00 | 12.00 |
| Department: Finance Department | | | |
| Finance Director | 1.00 | 0.00 | 1.00 |
| Administrative Services Manager | 0.00 | 1.00 | 1.00 |
| Accountant | 2.00 | 2.00 | 1.00 |
| Accounting Technician/Sr. Accounting Technician | 3.00 | 5.00 | 5.00 |
| Total Finance Department: | 6.00 | 8.00 | 8.00 |
| Department: Police Department | | | |
| Police Chief | 1.00 | 1.00 | 1.00 |
| Police Captain | 1.00 | 1.00 | 1.00 |
| Police Lieutenant | 1.00 | 2.00 | 2.00 |
| Police Sergeant | 5.00 | 5.00 | 5.00 |
| Police Corporal | 5.00 | 5.00 | 5.00 |
| Police Detective | 2.00 | 2.00 | 2.00 |
| Police Officer | 29.00 | 29.00 | 29.00 |
| Police Officer - School Resource Officer | 2.00 | 2.00 | 2.00 |
| Sr. Administrative Assistant | 1.00 | 1.00 | 1.00 |
| Police Services Supervisor | 1.00 | 1.00 | 1.00 |
| Sr. Dispatcher | 1.00 | 1.00 | 1.00 |
| Dispatcher | 9.00 | 10.00 | 10.00 |
| Dispatcher - Extended PT | 1.00 | 0.00 | 0.00 |
| Police Services Assistant/Sr. Police Services Assistant | 5.00 | 5.00 | 5.00 |
| CS Evidence Technician/Sr. CS Evidence Technician | 2.00 | 2.00 | 2.00 |

City of Barstow

4 Year Personnel Summary

| Job Classification | FY 2019-2020 Actual FTE's | FY 2020-2022 Actual FTE's | FY 2022-2023 Proposed FTE's |
|------------------------------------|--------------------------------------|--------------------------------------|--|
| Total Police Department: | 66.00 | 67.00 | 67.00 |
| Department: Fire Department | | | |
| Fire Chief | 1.00 | 1.00 | 1.00 |
| Fire Battalion Chief | 3.00 | 3.00 | 3.00 |
| Fire Captain | 6.00 | 6.00 | 6.00 |
| Fire Engineer | 6.00 | 6.00 | 6.00 |
| Firefighter/Paramedic | 6.00 | 6.00 | 6.00 |
| Firefighter/Paramedic - Measure Q | 6.00 | 6.00 | 6.00 |
| Office Assistant | 1.00 | 1.00 | 1.00 |
| Arson Investigator | 0.00 | 1.00 | 1.00 |
| Total Fire Department: | 29.00 | 30.00 | 30.00 |
| Totals | 178.50 | 185.00 | 184.00 |

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| GENERAL FUND REVENUE 100 | | | | | | | |
|--------------------------------------|--------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|----------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Revenue Received | Proposed Budget 2022-23 |
| PROPERTY TAXES-SEC/UNSEC | | | | | | | |
| 100.401.111.110 | Property Taxes | 1,009,923 | 1,063,900 | 1,000,000 | 1,079,000 | 107.9% | 1,000,000 |
| 100.401.111.112 | Park-Property Tax | 676,902 | 703,191 | 650,000 | 715,000 | 110.0% | 700,000.00 |
| 100.401.111.113 | RDA Residual Tax Payment | 419,477 | 458,653 | 445,000 | 453,000 | 101.8% | 450,000 |
| 100.401.111.118 | Parks-RDA Residual Tax Payment | 259,805 | 283,748 | 275,000 | 266,000 | 96.7% | 270,000 |
| 100.401.111.122 | VLF Swap-Tax Code 97.70 | 2,207,282 | 2,281,858 | 2,350,000 | 2,222,000 | 94.6% | 2,500,000 |
| Subtotal - Property Taxes-Sec/Unsec | | 4,573,389 | 4,791,350 | 4,720,000 | 4,735,000 | 100.3% | 4,920,000 |
| SALES & USE TAX | | | | | | | |
| 100.406.210.120 | Sales & Use Tax | 6,115,221 | 7,550,456 | 7,900,000 | 7,950,000 | 100.6% | 8,000,000 |
| 100.406.210.130 | SB509/Public Safety | 166,646 | 178,141 | 155,000 | 200,000 | 129.0% | 175,000 |
| Subtotal - Local Taxes | | 6,281,867 | 7,728,597 | 8,055,000 | 8,150,000 | 101.2% | 8,175,000 |
| TRANSIENT LODGING TAXES | | | | | | | |
| 100.410.230.141 | Transient Occupancy Tax | 2,846,745 | 3,435,428 | 3,660,000 | 3,750,000 | 102.5% | 3,750,000 |
| 100.410.230.142 | Transient Occupancy Penalty/Interest | 9,051 | 1,036 | 5,000 | 22,000 | 440.0% | 5,000 |
| Subtotal - Transient Lodging Taxes | | 2,855,796 | 3,436,464 | 3,665,000 | 3,772,000 | 102.9% | 3,755,000 |
| FRANCHISES | | | | | | | |
| 100.411.220.131 | Franchise-Time Warner | 199,622 | 203,191 | 200,000 | 200,000 | 100.0% | 200,000 |
| 100.411.220.132 | Franchise-Golden State Water | 92,896 | 97,818 | 95,000 | 101,609 | 107.0% | 95,000 |
| 100.411.220.133 | Franchise-SW Gas & PG&E | 73,697 | 61,260 | 73,000 | 65,755 | 90.1% | 65,000 |
| 100.411.220.134 | Franchise-So Calif Edison | 238,497 | 268,011 | 239,000 | 299,018 | 125.1% | 250,000 |
| 100.411.220.135 | Franchise-Cal Nev Pipeline | 0 | 2,094 | 1,071 | 1000 | 93.4% | 1,000 |
| 100.411.220.136 | Franchise-Burrtec Solid Waste | 269,710 | 166,340 | 250,000 | 37,137 | 14.9% | 42,500 |
| 100.411.220.137 | Franchise-Water Reclamation | 201,251 | 67,388 | 208,000 | 0 | 0.0% | 68,000 |
| 100.411.220.138 | Franchise-Towing | 1,700 | 1,000 | 700 | 1000 | 142.9% | 1,000 |
| 100.411.220.139 | Franchise-Munis Solid Waste | 0 | 173,636 | 0 | 0 | 0.0% | 207,500 |
| 100.411.220.140 | Franchise-Munis Water Reclamation | 0 | 135,260 | 0 | 0 | 0.0% | 136,000 |
| Total - Franchises | | 1,077,373 | 1,175,998 | 1,066,771 | 705,519 | 66.1% | 1,066,000 |
| BUSINESS LICENSE TAXES | | | | | | | |
| 100.412.250.171 | Business License | 159,355 | 160,851 | 150,000 | 150,000 | 100.0% | 150,000 |
| 100.412.250.172 | Business License Penalty/Interest | 3,962 | 4,952 | 3,625 | 3,200 | 88.3% | 3,000 |
| 100.412.250.173 | Business License Renewal Fees | 25,902 | 26,622 | 22,500 | 22,500 | 100.0% | 22,500 |
| 100.412.250.174 | Business License Processing Fee | 17,562 | 13,958 | 17,000 | 10,000 | 58.8% | 10,000 |
| 100.412.250.177 | Technology Fee | 8,755 | 11,006 | 7,000 | 8,000 | 114.3% | 21,000 |
| 100.412.250.178 | SB1186 ADA Access & Education | 5,396 | 5,216 | 5,000 | 2,500 | 50.0% | 2,500 |
| Total - Business License Taxes | | 220,932 | 222,605 | 205,125 | 196,200 | 95.6% | 209,000 |
| REAL PROPERTY TRANSFER TAXES | | | | | | | |
| 100.413.240.160 | Property Transfer Tax | 64,808 | 55,188 | 35,000 | 98,000 | 280.0% | 40,000 |
| Total - Real Property Transfer Taxes | | 64,808 | 55,188 | 35,000 | 98,000 | 280.0% | 40,000 |

GENERAL FUND REVENUE 100

| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Revenue Received | Proposed Budget 2022-23 |
|--|---|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|----------------------------|
| SUPPLEMENT TAX CURRENT | | | | | | | |
| 100.431.111.114 | Supplement Tax - Current | 37,615 | 30,220.00 | 14,000 | 32,000 | 228.6% | 20,000 |
| | Total - Supplement Tax Current | 37,615 | 30,220 | 14,000 | 32,000 | 228.6% | 20,000 |
| SUPPLEMENT TAX PRIOR | | | | | | | |
| 100.433.111.115 | Supplement Tax - Prior Year | 14,941 | 13,623.00 | 14,000 | 16,500 | 100.0% | 14,000 |
| | Total - Supplement Tax Prior | 14,941 | 13,623 | 14,000 | 16,500 | 117.9% | 14,000 |
| CONSTRUCTION PERMITS | | | | | | | |
| 100.503.310.221 | Building Permits | 174,311 | 195,733 | 160,000 | 145,000 | 90.6% | 145,000 |
| 100.503.311.222 | Plumbing Permits | 4,648 | 3,400 | 4,000 | 2,800 | 70.0% | 2,500 |
| 100.503.312.223 | Electrical Permits | 6,168 | 3,871 | 5,000 | 2,800 | 56.0% | 2,500 |
| 100.503.313.224 | Heat/Air Conditioning Permits | 4,027 | 6,002 | 3,000 | 6,000 | 200.0% | 4,500 |
| 100.503.317.227 | Local Government Retainer | 114 | 130 | 100 | 100 | 100.0% | 100 |
| 100.503.317.228 | Seismic Acct (Strong Motion) | 282 | 315 | 250 | 150 | 60.0% | 200 |
| 100.503.318.229 | Grading Permit | 723 | 187 | 600 | 1,200 | 200.0% | 1,000 |
| 100.503.318.230 | Annual Mine Inspection Fee | 0 | 0 | 0 | 0 | 0.0% | 0 |
| 100.503.318.235 | Misc Construction Fees | 629 | 908 | 500 | 500 | 100.0% | 500 |
| 100.503.318.237 | Inspection Outside Business Hours | 267 | 48 | 225 | 1,500 | 666.7% | 1,000 |
| 100.503.318.238 | Investigation Fees | 5,505 | 1,515 | 4,000 | 2,500 | 62.5% | 2,000 |
| 100.503.318.239 | Inspection Fee | 2,451 | 2,179 | 2,000 | 2,000 | 100.0% | 2,000 |
| 100.503.318.240 | Fire Prevention MOU/Construction Permits | 45,102 | 27,944 | 36,000 | 20,000 | 55.6% | 20,000 |
| 100.503.318.241 | Fire Prevention MOU/Annual Op Permits | 64,760 | 89,690 | 65,000 | 69,000 | 106.2% | 65,000 |
| | Subtotal - Construction Permits | 308,987 | 331,922 | 280,675 | 253,550 | 90.3% | 246,300 |
| STREET & CURB PERMITS | | | | | | | |
| 100.504.3.21.240 | Street/Curb Permit | 45,681 | 93,900 | 40,000 | 51,000 | 127.5% | 40,000 |
| 100.504.321.245 | U.S. Alert Fee | 1 | 0 | 0 | 0 | 0.0% | 0 |
| | Total - Supplement Tax Prior | 45,682 | 93,900 | 40,000 | 51,000 | 127.5% | 40,000 |
| OTHER LICENSES/PERMITS-ALARM | | | | | | | |
| 100.506.322.293 | Alarm Permit | 6,015 | 7,654 | 5,000 | 5,000 | 100.0% | 5,000 |
| | Total - Other Licenses/Permits-Alarm | 6,015 | 7,654 | 5,000 | 5,000 | 100.0% | 5,000 |
| OTHER LICENSES/PERMITS-TRANSPORTATION | | | | | | | |
| 100.507.323.294 | Transportation Permit | 2,652 | 2,595 | 2,500 | 2,200 | 88.0% | 2,000 |
| | Total - Other Licenses/Permits-Transportatic | 2,652 | 2,595 | 2,500 | 2,200 | 88.0% | 2,000 |
| OTHER LICENSES/PERMITS-BINGO GAME | | | | | | | |
| 100.508.324.295 | Bingo Game Permit | 696 | 300 | 250 | 600 | 240.0% | 300 |
| 100.508.324.297 | Banner Permits | 600 | 125 | 600 | 150 | 25.0% | 500 |
| | Total - Other Licenses/Permits-Bingo Game | 1,296 | 425 | 850 | 750 | 88.2% | 800 |
| VEHICLE CODE FINES | | | | | | | |
| 100.510.410.310 | County-Superior Court Fines | 10,760 | 13,376 | 6,000 | 7,500 | 125.0% | 6,000 |
| 100.510.410.311 | PD Phoenix Citations | 8,173 | 2,409 | 6,000 | 4,000 | 66.7% | 4,000 |
| 100.510.410.312 | PD Fines Collection | 24,478 | 4,698 | 15,000 | 20,000 | 133.3% | 15,000 |
| 100.510.410.313 | State Citation Collection Rev | 9,940 | 10,492 | 15,000 | 10,500 | 70.0% | 10,000 |
| 100.510.410.314 | County-CVC Fines Post | 25,123 | 24,539 | 12,000 | 20,000 | 166.7% | 12,000 |
| | Total - Vehicle Code Fines | 78,474 | 55,514 | 54,000 | 62,000 | 114.8% | 47,000 |
| OTHER FINES | | | | | | | |
| 100.511.420.325 | Illegal Fireworks Fine | 200 | 0 | 0 | 0 | 0.0% | 0 |
| 100.511.420.330 | Code Enforcement Fines | 36,360 | 5,368 | 30,000 | 5,500 | 18.3% | 10,000 |
| 100.511.420.331 | Admin Lien Fines & Admin Chgs | 6,001 | 6,566 | 6,000 | 8,500 | 141.7% | 7,000 |
| 100.511.420.340 | Excessive Alarm Fines | 11,850 | 22,475 | 10,000 | 15,000 | 150.0% | 12,000 |
| | Total - Other Fines | 54,411 | 34,409 | 46,000 | 29,000 | 63.0% | 29,000 |
| INVESTMENT EARNINGS | | | | | | | |
| 100.514.110.410 | Investment Earnings | 26,812 | 9,253 | 20,000 | 10,000 | 50.0% | 10,000 |
| 100.514.110.510 | Unrealized Gain/Loss/Investments | 30,625 | -31433 | 0 | -14780 | 0.0% | 0 |
| | Total - Investment Earnings | 57,437 | (22,180) | 20,000 | (4,780) | -23.9% | 10,000 |
| USE OF PROPERTY | | | | | | | |
| 100.515.514.430 | Rent - Amerigas | 4,888 | 0 | 3,000 | 2,800 | 93.3% | 6,000 |
| 100.515.514.431 | Union Bank Rent | 5,332 | 5,431 | 3,637 | 5,400 | 148.5% | 5,400 |
| 100.515.514.432 | Community Center Rent | 8,400 | 2,700 | 12,000 | 10,500 | 87.5% | 12,000 |
| 100.515.514.433 | Dana Park Building Rent | 900 | 0 | 2,000 | 1,350 | 67.5% | 2,000 |
| 100.515.514.435 | Henderson Pool Rent | 2,596 | 4,160 | 12,000 | 5,200 | 43.3% | 10,000 |
| 100.515.514.436 | Parks-Electricity Rental | 1,202 | 0 | 1,200 | 0 | 0.0% | 0 |
| 100.515.514.438 | SP-Batting Cage/Equip Rental | 114 | 0 | 12,000 | 5,500 | 45.8% | 12,000 |
| 100.515.514.440 | Sportspark Facility Rental | 13,341 | 12,435 | 15,000 | 15,000 | 100.0% | 15,000 |
| 100.515.514.443 | Sportspark Facility/Light Rental-BLL Baseball | 0 | 2,924 | 1,515 | 1,800 | 118.8% | 0 |
| 100.515.514.444 | Sportspark Facility/Light Rental-BLL Softball | 0 | 2,673 | 160 | 200 | 125.0% | 0 |
| 100.515.514.445 | Harvey House Leases | 104,372 | 58,741 | 100,000 | 100,000 | 100.0% | 50,000 |
| 100.515.514.447 | Harvey House Facility Rental | 500 | 17,334 | 12,050 | 16,000 | 132.8% | 18,000 |

GENERAL FUND REVENUE 100

| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Revenue Received | Proposed Budget 2022-23 |
|-----------------|--|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|----------------------------|
| 100.515.514.448 | Helipad Rental | 36,000 | 36,310 | 40,000 | 37,000 | 92.5% | 37,636 |
| 100.515.514.449 | Sportspark Facility/Light Rental-Soccer | 0 | 2,757 | 2,063 | 8,000 | 387.8% | 0 |
| | Subtotal - Use of Property | 177,645 | 145,465 | 216,625 | 208,750 | 96.4% | 168,036 |
| | MOTOR VEHICLE IN-LIEU TAX | | | | | | |
| 100.519.610.520 | Motor Vehicle In Lieu | 19,114 | 17,799 | 20,000 | - | 0.0% | - |
| | Total - Motor Vehicle In-Lieu Tax | 19,114 | 17,799 | 20,000 | 0 | 0.0% | 0 |
| | HOMEOWNERS PROPERTY TAX RELIEF | | | | | | |
| 100.522.111.119 | Homeowners Prop Tax Relief | 14,160 | 11,208 | 10,000 | 13,000 | 130.0% | 10,000 |
| | Total - Homeowners Property Tax Relief | 14,160 | 11,208 | 10,000 | 13,000 | 130.0% | 10,000 |
| | PEACE OFFICERS STANDARARDS & TRAINING | | | | | | |
| 100.525.645.593 | POST | 93 | 0 | 0 | 0 | 0.0% | 0 |
| | Total - Peace Officers Standards & Training | 93 | 0 | 0 | 0 | 0.0% | 0 |
| | PARKS CHARGES FOR SERVICES | | | | | | |
| 100.630.631.100 | Day/Pass Fees | 12,905 | 2,034 | 14,400 | 17,500 | 121.5% | 18,000 |
| 100.630.631.101 | Raquetball Revenue | 362 | 257 | 3 | 3 | 100.0% | 0 |
| 100.630.631.103 | Passes Revenue | 10,483 | 3,455 | 16,000 | 16,000 | 100.0% | 16,000 |
| 100.630.631.105 | Snack Bar - Harvey House | - | - | 200 | 250 | 125.0% | 2,000 |
| 100.630.631.106 | Snack Bar / Vending | 4,144 | 933 | 40,000 | 20,000 | 50.0% | 20,000 |
| 100.630.631.200 | Karate | 6,720 | 1,550 | 6,225 | 9,000 | 144.6% | 8,000 |
| 100.630.631.203 | Judo | 400 | 838 | 2,365 | 3,000 | 126.8% | 3,000 |
| 100.630.631.206 | Aerobic/Weight Class | - | 175 | 345 | 500 | 144.9% | 1,500 |
| 100.630.631.210 | Middle School Basketball | 45 | 25 | - | - | 0.0% | 0 |
| 100.630.631.211 | Elementary Basketball | 8,590 | 2,795 | 13,835 | 13,790 | 99.7% | 13,800 |
| 100.630.631.212 | Registration - PeeWee | 2,745 | - | - | - | 0.0% | 1,500 |
| 100.630.631.213 | Cheerleading | 3,680 | 3,875 | 5,535 | 7,000 | 126.5% | 7,000 |
| 100.630.631.214 | Indoor Kiddie Soccer | 3,510 | - | 2,655 | 2,655 | 100.0% | 2,600 |
| 100.630.631.217 | Adult Basketball | 797 | (300) | - | - | 0.0% | 0 |
| 100.630.631.224 | Volleyball | - | 1,900 | - | - | 0.0% | 0 |
| 100.630.631.229 | Womens Self Defense Course | 1,100 | (150) | - | 720 | 0.0% | 1,100 |
| 100.630.631.230 | General Parks Programs | - | - | 40,000 | - | 0.0% | 0 |
| 100.630.631.231 | Tennis | - | 2,315 | - | 125 | 0.0% | 0 |
| 100.630.631.232 | Track & Field | - | 275 | 50 | 50 | 100.0% | 0 |
| 100.630.632.100 | Tot Time Registration | 66,224 | 80 | - | - | 0.0% | 0 |
| 100.630.636.100 | Open Swim | 5,334 | 15,478 | 10,000 | 15,500 | 155.0% | 18,000 |
| 100.630.636.102 | Lessons | 420 | - | 1,000 | - | 0.0% | 2,300 |
| 100.630.636.103 | Passes | 152 | - | - | - | 0.0% | 0 |
| 100.630.636.104 | Snack Bar - Pool | 3,793 | 3,610 | 10,000 | 10,000 | 100.0% | 10,000 |
| 100.630.636.107 | Lifeguard Course | - | 160 | - | - | 0.0% | 0 |
| | Subtotal - Parks Charges for Services | 131,404 | 39,305 | 162,613 | 116,093 | 71.4% | 124,800 |
| | SPORTSPARK CHARGES FOR SERVICES | | | | | | |
| 100.640.100.100 | Gate Fee Revenue | 235 | 0 | 0 | 0 | 0.0% | 0 |
| 100.640.200.201 | Softball Mens Team Registration | 0 | 1,500 | 0 | 0 | 0.0% | 1,500 |
| 100.640.200.202 | Softball Coed Team Registration | 100 | 1,500 | 0 | 0 | 0.0% | 1,500 |
| 100.640.200.204 | T-Ball Registration | 270 | -135 | 225 | 990 | 440.0% | 1,000 |
| 100.640.600.601 | Sportspark Concessions | 13,694 | 36 | 32,000 | 15,000 | 46.9% | 10,000 |
| | Subtotal - Sportspark Charges for Services | 14,299 | 2,901 | 32,225 | 15,990 | 49.6% | 14,000 |
| | ZONING & SUBDIVISION FEES | | | | | | |
| 100.701.705.609 | Lot Line Adjustments | 531 | 6,903 | 0 | 0 | 0.0% | 0 |
| 100.701.710.612 | Conditional Use Permit | 12,108 | 12,108 | 10,000 | 7,263 | 72.6% | 5,000 |
| 100.701.710.613 | Vacation of Streets | 0 | 1,479 | 0 | 0 | 0.0% | 0 |
| 100.701.710.615 | Home Occupation Permit | 820 | 1,020 | 700 | 850 | 121.4% | 700 |
| 100.701.710.616 | Miscellaneous Fees and Permits | 196 | 110 | 100 | 202 | 202.0% | 100 |
| 100.701.710.617 | Filming Permit | 250 | 1,500 | 0 | 0 | 0.0% | 0 |
| 100.701.710.618 | Zone Verification & Affidavit | 0 | 0 | 0 | 0 | 0.0% | 0 |
| 100.701.712.616 | Temporary Use Permit (TUP) | 1,083 | 422 | 1,000 | 1000 | 100.0% | 1,000 |
| | Subtotal - Zoning & Subdivision Fees | 14,988 | 23,542 | 11,800 | 9,315 | 78.9% | 6,800 |
| | PLAN CHECKING FEES | | | | | | |
| 100.704.715.608 | Appeals to Planning Commission | 0 | 1,242 | 0 | 0 | 0.0% | 0 |
| 100.704.715.610 | Final Parcel Map | 0 | 707 | 1,000 | 0 | 0.0% | 1,000 |
| 100.704.715.611 | Tentative Parcel Map | 913 | 913 | 1,000 | 913 | 91.3% | 1,000 |
| 100.704.715.613 | Plan Check Fee | 108,591 | 90,041 | 100,000 | 75,000 | 75.0% | 100,000 |
| 100.704.715.614 | Tentative Tract Map | 1,913 | 0 | 1,000 | 0 | 0.0% | 1,000 |
| 100.704.715.615 | Street Improvement Plan Check | 57 | 0 | 500 | 0 | 0.0% | 500 |
| 100.704.715.619 | Site Plan Review | 1,375 | 375 | 1,375 | 2,125 | 154.5% | 1,375 |
| 100.704.735.617 | Plans/Specs | 740 | 0 | 0 | 0 | 0.0% | 0 |
| | Subtotal - Plan Checking Fees | 113,589 | 93,278 | 104,875 | 78,038 | 74.4% | 104,875 |
| | CANNABIS FEES | | | | | | |
| 100.780.720.601 | Cannabis Fees-Fingerprinting/Backgrounds | 0 | 0 | 300 | 5,500 | 1833.3% | 5,000 |
| 100.780.720.602 | Cannabis Fees-Initial Application | 0 | 0 | 93,775 | 429,382 | 457.9% | - |
| 100.780.720.603 | Cannabis Fees-Annual Renewal | 0 | 0 | 0 | 0 | 0.0% | - |

| GENERAL FUND REVENUE 100 | | | | | | | |
|---|--|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|----------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Revenue Received | Proposed Budget 2022-23 |
| 100.780.720.604 | Cannabis Fees-Quarterly Inspections | 0 | 0 | 1,650 | 2,200 | 133.3% | 2,500 |
| 100.780.720.605 | Cannabis Fees-Dispensary/Delivery Fee 3% | 0 | 0 | 0 | 0 | 0.0% | 65,000 |
| 100.780.720.606 | Cannabis Fees-Facility Fee \$5/Sq Ft | 0 | 0 | 0 | 0 | 0.0% | 600,000 |
| 100.780.720.607 | Cannabis Fees-Community Benefit Program | 0 | 0 | 0 | 65,000 | 0.0% | - |
| | Subtotal - Cannabis Fees | 0 | 0 | 95,725 | 502,082 | 524.5% | 672,500 |
| | OTHER CURR SC-FINGERPRINTS | | | | | | |
| 100.802.745.622 | P.D. Print Fees | 3,229 | 1,430 | 5,000 | 4,500 | 90.0% | 5,000 |
| | Total - Other Curr SC-Fingerprints | 3,229 | 1,430 | 5,000 | 4,500 | 90.0% | 5,000 |
| | OTHER CURRENT SC-DAR ADMIN | | | | | | |
| 100.804.790.925 | Charges for Services-Fleet | 49,688 | 48,501 | 100,000 | 75,000 | 75.0% | 75,000 |
| 100.804.790.926 | Fleet-Overhead Charges | 4,969 | 4,850 | 6,000 | 7,500 | 125.0% | 6,000 |
| 100.804.790.928 | General Liability/Property Claim Reimbursen | 34,122 | 313,116 | 10,000 | 0 | 0.0% | 10,000 |
| | Total - Other Current SC-DAR Admin | 88,779 | 366,467 | 116,000 | 82,500 | 71.1% | 91,000 |
| | OTHER REVENUE SOURCES-ALL OTHER | | | | | | |
| 100.819.640.561 | CalTrans Street Sweeping Reimbursement | 3,405 | 3,432 | 3,500 | 4,540 | 129.7% | 4,540 |
| 100.819.752.600 | Police Resource Officer/BUSD | 116,680 | 0 | 135,000 | 90,000 | 66.7% | 125,000 |
| 100.819.752.601 | Police K9 Unit Services | 375 | 0 | 1,000 | 0 | 0.0% | 0 |
| 100.819.752.604 | Police Services Revenue | 112,520 | 22,591 | 60,000 | 55,000 | 91.7% | 55,000 |
| 100.819.752.606 | GF Project Reimbursement Cost | 0 | 52,019 | 0 | 0 | 0.0% | 0 |
| 100.819.753.606 | State Mandated Cost Reimb/SB90 | 19,817 | 18,961 | 3 | 26 | 866.7% | 0 |
| 100.819.753.612 | Dispatch Costs to Fire District | 205,000 | 205,000 | 205,000 | 205,000 | 100.0% | 205,000 |
| 100.819.755.631 | Copy/Video/CD's/Maps Revenue | 1,611 | 7,334 | 1,500 | 6,000 | 400.0% | 2,500 |
| 100.819.775.635 | Return Check Service Charges | 154 | 75 | 200 | 200 | 100.0% | 200 |
| 100.819.782.645 | Passport Processing Fee | 4,305 | 9,555 | 2,000 | 8,000 | 400.0% | 5,000 |
| 100.819.782.646 | Other Rev Sources-All Other | 0 | 0 | 0 | 0 | 0.0% | 0 |
| 100.819.782.647 | ERMA Idemnty Reimbursement | 0 | 50,000 | 0 | 0 | 0.0% | 0 |
| 100.819.783.632 | Cell Tower Rent | 26,689 | 461,636 | 0 | 0 | 0.0% | 0 |
| 100.819.783.634 | Park-Miscellaneous Income | 315 | 358 | 272 | 8,862 | 3258.1% | 5,000 |
| 100.819.784.909 | Sale of Property | 0 | 126,938 | 0 | 0 | 0.0% | 0 |
| 100.819.784.910 | Sale of Equipment | 64,159 | 35,555 | 2,255 | 12,795 | 567.4% | 5,000 |
| 100.819.784.913 | Fireworks Application Fees | 1,600 | 1,200 | 0 | 1600 | 0.0% | 1,600 |
| 100.819.788.920 | Miscellaneous Income | 55,016 | 53,437 | 25,000 | 25,000 | 100.0% | 25,000 |
| 100.819.788.921 | PERMA/ERMA Reimbursement | 67,601 | 20,433 | 60,000 | 4,809 | 8.0% | 5,000 |
| 100.819.788.922 | Restitution Reimbursement | 380 | 0 | 0 | 0 | 0.0% | 0 |
| 100.819.788.923 | Census 2020 - CA Complete Count | 0 | 18,531 | 0 | 0 | 0.0% | 0 |
| 100.819.788.924 | Credit Card Convenience Fees | 0 | 0 | 1,297 | 1,800 | 138.8% | 1,500 |
| 100.819.788.927 | IGSA-Animal Control | 0 | 0 | 3,069 | 6,045 | 197.0% | 9,200 |
| 100.819.788.931 | IGSA-Solid Waste | 0 | 0 | 0 | 0 | #DIV/0! | 100,000 |
| 100.819.788.932 | IGSA-Mail Services | 0 | 0 | 0 | 0 | #DIV/0! | 8,500 |
| 100.819.788.933 | IGSA-Fort Irwin Base Operation | 0 | 0 | 0 | 0 | #DIV/0! | 616,000 |
| 100.819.788.928 | Harvey House Miscellaneous Income | 0 | 0 | 3,456 | 4,000 | 115.7% | 4,000 |
| 100.819.788.929 | Reimbursements | 0 | 0 | 0 | 46,162 | 0.0% | 0 |
| 100.819.790.924 | Police Confiscated Funds | 495 | 3,247 | 5,871 | 12,789 | 217.8% | 5,000 |
| 100.819.794.928 | Recovery/Damages | 6,084 | 120,816 | 0 | 0 | 0.0% | 0 |
| 100.819.794.929 | Golden State Water Contract Revenue | 15,392 | 15,392 | 15,000 | 15,000 | 100.0% | 15,000 |
| | Total - Other Revenue Sources-All Other | 701,598 | 1,226,510 | 524,423 | 507,628 | 96.8% | 1,198,040 |
| | TRANSFERS/CONTRIBUTIONS | | | | | | |
| 100.900.820.102 | Transfer from Measure Q Fire | 0 | 0 | 500,000 | 0 | 0.0% | - |
| 100.900.820.202 | Transfer from COVID-19 | 0 | 199,760 | 0 | 0 | 0.0% | 0 |
| 100.900.820.225 | Transfer from Fire | 0 | 0 | 0 | 0 | 0.0% | 500,000 |
| 100.900.820.997 | Transfer from Successor Agency | 105,000 | 64,000 | 37,000 | 0 | 0.0% | 37,000 |
| | Subtotal - Transfers/Contributions | 105,000 | 263,760 | 537,000 | 0 | 0.0% | 537,000 |
| TOTAL - GENERAL FUND REVENUES (FUND 100) | | 17,065,573 | 20,149,949 | 20,060,207 | 19,641,835 | 97.9% | 21,511,151 |

| GENERAL FUND REVENUE - MEASURE Q 102 | | | | | | | |
|---|---|------------------|------------------|------------------|------------------|---------------|------------------|
| MEASURE Q - SALES TAX | | | | | | | |
| 102.406.210.120 | Measure Q Tax | 7,427,250 | 8,851,984 | 8,900,000 | 9,000,000 | 101.1% | 9,000,000 |
| | Subtotal - Measure Q - Sales Tax | 7,427,250 | 8,851,984 | 8,900,000 | 9,000,000 | 101.1% | 9,000,000 |
| INVESTMENT EARNINGS | | | | | | | |
| 102.514.110.410 | Investment Earnings | 17,594 | 0 | 0 | 0 | 0.0% | 0 |
| 102.514.110.510 | Unrealized Gain/Loss/Investments | 3,399 | (3,119) | 0 | (280) | 0.0% | 0 |
| | Subtotal - Investment Earnings | 20,993 | (3,119) | 0 | (280) | 0.0% | 0 |
| TOTAL - GENERAL FUND REVENUES (MEASURE Q - FUND) | | 7,448,243 | 8,848,865 | 8,900,000 | 8,999,720 | 101.1% | 9,000,000 |

| GENERAL FUND REVENUE - MEASURE Q FIRE 103 | | | | | | | |
|---|-----------------------------|-----------|-----------|-----------|-----------|--------|-----------|
| TRANSFERS | | | | | | | |
| 103.900.820.102 | Transfer from Measure Q 102 | 0 | 3,497,562 | 3,402,064 | 3,402,064 | 100.0% | 4,464,802 |
| 103.900.820.900 | Transfers | 2,162,619 | 0 | 0 | 0 | 0.0% | 0 |

| GENERAL FUND REVENUE 100 | | | | | | | |
|---|----------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|----------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Revenue Received | Proposed Budget 2022-23 |
| | Subtotal - Investment Earnings | 2,162,619 | 3,497,562 | 3,402,064 | 3,402,064 | 100.0% | 4,464,802 |
| TOTAL - GENERAL FUND REVENUES (MEASURE Q FIRE - FUND ') | | 2,162,619 | 3,497,562 | 3,402,064 | 3,402,064 | 100.0% | 4,464,802 |
| GENERAL FUND REVENUE - GENERAL FUND II 104 | | | | | | | |
| | INVESTMENT EARNINGS | | | | | | |
| 104.514.110.410 | Investment Earnings | 47,530 | 13,879 | 20,000 | 15,000 | 0.0% | 15,000 |
| 104.514.110.416 | Interest - WW Loan \$4 Million | 15,850 | 9,484 | 0 | 1,418 | 0.0% | 0 |
| 104.514.110.510 | Unrealized Gain/Loss/Investments | 1,225 | (1,068) | 0 | (157) | 0.0% | |
| | Subtotal - Investment Earnings | 64,605 | 22,295 | 20,000 | 16,261 | 0.0% | 15,000 |
| TOTAL - GENERAL FUND REVENUES (GF II - FUND 104) | | 64,605 | 22,295 | 20,000 | 16,261 | 81.3% | 15,000 |
| TOTAL - GENERAL FUND REVENUES | | 26,741,040 | 32,518,671 | 32,382,271 | 32,059,880 | 99.0% | 34,990,953 |

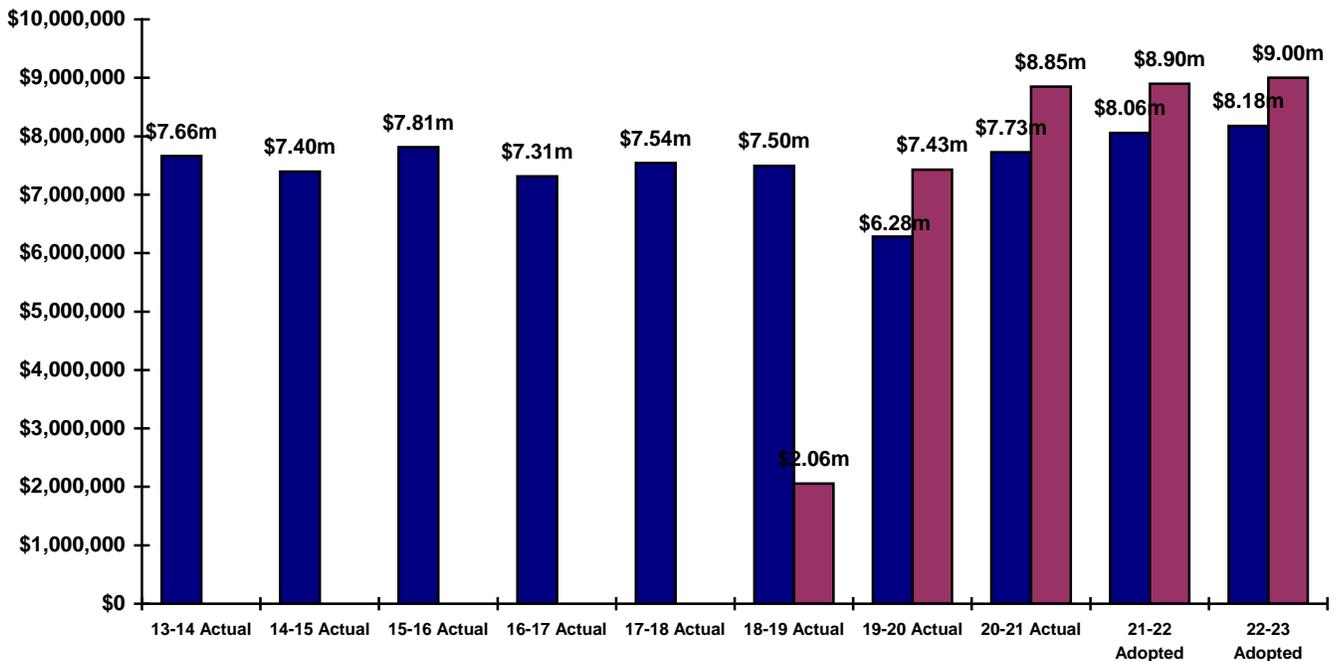
SALES & USE TAX

Sales Tax is imposed on retailers selling tangible personal property in California. The Use Tax is imposed on the user of a product purchased out-of-state and delivered for use in California. The Sales & Use Tax rate for San Bernardino County is 7.75% and is broken down as follows:

| | |
|--|--------------|
| State General Fund | 5.00% |
| City/County Local Tax | 1.00% |
| City Local Measure Q Tax | 1.00% |
| Countywide Transportation Tax | 0.25% |
| County Mental Health | 0.50% |
| Public Safety Augmentation Fund (Prop 172) | 0.50% |
| County Transactions Tax (Measure I) | <u>0.50%</u> |
| Total Rate | <u>8.75%</u> |

Sales & Use Tax represents a significant revenue source for Barstow and is estimated to generate \$8.18 million in Local Sales Tax and \$9.0 million in Local Measure Q Sales Tax (which was passed by voters in November, 2018). Combined, these amounts represent an increase of \$220,000 from the revised estimate in the FY 21-22 budget. This growth in sales tax revenues is directly attributable to the City’s continued recovery from the pandemic. This has led to small, but consistent, increases in Sales Tax revenues over the past three years, starting in the quarter-ended June, 2020 when the effects of the pandemic began to dissipate. The City is anticipating continued “slow, low growth” with respect to all revenues typically affected by the regional/national economy such as the Sales & Use Tax. Barstow’s sales tax base remains strong with significant diversity across all business types. The State Board of Equalization administers the sales tax and remits to local governments: 30% for the first month of each quarter, another 30% the following month, and 40% at the end of the quarter with a “clean-up” payment at the end of the year.

The chart below shows General Fund sales tax revenue collections over the last ten (10) years (in blue) and, for comparative purposes only, sales tax revenue collections for the Measure Q Local Sales Tax.

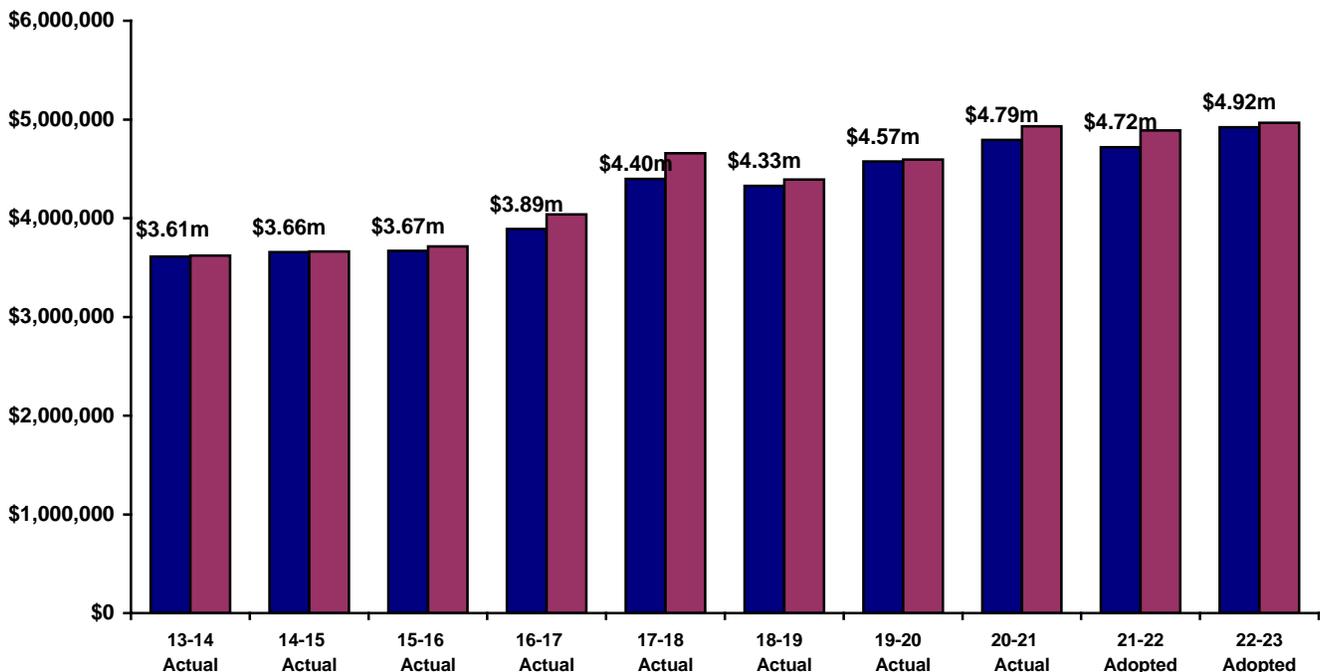


PROPERTY TAX

Property Tax is imposed on real property (land and permanently attached improvements such as buildings) and tangible personal property (movable property) located within the State, based on the property value rather than on a fixed amount or benefit. Properties are distinguished as secured and unsecured (property for which the value of the lien is not sufficient to assure payment of the tax). Article XIII A of the State Constitution limits the real property tax rate to 1% of the property's assessed value plus rates imposed to fund indebtedness approved by the voters. The City of Barstow's share of the 1% is equivalent to approximately 13 cents for every \$1.00 collected by the County for property taxes. With the passage of Prop 13 in 1978, assessed valuations are limited to a 2% CPI increase each year when the CPI index exceeds 2%.

The City of Barstow's property tax base is made up of commercial, residential and industrial properties. Many residential homes were built during the 1970's through the 2000's, and include a large portion of long time residents. Because of this dynamic and the Prop 13 restriction to assessed values, the assessed value of many properties is still far less than market value. Over the last few years as market values have slowly risen, the City has benefited from positive Prop 13 CPI inflation adjustment factors and Prop. 8 Recoveries to properties where the taxable value was still lower than the Prop. 13 limit. These positive adjustments have offset some of the reductions to properties previously assessed higher than the current market value. The State Board of Equalization is directing county assessors to use 2 percent as the Proposition 13 inflation adjustment factor for FY2022/23. This is equal to the 2 percent that is usually used to index assessed values under the acquisition values assessment and about ½% more than the inflation factor of 1.525% used in FY2021/22. Also, the County Assessor's Office is required to review all properties each year, and any adjustment due to Prop. 8 recoveries will likely exceed the inflation adjustment factor and may well exceed revenue assumptions for FY22-23 when Prop. 8 recoveries are included.

For FY 22-23, estimated revenue from Property Taxes is \$4.92 million, which represents 22.87% of the total General Fund revenue. This estimate is an increase of \$200,000 or 4.24% over the revised revenue estimate in FY 21-22. Property tax revenue estimates anticipate a higher adjustment in taxable property values when the inflation adjustment factor and Prop. 8 recoveries are combined. Included in the estimates are Secured Property Tax, Unsecured Taxes, Supplemental Taxes, Homeowner's Exemption (\$7,000 of assessed value is exempt from property tax, which is made up by State subvention), Delinquent Taxes, and Property Transfer Tax (assessed at 55 cents for every \$500 of market value at the time of transfer – half of this amount or 27.5 cents goes to the County). The chart below shows General Fund property tax revenues over the last ten (10) years (in blue) and, for comparative purposes only, property tax revenues for the Barstow Fire Protection District (in red) over the same period.

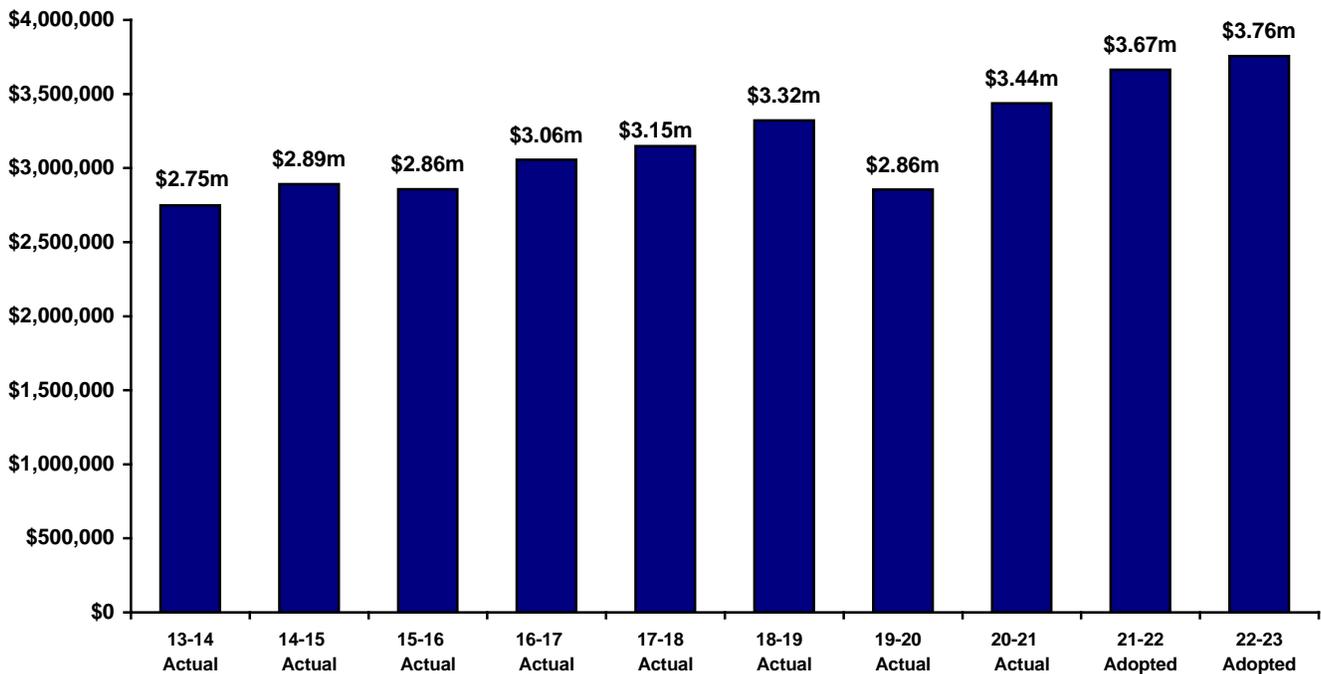


TRANSIENT OCCUPANCY TAX

Transient Occupancy Tax equal to 12.5% of the rent charged by the hotel operator is imposed upon transient travelers for lodging at hotels and motels within the City. The tax is imposed upon any occupant of the hotel that pays rent to the hotel operator for use or possession of any portion of any transient occupancy facility for sleeping, lodging, dwelling or similar purposes. The tax is imposed upon rental occupancy of hotels/motels for less than 30 consecutive days. Rentals exceeding 30 consecutive days shall be exempt from this tax for each daily rental in excess of 30 consecutive days. Hotel operators remit to the City 12.5% of the gross rents received from the total number of daily room rentals at their hotel. Transient Occupancy Taxes are remitted to the City quarterly by hotel/motel operators together with a transient occupancy tax return in a form prescribed by the City.

The City Council adopted Ordinance number 678, being Section 3.16.020 et. seq. of the City of Barstow Municipal Code to implement the Uniform Transient Occupancy Tax Ordinance and the regulations and fees contained therein to be effective upon adoption. Pursuant to this Ordinance, the City has established a Transient Occupancy Tax fee equal to 12.5% of rents charged by hotel/motel operators.

For FY 21-22, estimated revenue from all Transient Occupancy Tax collections is estimated to amount to a total of \$3.67 million, which represents 18.27% of the total General Fund revenue. For FY 22-23, estimated revenue from Transient Occupancy Tax collections is estimated to amount to \$3.76 million, an increase of \$90,000 from the prior fiscal year. The estimated tax represents 17.46% of the total Fiscal Year 22-23 General Fund revenue. There are currently 40 hotel/motel operators in the City. Currently, one additional hotel (Marriott) is under construction with an expected opening date of July, 2023. The Marriott hotel property is anticipated to have 181 rooms.



Measure Q (102) Sub-fund

TOTAL BUDGET - \$12,054,325

Measure Q - General Fund is the 1% transaction and use (sales) tax that was approved by voters in November 2018. The transactional tax was implemented on April 1, 2019, with the first funds received in fiscal year 2020. Measure Q funds will be used to pay-back the loan and sustain the Fire Department, support police officers, maintain streets and help fund senior and youth programs. The Measure Q 102 sub-fund was established for managing reporting purposes only. Activity within this fund needs to be added to the General Fund and other General Fund sub-funds activity to fully understand the General Fund budget as a whole.

| | | Measure Q 102 | | | | | |
|------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| | BEGINNING FUND BALANCE | 2,058,113 | 4,130,793 | 6,288,348 | 6,288,348 | | 7,981,217 |
| 102 | Measure Q | 7,448,243 | 8,848,865 | 8,900,000 | 8,999,720 | 101.1% | 9,000,000 |
| | Total Revenue | 7,448,243 | 8,848,865 | 8,900,000 | 8,999,720 | 101.1% | 9,000,000 |
| Div | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 115 | Transfers and Others | 400,000 | 555,959 | 572,648 | 530,980 | 92.7% | 529,028 |
| 120 | City Manager | 165,658 | 24,652 | - | 1,797 | 0.0% | 2,000 |
| 160 | Information Technology (IT) | 35,792 | 49,826 | 57,187 | 55,370 | 96.8% | 55,016 |
| 175 | Insurance/Risk Management | - | 76,774 | 93,192 | 92,959 | 99.7% | 115,570 |
| 321 | Police - Uniform Division | 1,470,044 | 1,687,272 | 2,144,471 | 2,232,154 | 104.1% | 1,968,286 |
| 323 | Police - Dispatch Division | 94,994 | 155,520 | 241,089 | 289,626 | 120.1% | 364,584 |
| 324 | Police - Police Administration | 68,371 | 62,600 | 66,710 | 70,572 | 105.8% | 67,026 |
| 425 | Street Maintenance | 350,525 | 155,356 | 401,184 | 238,723 | 59.5% | 309,346 |
| 430 | Open Spaces | - | - | 47,100 | - | 0.0% | 500,000 |
| 435 | Building Maintenance | 53,615 | - | - | - | 0.0% | 150,000 |
| 440 | Fleet | 66,434 | 85,393 | 85,907 | 103,495 | 120.5% | 99,122 |
| 500 | Community Development | 146,110 | - | - | - | 0.0% | - |
| 542 | Community Promotion | 82,133 | 56,203 | 114,950 | 50,382 | 43.8% | 184,050 |
| 630 | Parks & Recreation | 18,079 | 43,744 | 67,292 | 62,792 | 93.3% | 67,292 |
| 636 | Henderson Pool | - | - | 11,000 | 8,734 | 79.4% | 11,000 |
| 225 | Barstow Fire Protection District | 2,423,808 | 3,649,542 | 3,483,666 | 3,483,666 | 100.0% | 7,535,119 |
| 229 | Barstow Fire Protection District - Admi | - | 88,469 | 85,601 | 85,601 | 100.0% | 96,886 |
| | Total Expenditures | 5,375,563 | 6,691,310 | 7,471,997 | 7,306,851 | 97.8% | 12,054,325 |
| | ENDING FUND BALANCE | 4,130,793 | 6,288,348 | 7,716,351 | 7,981,217 | 103.4% | 4,926,892 |

Measure Q (Fire-103)

TOTAL BUDGET - \$4,464,802

Measure Q - Fire accounts for the fire department expenditures that are funded by the Measure Q, the voter-approved 1% transaction tax.

| | | Measure Q 103 | | | | | |
|------------------------|---|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | - | 1 | 1 | 1 | | (121,753) |
| 103 | Measure Q - Transfer from 102 | 2,162,619 | 3,497,562 | 3,402,064 | 3,902,064 | 114.7% | 4,464,802 |
| Total Revenue | | 2,162,619 | 3,497,562 | 3,402,064 | 3,902,064 | 114.7% | 4,464,802 |
| Div | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 225 | Barstow Fire Protection District | 2,162,618 | 3,409,093 | 3,828,451 | 3,920,831 | 102.4% | 4,367,916 |
| 229 | Barstow Fire Protection District - Admi | - | 88,469 | 85,601 | 102,987 | 120.3% | 96,886 |
| Total Expenditures | | 2,162,618 | 3,497,562 | 3,914,052 | 4,023,818 | 102.8% | 4,464,802 |
| ENDING FUND BALANCE | | 1 | 1 | (511,987) | (121,753) | 23.8% | (121,753) |

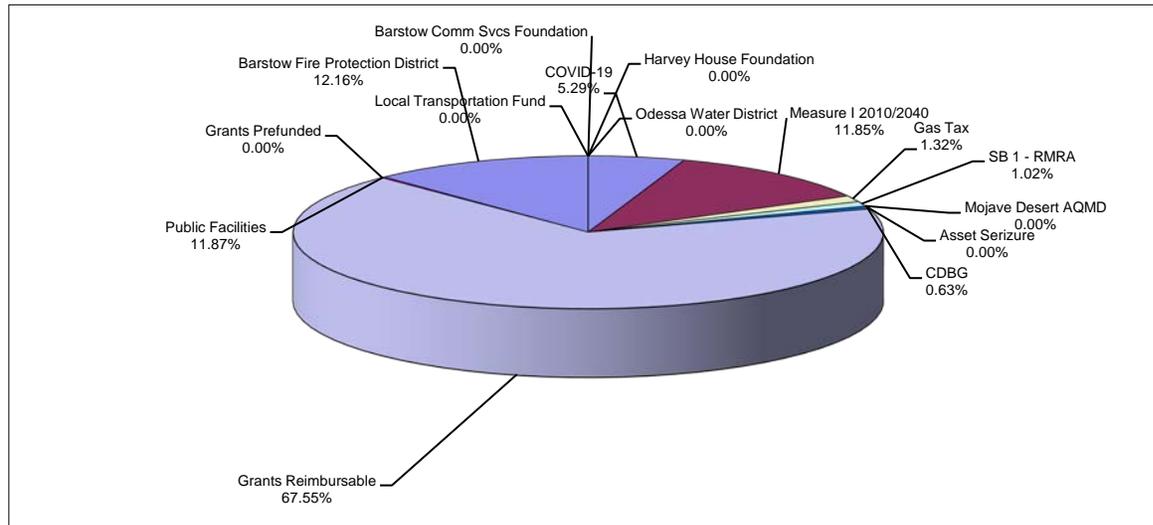
| General Fund II | | | | | | | |
|-----------------------|--|----------------|----------------|----------------|----------------|--------------|---------------|
| 104 General Fund II | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 100 General Fund II | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 100 General Fund II | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 104.100.100.02 | BENEFITS | | | | | | |
| 02.220 | Retiree Health - PEMCHA | 11,386 | 11,688 | 11,922 | 11,288 | 94.7% | 13,000 |
| 02.222 | Retiree Health Compensation | 38,773 | 29,445 | 30,034 | 23,274 | 77.5% | 25,100 |
| | Total Benefits | 50,158 | 41,133 | 41,956 | 34,562 | 82% | 38,100 |
| 104.100.100.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 480 | 40 | 1,000 | - | 0.0% | 500 |
| | Total Services | 480 | 40 | 1,000 | - | 0% | 500 |
| 104.100.100.09 | TRANSFERS/CONTINGENCY/CONTRAS | | | | | | |
| 09.905 | Cost Allocation | 214,365 | 180,000 | 180,000 | 165,000 | 91.7% | 11,900 |
| | Total Transfers/Contingency/Contras | 214,365 | 180,000 | 180,000 | 165,000 | 92% | 11,900 |
| 104.100.100.14 | ELECTRICITY | | | | | | |
| 14.402 | Electricity - 555 S 7th Ave | 474 | 549 | 1,000 | 482 | 48% | 600 |
| | Total Electricity | 474 | 549 | 1,000 | 482 | 48% | 600 |
| | Department Total | 265,478 | 221,722 | 223,956 | 200,044 | 89.3% | 51,100 |

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2022/23 Special Revenue Funds Revenue

| | |
|--------------------------------------|--------------------------|
| COVID-19 | 2,860,488 |
| Measure I 2010/2040 | 6,405,503 |
| Gas Tax | 711,850 |
| SB 1 - RMRA | 551,745 |
| Mojave Desert AQMD | - |
| Asset Serizure | - |
| CDBG | 342,314 |
| Grants Reimbursable | 36,521,927 |
| Grants Prefunded | - |
| Public Safety COPS Program | 100,000 |
| Barstow Fire Protection District | 6,575,950 |
| Odessa Water District | - |
| Harvey House Foundation | - |
| Barstow Comm Svcs Foundation | - |
| Local Transportation Fund | - |
| Total - Special Revenue Funds | <u>54,069,777</u> |



COVID-19

TOTAL BUDGET - \$428,157

This fund accounts for funds received as a result of the COVID-19 pandemics. The funding sources include the Justice Assistance Program (JAG) Grant, Coronavirus Aid, Relief, and Economic Security (CARES) Act, and the American Rescue Plan Act (ARPA). COVID-19 Federal grant monies are administered by both the Federal government and the County of San Bernardino.

| COVID-19 202 | | | | | | | |
|------------------------|--------------------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | - | (132,558) | (10,322) | (10,322) | | 2,409,383 |
| 720 | CARES Grant COVID-19 | - | 875,018 | 6,791 | 6,790 | - | - |
| 721 | 2020 JAG Grant COVID-19 | - | 34,261 | - | - | - | - |
| 722 | American Rescue Plan Act (ARPA) | - | - | 2,860,488 | 2,860,488 | - | 2,860,488 |
| Total Revenue | | - | 909,279 | 2,867,279 | 2,867,278 | 100.0% | 2,860,488 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 720 | CARES Grant - COVID-19 | 99,880 | - | - | - | - | - |
| 721 | 2020 JAG Grant - COVID-19 | 32,678 | 1,583 | - | - | - | - |
| 800 | CV-19 Electrical Upgrade Dispatch | - | 101,348 | - | - | - | - |
| 801 | CV-19 Auto Door Openers | - | 87,087 | - | - | - | - |
| 802 | CV-19 Touchless Door Locks | - | 99,975 | - | - | - | - |
| 804 | CV-19 Recreation Software | - | 40,700 | - | - | - | - |
| 805 | CV-19 Dais Seating - Council Chambe | - | 27,643 | - | - | - | - |
| 808 | CV-19 Acrylic Partitions - Community | - | 3,990 | - | - | - | - |
| 809 | ARPA 2021 Ford PD Interceptor | - | - | 103,016 | 131,015 | 127.18% | - |
| 810 | ARPA Harvey House Chiller | - | - | 223,500 | 215,992 | 96.64% | - |
| 811 | ARPA John Deer Backhoe | - | - | 116,671 | - | - | 116,671 |
| 812 | ARPA Fire Safety Equipment | - | - | 93,046 | - | - | 93,046 |
| 813 | ARPA Generator at Fire Station #3 | - | - | 73,440 | - | - | 73,440 |
| 814 | ARPA Fire Dept Station Alerting | - | - | 235,649 | 90,649 | 38.47% | 145,000 |
| 100 | Transfer to General Fund | - | 199,760 | - | - | - | - |
| 400 | Transfer to CIP Fund | - | 224,957 | - | 9,917 | - | - |
| Total Expenditures | | 132,558 | 787,043 | 845,322 | 447,573 | 0.0% | 428,157 |
| ENDING FUND BALANCE | | (132,558) | (10,322) | 2,011,635 | 2,409,383 | 119.8% | 4,841,714 |

Measure I - 2010/2040

TOTAL BUDGET - \$6,405,503

This fund accounts for the money generated by the one-half percent sales tax approved by the voters in 1989. The vote in 1989 approved Measure I sales tax through 2010. In 2004, San Bernardino County voters approved the extension of Measure I sales tax through 2040. Measure I funds are dedicated for transportation planning, design, construction, operations, and maintenance of public roadways.

| Measure I 209 | | | | | | | |
|------------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | (1,529,506) | (1,617,935) | (1,218,909) | (1,218,909) | | (1,039,323) |
| 540 | Local Projects | 1,410,018 | 1,701,196 | 1,183,700 | 1,118,638 | - | 1,623,043 |
| 001 | N. 1st Ave Bridge - Mojave River | 38,700 | | 57,658 | 57,658 | - | - |
| 002 | N. 1st Ave. Bridge - BNSF (PS&E) | 18,750 | - | - | - | - | 4,782,460 |
| 003 | N. 1st Ave. Bridge - BNSF (Right-of-W) | - | - | - | - | - | - |
| 410 | Investment Earnings | 3,760 | 229 | - | - | - | - |
| 999 | Transfers | 22,067 | - | - | - | - | - |
| Total Revenue | | 1,493,295 | 1,701,425 | 1,241,358 | 1,176,296 | 94.8% | 6,405,503 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 822 | Pavement Management | - | 11,637 | - | 24,911 | - | - |
| 100 | Transfer to General Fund | - | 840,000 | 900,000 | 511,603 | 57% | 16,300 |
| 400 | Transfer to CIP Fund | 47,227 | - | - | - | - | 454,272 |
| 999 | Transfers to Debt Service | 1,449,400 | 367,808 | - | - | - | - |
| 400 | Transfer to CIP - Regional | 85,097 | 82,954 | - | 460,196 | - | 4,782,460 |
| Total Expenditures | | 1,581,724 | 1,302,399 | 900,000 | 996,710 | 0.0% | 5,253,032 |
| ENDING FUND BALANCE | | (1,617,935) | (1,218,909) | (877,551) | (1,039,323) | 118.4% | 113,148 |

Gas Tax

TOTAL BUDGET - \$6,900

This fund accounts for the receipts and expenditures of money apportioned under street and Highway Code sections 2105, 2106, 2107 and 2107.5 of the State of California. Gas Tax funds can be used for public streets and highways, public mass transit guideways and thier related public facilities.

| Gas Tax 210 | | | | | | | |
|------------------------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | 601,785 | 1,013,186 | 63,903 | 63,903 | | (72) |
| 410 | Investment Earnings | 4,727 | 240 | - | - | | - |
| 510 | Unrealized Gain/Loss/Investments | 1,325 | - | - | - | - | - |
| 530 | Section 2105 Funds | 124,386 | 125,512 | 126,320 | 90,409 | 72% | 156,167 |
| 531 | Section 2106 Funds | 79,084 | 81,946 | 80,762 | 59,993 | 74% | 98,939 |
| 532 | Section 2107 Funds | 157,710 | 169,856 | 160,191 | 99,893 | 62% | 213,349 |
| 533 | Section 2107.5 Funds | 5,000 | 5,000 | 5,000 | - | - | 5,000 |
| 534 | Section 2103 Funds | 172,823 | 168,950 | 156,433 | 123,230 | 79% | 238,395 |
| 101 | Prop 42 - TCRF | 27,150 | - | - | - | - | - |
| 102 | SB1 (SB1 moved to Fund 211 in FY 21) | 418,275 | - | - | - | - | - |
| Total Revenue | | 990,480 | 551,504 | 528,706 | 373,525 | 70.6% | 711,850 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 400 | Transfer to CIP Fund | 22,699 | - | - | - | - | - |
| 999 | Transfers to Other Funds - GF Exp Off | 556,380 | 538,313 | 525,000 | 437,500 | 83% | 6,900 |
| | Transfer of SB1 Fund Balance to Fund 21 | - | 962,474 | - | - | 0% | - |
| Total Expenditures | | 579,079 | 1,500,787 | 525,000 | 437,500 | 0.0% | 6,900 |
| ENDING FUND BALANCE | | 1,013,186 | 63,903 | 67,609 | (72) | -0.1% | 704,878 |

Senate Bill 1 (SB1)

* Prior to FY 21, SB1 Funds were account for in Fund 210 - Gas Tax

TOTAL BUDGET - \$ -0-

Signed into law on April 28, 2017, Senate Bill 1 (SB1) created the Road Maintenance and Rehabilitation Program (RMRP) whose funds are dedicated to fix roads, freeways, and bridges, while also funding transit and safety projects. SB1 funding also assists agencies to improve aging infrastructure, improve road conditions, active transportation (alternative transportation methods, such as walking and bicycling), and health and safety benefits by redirecting traffic off of roadways which reduces air pollution, curtails traffic congestion and improves safety. Additionally, eligible expenditures under the RMRP include road maintenance and rehabilitation, safety projects, railroad grade separations, pedestrian and bicycle safety projects, transit facilities, drainage and storm water capture projects in conjunction with other allowable projects, and traffic control devices.

| | | SB1 (211) | | | | | |
|------------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | - | - | 640,886 | 640,886 | | 875,020 |
| 102 | SB1 RMRA - Road Maint. Allocation Acct. | - | 449,893 | 415,980 | 280,289 | 67% | 551,745 |
| | Transfer of SB1 Fund Balance to Fund 211 | - | 962,474 | - | - | | - |
| Total Revenue | | - | 1,412,367 | 415,980 | 280,289 | 67.4% | 551,745 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 400 | Transfer to CIP Fund | - | 771,481 | 430,000 | 46,155 | - | - |
| Total Expenditures | | - | 771,481 | 430,000 | 46,155 | 0.0% | - |
| ENDING FUND BALANCE | | - | 640,886 | 626,866 | 875,020 | 139.6% | 1,426,765 |

Mojave Desert AQMD

TOTAL BUDGET - \$ -0-

This fund accounts for local expenditure of funds from the Mojave Desert Air Quality Management District.

| Mojave Desert AQMD (212) | | | | | | | |
|--------------------------|----------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | 8,061 | 0 | 0 | 0 | 0.0% | 0 |
| 212 | Interest Earnings | - | - | - | - | - | - |
| Total Revenue | | - | - | - | - | - | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 400 | Transfer to CIP Fund | 8,061 | - | - | - | - | - |
| Total Expenditures | | 8,061 | - | - | - | 0.0% | - |
| ENDING FUND BALANCE | | 0 | 0 | 0 | 0 | 0.0% | 0 |

Asset Seizure

TOTAL BUDGET - \$7,500

The Asset Seizure fund is used to account for forfeited assets to the City of Barstow by court decisions due to asset seizures resulting from drug/gang related police investigations. Forfeited assets must be used in support of drug/gang related enforcement or prevention activities.

| Asset Seizure 214 | | | | | | | |
|------------------------|-------------------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | 23,980 | 34,045 | 22,287 | 22,287 | | 22,286 |
| 410 | Investment Earnings | 394 | 111 | - | - | - | - |
| 922 | Awarded Funds | 9,469 | 972 | 4,715 | 4,714 | 99.98% | - |
| 944 | Gang/Drug AB114 Funds | 1,671 | 172 | 832 | 832 | 100.00% | - |
| Total Revenue | | 11,534 | 1,255 | 5,547 | 5,546 | 100.0% | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 700 | Asset Seizure - Awarded Funds | - | 12,627 | 4,715 | 4,715 | 100.00% | 5,000 |
| 710 | Asset Seizure - Gang/Drug AB114 Fur | 1,469 | 386 | 832 | 832 | 100.00% | 2,500 |
| Total Expenditures | | 1,469 | 13,013 | 5,547 | 5,547 | 0.0% | 7,500 |
| ENDING FUND BALANCE | | 34,045 | 22,287 | 22,287 | 22,286 | 100.0% | 14,786 |

Community Development Block Grant (CDBG)

TOTAL BUDGET - \$342,314

The Community Development Block Grant (CDBG) was designed to improve low-and moderate-income communities, such as Barstow. Funding is available to fund capital improvement projects, such as building community facilities, parks, and roads, as well as public services projects that provide new or increased public services to local residents or support initiatives that create new jobs. Grant funding is provided annually for the City and recipients are selected via an application process. CDBG grant monies are received on a reimburseable basis.

| Grants - CDBG (215) | | | | | | | |
|------------------------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | (8,453) | (31,089) | (938) | (938) | | (269,767) |
| 597 | CDBG Federal-County Reimbursements | 70,640 | 37,401 | 196,000 | - | - | 300,116 |
| 703 | Public Service - New Hope Village Reimb. | - | 11,000 | 13,500 | 2,473 | 18.32% | 14,066 |
| 704 | Public Service - Desert Sanctuary Reimb. | - | 11,000 | 13,500 | 6,750 | 50.00% | 14,066 |
| 705 | Public Service - County Library Reimb. | - | - | 12,712 | - | - | - |
| 709 | Public Service - New Life Fellowship Church | - | - | - | - | - | 14,066 |
| Total Revenue | | 70,640 | 59,401 | 235,712 | 9,223 | 3.9% | 342,314 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 703 | New Hope Village - Public Service | 12,000 | 11,000 | 13,500 | 9,156 | 67.82% | 14,066 |
| 704 | Desert Sanctuary - Public Service | 12,000 | 11,000 | 13,500 | 10,125 | 75.00% | 14,066 |
| 705 | County Library - Public Service | - | - | 12,712 | - | - | - |
| 707 | Girl Scouts San Gorgonio Council | 5,013 | - | - | - | - | - |
| 708 | Dana Park / Sturnacle Park Restrooms | 24,725 | - | - | - | - | - |
| 709 | New Life Fellowship Church - Public Service | - | - | - | - | - | 14,066 |
| 400 | Transfer to CIP Fund | 39,538 | 7,250 | 196,000 | 258,771 | 132.03% | 300,116 |
| Total Expenditures | | 93,276 | 29,250 | 235,712 | 278,052 | 0.0% | 342,314 |
| ENDING FUND BALANCE | | (31,089) | (938) | (938) | (269,767) | 28759.8% | (269,767) |

Grants - Reimbursable

TOTAL BUDGET - \$33,698,045

The Grants-Reimbursable Fund accounts for transactions related to proceeds from federal, state, and other grants restricted for various purposes specified within the respected grant agreements. Funds accounted for in Fund 217 are tracked on a reimbursable basis.

| Grants - Reimbursable (217) | | | | | | | |
|-----------------------------|--------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | 1,273,139 | 2,176,699 | 1,703,436 | 1,963,329 | | (1,590,325) |
| 615 | DOJ-Bullet Proof Vest Program | 5,633 | 4,208 | 766 | - | - | 766 |
| 647 | 2017 PD Homeland Security Grant | 15,082 | - | - | - | - | - |
| 649 | 2018 PD Homeland Security Grant | - | 13,549 | - | 1,617 | - | - |
| 657 | SB-2 7th Ave. Specific Plan | - | 78,446 | - | - | - | - |
| 658 | Dana Park Playground Replacement | - | - | 192,569 | - | - | - |
| 671 | N. 1st Ave Bridge - Mojave River | 440,040 | 208,052 | 95,636 | 95,635 | - | 1,302,647 |
| 673 | N. 1st Ave. Bridge - BNSF | 569,991 | - | - | - | - | 34,788,594 |
| 674 | N. 1st Ave. Bridge - Right-of-Way | 535,389 | 61,089 | - | - | - | - |
| 676 | HSIP Grant | 3,983 | 707 | 1,377 | 1,376 | 99.93% | - |
| 677 | N. 1st Ave. Bridge - Yucca (PAED) | 81,183 | 8,971 | - | - | - | - |
| 620 | CAL OES (9-1-1) | - | 39150 | 11079 | 11079 | 100.00% | - |
| | Fisher Blvd. Pavement Recon./Rehab. | - | - | - | - | - | 23,000 |
| | General Plan Update - Citywide | - | - | - | - | - | 106,804 |
| | North Barstow ADA Infrastructure Imp | - | - | - | - | - | 300,116 |
| Total Revenue | | 1,651,301 | 414,172 | 301,427 | 109,707 | 36.4% | 36,521,927 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 715 | DOJ - Bullet Proof Vest Program | 6,016 | 3,825 | 766 | 765 | 99.87% | - |
| 723 | 2017 PD Homeland Security Grant | 5,404 | - | - | - | - | - |
| 724 | 2018 PD Homeland Security Grant | - | 13,549 | 1,618 | 1,617 | - | - |
| 738 | 911 Emergency Communication Grant | - | 55,504 | - | - | - | - |
| 744 | CAL OES (9-1-1) | - | 39,150 | 39,150 | 39,150 | 100.00% | - |
| 400 | Transfer to CIP Fund | 736,321 | 775,407 | - | 3,621,829 | - | 33,698,045 |
| Total Expenditures | | 747,741 | 887,435 | 41,534 | 3,663,361 | 0.0% | 33,698,045 |
| ENDING FUND BALANCE | | 2,176,699 | 1,703,436 | 1,963,329 | (1,590,325) | -81.0% | 1,233,557 |

GRANTS - PREFUNDED

TOTAL BUDGET - \$0

The Grant Fund accounts for transactions related to proceeds from grants restricted for various purposes specified in the respective grant agreements. Currently, the grant fund tracks expenditures related to the Homeless Emergency Aid Program (HEAP), the State Beverage Litter Grant, State of CA Cannabis Equity Act, and CAL OES Generator Project. Funds accounted for in Fund 218 are prefunded grants.

| GRANTS - PREFUNDED 218 | | | | | | | |
|------------------------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | - | 16,433 | (40,526) | (40,526) | | 231,449 |
| 411 | Interest - CAL Home Reuse | 419 | 99 | - | - | - | - |
| 419 | Interest - State Beverage Litter Grant | 50 | 8 | - | - | - | - |
| 426 | Interest - HEAP Grant | 308 | 11 | - | - | - | - |
| 427 | Interest - CAL OES Comm Power (Generator) | - | 342 | - | - | - | - |
| 605 | CAL OES - Generator Project | - | 375 | 299,625 | 299,625 | 100% | - |
| 628 | State Dept of Conservation - Beverage Grant | - | 6,300 | - | - | - | - |
| 633 | State of CA Cannabis Equity Act Grant | - | - | 75,000 | - | 0% | - |
| 640 | HEAP Grant | 329,508 | - | - | - | - | - |
| Total Revenue | | 330,284 | 7,135 | 374,625 | 299,625 | 80.0% | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 711 | State Beverage/Litter Grant | - | 9,474 | 7,288 | 5,185 | 71% | - |
| 715 | 2016 JAG Grant | 819 | - | - | - | - | - |
| 740 | HEAP Grant | - | - | - | 9,622 | - | - |
| 741 | HEAP Grant - Housing Navigator | 15,865 | 4,191 | - | - | - | - |
| 742 | HEAP Grant - Case Management | 21,128 | 15,889 | - | - | - | - |
| 743 | HEAP Grant - Rapid Rehousing | 27,455 | 7,824 | - | - | - | - |
| 744 | HEAP Grant - Bridge Housing | 229,362 | 22,952 | - | - | - | - |
| 745 | HEAP Grant - Security Deposit | 15,539 | 1,750 | - | - | - | - |
| 746 | HEAP Grant - Utilities | 2,875 | 346 | - | - | - | - |
| 747 | HEAP Grant - Transportation | 809 | 1,292 | - | - | - | - |
| 750 | CAL OES - Generator Project | - | 375 | - | 12,844 | - | - |
| Total Expenditures | | 313,851 | 64,094 | 7,288 | 27,650 | 0.0% | - |
| ENDING FUND BALANCE | | 16,433 | (40,526) | 326,811 | 231,449 | 70.8% | 231,449 |

Public Safety COPS Program

TOTAL BUDGET - \$100,000

In 1997, the California State Legislature created the Citizen's Option for Public Safety (COPS) Program, which is a noncompetitive grant where cities receive state funds to augment public safety expenditures. Funds must be used to benefit front-line law enforcement efforts. The minimum grant allocation for FY 22/23 is \$100K.

| | | COPS Program - 219 | | | | | |
|------------------------|--------------------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | 137,169 | 207,922 | 203,852 | 203,852 | | 155,990 |
| 410 | Investment Earnings | 1,216 | 353 | - | - | - | - |
| 019 | FY19 P/S COPS Grant | 56,195 | - | - | - | - | - |
| 020 | FY20 P/S COPS Grant | 100,228 | - | - | - | - | - |
| 100.021 | FY21 P/S COPS Grant | - | 156,893 | - | - | - | - |
| 101.021 | Frontline Law Enforcement Allocation | - | 61,300 | - | - | - | - |
| 022 | FY22 P/S COPS Grant | - | - | 100,000 | 100,030 | 100% | - |
| 023 | FY23 P/S COPS Grant | - | - | - | - | - | 100,000 |
| Total Revenue | | 157,638 | 218,546 | 100,000 | 100,030 | 100.0% | 100,000 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 301 | Travel/Training Expenses | - | - | 6,200 | 2,074 | 33% | - |
| 502 | Ammunition | - | 16,452 | - | - | - | - |
| 630 | Fees/Services | - | - | - | 5,500 | - | - |
| 701 | PD K-9 Expenditures | 3,253 | 2,693 | 13,800 | 13,776 | 100% | 20,000 |
| 801 | Safety Equipment | 3,632 | 489 | 42,000 | - | - | - |
| 804 | Administrative Command Vehicle | - | - | 55,000 | 46,543 | 85% | - |
| 899 | HW/SW/Network | - | 122,981 | - | - | - | - |
| 905 | Cost Allocation | 80,000 | 80,000 | 80,000 | 80,000 | 100% | 80,000 |
| Total Expenditures | | 86,885 | 222,615 | 197,000 | 147,893 | 0.0% | 100,000 |
| ENDING FUND BALANCE | | 207,922 | 203,852 | 106,852 | 155,990 | 146.0% | 155,990 |

BARSTOW FIRE PROTECTION DISTRICT



DEPARTMENT DESCRIPTION



The Barstow Fire Protection District (BFPD) provides the highest level of public safety for the community and all who travel through

Barstow and surrounding areas. BFPD serves approximately 25,000 city residents, 25,000 district residents within a 70 square-mile service area. BFPD also serves 150-plus miles of highways



including Interstates 15, 40, and 58, Route 66, Highway 247 and Fort Irwin Road. BFPD is committed to protecting lives and property through Fire Suppression, Advanced Life Support Paramedic services, Fire Rescue, Emergency

Management, Fire Prevention, Arson Investigation, and public education.

As an all-hazard, all-risk Fire Authority, BFPD is data-driven by National Fire Protection



Association standards, codes and all OSHA regulations. BFPD uses industry best practices to ensure operational readiness and safety for the areas served. Community members rely on BFPD to provide the best possible outcome in all situations when they are called upon.

2021-22 HIGHLIGHTS

- Responded to 7,115 calls for combined medical aid and fires.
- Responded to 1,000 additional calls made through public and private landlines instead of through Dispatch.

2022-23 GOALS AND OBJECTIVES

- Provide exceptional all-hazards service delivery, and evaluate organizational and process improvements.
- Ensure sustainability through investment in skills and training of personnel.
- Continued focus on resource management through well-maintained facilities, equipment and apparatus.
- Assess technology improvements to enhance service delivery and efficiencies.
- Promote community relations and engagement by raising awareness of fire safety and prevention programs, services and special projects.



Barstow Fire Protection District (BFPD)

TOTAL BUDGET - \$6,216,506

The Barstow Fire Protection District (BFPD) became a component unit of the City on November 17, 2010. Prior to this date, the District was an independent district. The District will continue to be operated according to the applicable state fire protection district laws and the property taxes collected within the district will be used exclusively for the administration and operational costs of the district. The City Council acts as the District's governing board and exerts significant influence over its operations. Separate financial statements are produced for the District.

| BFPD - 225 | | | | | | | |
|------------------------|--------------------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | (6,571,177) | (6,371,923) | (5,049,329) | (5,049,329) | | (5,117,490) |
| 112 | Property Tax Allocation | 3,495,926 | 3,694,717 | 3,672,000 | 2,388,884 | 65% | 3,724,950 |
| 113 | Homeowner's Property Tax Relief | 29,425 | 27,548 | 31,400 | 13,364 | 43% | 30,000 |
| 114 | RDA Residual Tax Payment | 1,067,436 | 1,210,107 | 1,185,000 | 876,596 | 74% | 1,210,000 |
| 295 | Annual License Permits | 30,000 | - | - | - | 0% | - |
| 296 | Impact Fees | 2,209 | 80,912 | 1,082 | 1,081 | 100% | 1,000 |
| 410 | Investment Earnings | - | 1,143 | - | - | 0% | - |
| 632 | Cell Tower Lease | 32,833 | 469,709 | 5,632 | 7,901 | 140% | 8,000 |
| 634 | Training Facility Fire | 28,900 | 1,800 | - | - | 0% | - |
| 910 | Sale of Equipment | - | - | - | 1,105 | 0% | - |
| 912 | Strike Team Reimbursement | 71,806 | 202,007 | 100,000 | 85,926 | 86% | 100,000 |
| 917 | FY15 Homeland Security Grant | 8,651 | - | - | - | 0% | - |
| 918 | SAFER Federal Grant-2 | 311,032 | - | - | - | 0% | - |
| 920 | HSGP - Hazmat Grant | - | 14,137 | - | - | 0% | - |
| 921 | HSGP - EOC Grant | 14,697 | - | - | - | 0% | - |
| 927 | WC Insurance Reimbursement | - | - | 131,329 | 131,329 | 100% | - |
| 929 | Incident Report | 301 | 1,226 | 2,905 | 2,950 | 102% | 2,000 |
| 995 | Transfers In - Measure Q (Fire Loan) | 375,000 | 500,000 | 500,000 | 500,000 | 100% | 500,000 |
| 103 | Transfer In - Measure Q | - | - | - | - | 0% | 1,000,000 |
| Total Revenue | | 5,468,216 | 6,203,306 | 5,629,348 | 4,009,135 | 71.2% | 6,575,950 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 225.225 - BFPD | | | | | | | |
| 101 | Salaries - Regular | 1,817,410 | 1,685,705 | 1,963,346 | 1,462,099 | 74% | 1,931,040 |
| 103 | Overtime | 634,055 | 474,052 | - | 22,227 | 0% | - |
| 108 | Salaries - Casual | 41,403 | 78,488 | 60,000 | 53,933 | 90% | - |
| 109 | Insurance Offset | 212,162 | 189,429 | 231,000 | 164,252 | 71% | 231,000 |
| 119 | OT - State of Emergency COVID-19 | - | 8,744 | 20,000 | 14,892 | 74% | - |
| 200 | Benefits - Health | (793) | 575 | - | - | 0% | - |
| 201 | Benefits - Retirement | 810,470 | 816,654 | 951,725 | 755,100 | 79% | 1,022,390 |
| 202 | Benefits - Life Insurance | 7,909 | 5,667 | 6,550 | 4,685 | 72% | 6,906 |
| 204 | Benefits - Unemployment | 1,716 | - | 5,000 | - | 0% | - |
| 205 | Benefits - Workers' Compensation | 129,922 | 59,784 | 65,698 | 64,618 | 98% | 69,375 |
| 206 | Benefits - Deferred Compensation | 1,637 | 1,770 | 1,650 | 1,361 | 82% | 1,788 |
| 207 | Uniform Allowance | 17,331 | 15,750 | 17,100 | 9,188 | 54% | 18,000 |
| 208 | Benefits - Medicare | 44,547 | 39,235 | 40,000 | 28,303 | 71% | 32,639 |
| 210 | Benefits - Workers Comp Claims | 123,116 | 111,489 | 400,000 | 269,276 | 67% | 400,000 |
| 211 | Benefits - PARS | 145 | 2 | 200 | 1 | 1% | - |
| 213 | Bilingual Services | 1,020 | 240 | 1,500 | 540 | 36% | 720 |

| | | | | | | | |
|--------------------------------------|--------------------------------------|--------------------|--------------------|--------------------|--------------------|---------------|--------------------|
| 214 | Benefits - Sate Disability Insurance | 22,280 | 21,200 | 24,850 | 18,356 | 74% | 22,718 |
| 215 | Sick Leave Pay Out | 18,156 | - | 21,498 | 21,498 | 100% | - |
| 216 | Vacation/Annual Leave Pay Out | 55,901 | 23,144 | 38,987 | 40,371 | 104% | - |
| 220 | Retiree Health - PEMCHA | - | - | 460 | - | 0% | - |
| 222 | Retiree Health Compensation | 15,600 | 27,616 | 29,944 | 26,468 | 88% | 34,000 |
| 300 | Educational Reimbursement | 1,621 | 1,000 | 2,000 | 603 | 30% | 2,000 |
| 301 | Travel/Training Expenses | 14,424 | 5,096 | 7,772 | 8,295 | 107% | 7,772 |
| 305 | Dues/Subs/Memberships | 3,884 | 3,627 | 5,000 | 3,849 | 77% | 4,000 |
| 401 | Communications | 69,734 | 56,166 | 72,000 | 45,114 | 63% | 72,000 |
| 501 | Office Supplies | 6,654 | 5,045 | 7,600 | 6,082 | 80% | 7,600 |
| 519 | COVID-19 Supplies | - | 984 | 1,000 | 100 | 10% | - |
| 523 | EMS/Medical Supplies | 40,801 | 56,214 | 26,400 | 27,943 | 106% | 26,400 |
| 524 | Fire Equipment | 14,690 | 20,029 | 12,445 | 11,714 | 94% | 12,445 |
| 525 | Technical Supplies | 20,594 | 25,458 | 23,055 | 28,192 | 122% | 20,000 |
| 601 | Vehicle Fuel Cost | 47,520 | 36,102 | 47,828 | 33,611 | 70% | 47,828 |
| 608 | Vehicle Maintenance Cost | 81,205 | 41,985 | 75,000 | 35,338 | 47% | 75,000 |
| 612 | Repairs/Maintenance | 22,930 | 18,310 | 30,000 | 11,868 | 40% | 30,000 |
| 626 | Professional Services Legal | 42,487 | 36,996 | 100,000 | 77,798 | 78% | 80,000 |
| 628 | Audit Expense | 13,113 | 17,151 | 50,000 | 17,151 | 34% | 20,000 |
| 630 | Fees/Services | 38,219 | 41,575 | 36,000 | 21,485 | 60% | 36,000 |
| 631 | Meeting Stipend | 5,550 | 6,375 | 5,000 | 4,400 | 88% | 5,000 |
| 632 | Personnel Recruitment - Fire | 7,158 | 2,908 | 3,500 | 2,163 | 62% | 3,500 |
| 633 | Incident Support | - | - | 500 | - | 0% | - |
| 634 | COVID-19 Services | - | 5,637 | - | - | 0% | - |
| 635 | Fire Prevention | 4,368 | - | 3,500 | - | 0% | 2,500 |
| 636 | Other Strike Team Costs | 2,152 | 925 | - | - | 0% | - |
| 637 | Shared Dispatch Costs | 205,000 | 205,000 | 205,000 | 170,833 | 83% | 205,000 |
| 644 | IT Cost Allocation | 21,114 | 11,085 | 18,722 | 12,921 | 69% | 22,467 |
| 645 | Safety Equipment | 31,053 | 34,894 | 27,743 | 5,598 | 20% | 27,743 |
| 701 | Principal-GF Loan repayment | - | - | - | - | 0% | 500,000 |
| 702 | Interest-GF Loan Repayment | - | - | - | - | 0% | - |
| 705 | Insurance Claims | 5,394 | - | 2,500 | - | 0% | 2,500 |
| 717 | Interest Expense | 22,892 | 10,998 | - | - | 0% | - |
| 720 | Insurance - Property | 10,626 | 13,733 | 24,298 | 24,298 | 100% | 30,786 |
| 724 | Insurance - Liability | 54,864 | 75,317 | 91,423 | 91,194 | 100% | 137,054 |
| 725 | Insurance- EPL | - | - | - | - | 0% | - |
| 727 | Insurance - Auto | - | - | - | - | 0% | - |
| 731 | Capital Lease - PNC Equipment | - | - | - | - | 0% | - |
| 733 | Capital Lease - Enterprise Prog. | 15,441 | 15,562 | 16,000 | 723 | 5% | 867 |
| 750 | Equipment Grant | - | - | - | - | 0% | - |
| 905 | Cost Allocation | 400,000 | 400,000 | 400,000 | 333,333 | 83% | 884,000 |
| 14.460 | Electricity | 54,092 | 64,720 | 62,000 | 59,106 | 95% | 70,000 |
| 24.460 | Natural Gas - 861 Barstow Rd. | 4,074 | 3,767 | 4,000 | 4,616 | 115% | 6,000 |
| 24.461 | Natural Gas - 2600 W Main St. | 2,084 | 2,237 | 2,000 | 2,229 | 111% | 4,000 |
| 34.460 | Water | 22,338 | 15,849 | 15,000 | 14,793 | 99% | 18,000 |
| 809 | HSGP - EOC Grant | 14,697 | - | - | - | 0% | - |
| 811 | HSGP - Hazmat Grant | 14,201 | (64) | - | - | 0% | - |
| 225.229 - Fire Administration | | | | | | | |
| 101 | Salaries - Regular | - | 60,759 | 58,592 | 45,309 | 77% | 59,770 |
| 109 | Insurance Offset | - | 12,040 | 12,000 | 8,855 | 74% | 12,000 |
| 201 | Benefits - Retirement | - | 8,772 | 8,317 | 6,480 | 78% | 8,555 |
| 202 | Benefits - Life Insurance | - | 300 | 600 | 210 | 35% | 294 |
| 205 | Benefits - Workers' Compensation | - | 1,819 | 1,941 | 1,909 | 98% | 2,396 |
| 207 | Uniform Allowance | - | 756 | 756 | 756 | 100% | 756 |
| 208 | Benefits - Medicare | - | 1,336 | 870 | 698 | 80% | 965 |
| 214 | Benefits - Sate Disability Insurance | - | 703 | 600 | 560 | 93% | 732 |
| Total Expenditures | | 5,268,962 | 4,880,712 | 5,340,470 | 4,077,296 | 76.3% | 6,216,506 |
| ENDING FUND BALANCE | | (6,371,923) | (5,049,329) | (4,760,451) | (5,117,490) | 107.5% | (4,758,046) |

| Measure Q Fund 102 | | | | | | | |
|-----------------------------|--|-----------|-----------|-----------|-----------|----------|-----------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 225 Barstow Fire Protection | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 225 Barstow Fire Protection | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 102.225.225.07 | TAXES/INSURANCE/MISC | | | | | | |
| 07.700 | Holman Capital Equip Lease/Purchase | - | 83,602 | 167,203 | 167,203 | 100.0% | 167,203 |
| 07.701 | Principal - GF Loan Repayment | - | - | - | - | 0.0% | - |
| 07.702 | Interest - GF Loan Repayment | - | - | - | - | 0.0% | - |
| 07.733 | Measure Q | - | - | - | - | 0.0% | - |
| | Total Taxes/Insurance/Misc | - | 83,602 | 167,203 | 167,203 | 100.0% | 167,203 |
| 102.225.225.08 | CAPITAL EQUIP/PROJECTS | | | | | | |
| 08.801 | Medic Squad | 189,624 | - | - | - | 0.0% | - |
| 08.802 | HVAC FS361 | - | 42,750 | - | - | 0.0% | - |
| 08.803 | BC Vehicle | - | 90,085 | - | - | 0.0% | - |
| 08.804 | Ladder Truck | - | - | - | - | 0.0% | - |
| 08.881 | Facility Improvements - Fire | - | - | - | - | 0.0% | - |
| 08.882 | Machinery & Equip \$20K & Up | 71,565 | - | - | - | 0.0% | - |
| 08.899 | HW/SW/Network - Fire | - | 24,012 | - | - | 0.0% | - |
| | Total Capital Equip/Projects | 261,189 | 156,847 | - | - | 0.0% | - |
| 102.225.225.09 | TRANSFERS/CONTINGENCY/CONTRACTS | | | | | | |
| 09.103 | Transfer to Measure Q 103 | - | 3,409,093 | 3,316,463 | 3,316,463 | 100.0% | 4,367,916 |
| 09.225 | Transfer - Fire District | - | - | - | - | 0.0% | - |
| 09.400 | Transfer to CIP Fund | - | - | - | - | 0.0% | 3,000,000 |
| 09.999 | Transfer to Other Funds | 2,162,619 | - | - | - | 0.0% | - |
| | Total Transfers/Contingency/Contracts | 2,162,619 | 3,409,093 | 3,316,463 | 3,316,463 | 100.0% | 7,367,916 |
| | Department Total | 2,423,808 | 3,649,542 | 3,483,666 | 3,483,666 | 100.0% | 7,535,119 |

| Personnel Schedule | Actual | Actual | Actual | Adopted |
|---------------------------|----------------|----------------|----------------|----------------|
| Full Time: | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
| Total FTE's: | 0.00 | 0.00 | 0.00 | 0.00 |

| Measure Q Fund 102 - Barstow Fire Protection District Admin | | | | | | | |
|---|--|---------|---------|---------|-----------|----------|---------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 225 Barstow Fire Protection Expenditure Classification | | Expense | Expense | Budget | Expense | Budget | Budget |
| 229 Barstow Fire Protection - Administration | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 102.225.225.09 | TRANSFERS/CONTINGENCY/CONTRACTS | | | | | | |
| 09.103 | Transfer to Measure Q 103 | - | 88,469 | 85,601 | 85,601 | 100.0% | 96,886 |
| | Total Transfer/Contingency/Contracts | - | 88,469 | 85,601 | 85,601 | 100.0% | 96,886 |
| | Department Total | - | 88,469 | 85,601 | 85,601 | 100.0% | 96,886 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|----------------|----------------|----------------|----------------|
| Full Time: | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Total FTE's: | 0.00 | 0.00 | 0.00 | 0.00 |

| Measure Q Fund 103 - Barstow Fire Protection District | | | | | | | |
|--|-------------------------------------|------------------|------------------|------------------|------------------|----------------|------------------|
| 103 Measure Q - Fire | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 225 Barstow Fire Protection Expenditure Classification | | Expense | Expense | Budget | Expense | Budget | Budget |
| 225 Barstow Fire Protection | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 103.225.225.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 339,879 | 772,035 | 696,017 | 766,017 | 110.1% | 703,467 |
| 01.103 | Overtime Scheduled | 200,000 | 570,262 | 1,065,000 | 500,000 | 46.9% | 500,000 |
| 01.109 | Insurance Offset | 51,794 | 102,495 | 105,000 | 105,000 | 100.0% | 93,000 |
| 01.119 | OT-State of Emergency COVID-19 | - | 9,575 | 5,000 | | | |
| | Total Salaries | 591,673 | 1,454,367 | 1,871,017 | 1,371,017 | 73% | 1,296,467 |
| 103.225.225.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 156,295 | 366,607 | 344,722 | 394,722 | 114.5% | 364,673 |
| 02.202 | Benefits - Life Insurance | 1,449 | 2,937 | 3,000 | 3,000 | 100.0% | 2,675 |
| 02.205 | Benefits - Workers' Comp | 16,545 | 23,794 | 25,374 | 25,374 | 100.0% | 28,894 |
| 02.207 | Uniform Allowance | 6,750 | 7,200 | 8,100 | 8,100 | 100.0% | 7,200 |
| 02.208 | Benefits - Medicare | 6,922 | 16,378 | 25,135 | 27,000 | 107.4% | 10,979 |
| 02.210 | Benefits - Workers Comp Claims | (757) | 17,020 | - | - | 0.0% | 75,000 |
| 02.214 | Benefits - SDI | 4,770 | 10,624 | 9,000 | 9,000 | 100.0% | 8,329 |
| 02.216 | Vacation/Annual Leave Payout | 4,888 | 4,783 | 1,553 | - | 0.0% | - |
| 02.223 | Benefits Payment to SBCERA | 832,312 | 832,312 | 832,312 | 832,000 | 100.0% | - |
| | Total Benefits | 1,029,174 | 1,281,655 | 1,249,196 | 1,299,196 | 104% | 497,750 |
| 103.225.225.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 3,169 | 3,410 | 9,000 | 11,000 | 122.2% | 15,000 |
| | Total Employee Development | 3,169 | 3,410 | 9,000 | 11,000 | 122% | 15,000 |
| 103.225.225.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | - | - | 1,300 | 1,300 | 100.0% | 1,300 |
| 05.523 | EMS/Medical Supplies | - | 1,006 | 17,600 | 11,600 | 65.9% | 20,000 |
| 05.524 | Fire Equipment | - | 36,840 | 38,500 | 38,500 | 100.0% | 38,500 |
| 05.525 | Technical Supplies | - | 20,305 | 2,450 | 2,450 | 100.0% | 2,450 |
| | Total Supplies | - | 58,151 | 59,850 | 53,850 | 90% | 62,250 |
| 103.225.225.06 | SERVICES | | | | | | |
| 06.601 | Vehicle Fuel Costs | - | 8,966 | 20,000 | 20,000 | 100% | 25,000 |
| 06.608 | Vehicle Maintenance Cost | - | 4,977 | 10,000 | 10,000 | 100% | 10,000 |
| 06.630 | Fees/Services | 3,761 | - | - | 1,000 | 0% | - |
| 06.632 | Personnel Recruitment Costs | 5,348 | - | - | 5,000 | 0% | 5,000 |
| 06.644 | IT Cost Allocation | - | 2,624 | 69,388 | 5,400 | 8% | 83,266 |
| 06.645 | Safety Equipment | 77,742 | 71,588 | 10,000 | 10,000 | 100% | 10,000 |
| | Total Services | 86,851 | 88,155 | 109,388 | 51,400 | 47.0% | 133,266 |
| 103.225.225.07 | TAXES/INSURANCE/MISC | | | | | | |
| 07.701 | Principal - GF Loan Repayment | - | - | - | 500,000 | 0.0% | - |
| 07.724 | Insurance, Liability | - | - | - | - | 0.0% | 107,649 |
| 07.733 | CAP-Lease-Enterprise Prog MS Q | - | 23,355 | 30,000 | 30,000 | 100.0% | 17,346 |
| | Total Taxes/Insurance/Misc | - | 23,355 | 30,000 | 530,000 | 1766.7% | 124,995 |
| 103.225.225.08 | CAPITAL EQUIP/PROJECTS | | | | | | |
| 08.801 | Medic Squad | 14,785 | - | - | - | 0.0% | - |
| 08.881 | Facility Improvements - Fire | 48,791 | - | - | - | 0.0% | - |
| 08.882 | Machinery & Equip \$20K & Up | 13,175 | - | - | - | 0.0% | - |
| | Total Capital Equip/Projects | 76,751 | - | - | - | 0.0% | - |

| Measure Q Fund 103 - Barstow Fire Protection District | | | | | | | |
|--|--|------------------|------------------|------------------|------------------|---------------|------------------|
| 103 Measure Q - Fire | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 225 Barstow Fire Protection Expenditure Classification | | Expense | Expense | Budget | Expense | Budget | Budget |
| 225 Barstow Fire Protection | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 103.225.225.09 | TRANSFERS/CONTINGENCY/CONTRACTS | | | | | | |
| 09.224 | Transfer (225 Fire Loan) | - | 500,000 | 500,000 | 500,000 | 100.0% | 500,000 |
| 09.225 | Transfer - Fire District | (2,048,807) | - | - | - | 0.0% | 1,000,000 |
| 09.302 | Transfer - Debt Service | - | - | - | - | 0.0% | 738,188 |
| 09.999 | Transfer to Other Funds | 2,423,807 | - | - | - | 0.0% | - |
| | Total Transfers/Contingency/Contracts | 375,000 | 500,000 | 500,000 | 500,000 | 100.0% | 2,238,188 |
| | Department Total | 2,162,618 | 3,409,093 | 3,828,451 | 3,816,463 | 99.7% | 4,367,916 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| Fire Battalion Chief | | | 3.00 | 3.00 |
| Firefighter/Paramedic | | | 6.00 | 6.00 |
| Total FTE's: | 0.00 | 0.00 | 9.00 | 9.00 |

| Measure Q Fund 103 - Barstow Fire Protection District Admin | | | | | | | |
|---|--|---------|---------------|---------------|----------------|---------------|---------------|
| 103 Measure Q - Fire | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 225 Barstow Fire Protect. | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 229 Fire Admin Division | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 103.225.229.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | - | 67,164 | 64,204 | 78,295 | 121.9% | 72,209 |
| 01.109 | Insurance Offset | - | 12,040 | 11,500 | 13,026 | 113.3% | 12,000 |
| | Total Salaries | - | 79,204 | 75,704 | 91,321 | 121% | 84,209 |
| 103.225.229.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | - | 5,016 | 4,964 | 6,009 | 121.0% | 5,457 |
| 02.202 | Benefits - Life Insurance | - | 305 | 400 | 329 | 82.3% | 320 |
| 02.205 | Benefits - Workers' Comp | - | 1,995 | 2,127 | 2,510 | 118.0% | 2,894 |
| 02.207 | Uniform Allowance | - | 756 | 756 | 907 | 120.0% | 756 |
| 02.208 | Benefits - Medicare | - | 500 | 850 | 1,065 | 125.3% | 1,145 |
| 02.214 | Benefits - SDI | - | 693 | 800 | 845 | 105.6% | 869 |
| 02.227 | Unfunded Liability | - | - | - | - | 0.0% | 368 |
| | Total Benefits | - | 9,265 | 9,897 | 11,666 | 118% | 11,809 |
| 103.225.229.09 | TRANSFERS/CONTINGENCY/CONTRACTS | | | | | | |
| 09.302 | Transfer to Debt Service | - | - | - | - | 0% | 868 |
| | Total Transfers/Contingency/Contracts | - | - | - | - | 0% | 868 |
| | Department Total | - | 88,469 | 85,601 | 102,987 | 120.3% | 96,886 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|-----------------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| Fire Inspector/Arson Investigator | 1.00 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 1.00 | 1.00 | 1.00 | 1.00 |

Odessa Water District

TOTAL BUDGET - \$4,240

Established on July 5, 1993, pursuant to the legislation approved by the State in 1991, the District was founded to provide water resources to the City. The City Council acts as the District's governing board and exerts significant influence over its operations. The City is responsible for Odessa's obligations. Separate financial statements are produced annually.

| Odessa Water District - 230 | | | | | | | |
|-----------------------------|----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | (88,103) | (88,403) | (92,473) | (92,473) | | (96,543) |
| 410 | Investment Earnings | - | - | - | - | - | - |
| | Water Service Fee | - | - | - | - | - | - |
| Total Revenue | | - | - | - | - | 0.0% | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 628 | Audit Expense | - | 4,070 | 4,070 | 4,070 | 100.00% | 4,240 |
| 630 | Fees/Services | 300 | - | 300 | - | 0.00% | - |
| Total Expenditures | | 300 | 4,070 | 4,370 | 4,070 | 0.0% | 4,240 |
| ENDING FUND BALANCE | | (88,403) | (92,473) | (96,843) | (96,543) | 99.7% | (100,783) |

Barstow Harvey House Foundation

TOTAL BUDGET - \$325

Established on January 16, 1992, the Foundations was formed to promote development of the historical Harvey House, to improve, renovate, and maintain the historic significance of the site. The City Council acts as the Foundation's governing board. The City is responsible for the Foundation's obligations and separate financial statements are not produced for the Foundation.

| Barstow Harvey House Foundation - 232 | | | | | | | |
|---------------------------------------|----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| | BEGINNING FUND BALANCE | (13,751) | (14,311) | (14,611) | (14,611) | | (14,633) |
| 900 | Foundation Donations | - | - | - | 3 | - | - |
| | Total Revenue | - | - | - | 3 | 0.0% | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 630 | Fees/Services | 560 | 300 | 600 | 25 | 4% | 325 |
| | Total Expenditures | 560 | 300 | 600 | 25 | 0.0% | 325 |
| | ENDING FUND BALANCE | (14,311) | (14,611) | (15,211) | (14,633) | 96.2% | (14,958) |

Barstow Community Services Foundation

TOTAL BUDGET - \$335

Formed on October 7, 2013, as a non-profit public benefit corporation, the Foundation was formed to receive, invest and utilize funds and property acquired through the solicitation of contributions, donations, grants, gifts, bequests for the purposes of fostering and promoting community interests, events, and programs promoting and celebrating Barstow, its history and contributions, and any other purpose beneficial to the public. The City Council serves as the Foundation's governing board. The City is responsible for the Foundation's obligations and separate financial statements are not produced.

| Barstow Community Services Foundation - 233 | | | | | | | |
|---|----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| | BEGINNING FUND BALANCE | 983 | 1,027 | 729 | 729 | | 1,841 |
| 410 | Investment Earnings | 6 | 2 | - | - | | - |
| 900 | Foundation Donations | 339 | - | 1,447 | 1,447 | 100% | - |
| | Total Revenue | 344 | 2 | 1,447 | 1,447 | 100.0% | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 630 | Fees/Services | 300 | 300 | 300 | 335 | 112% | 335 |
| | Total Expenditures | 300 | 300 | 300 | 335 | 0.0% | 335 |
| | ENDING FUND BALANCE | 1,027 | 729 | 1,876 | 1,841 | 98.1% | 1,506 |

Local Transportation Fund (LTF)

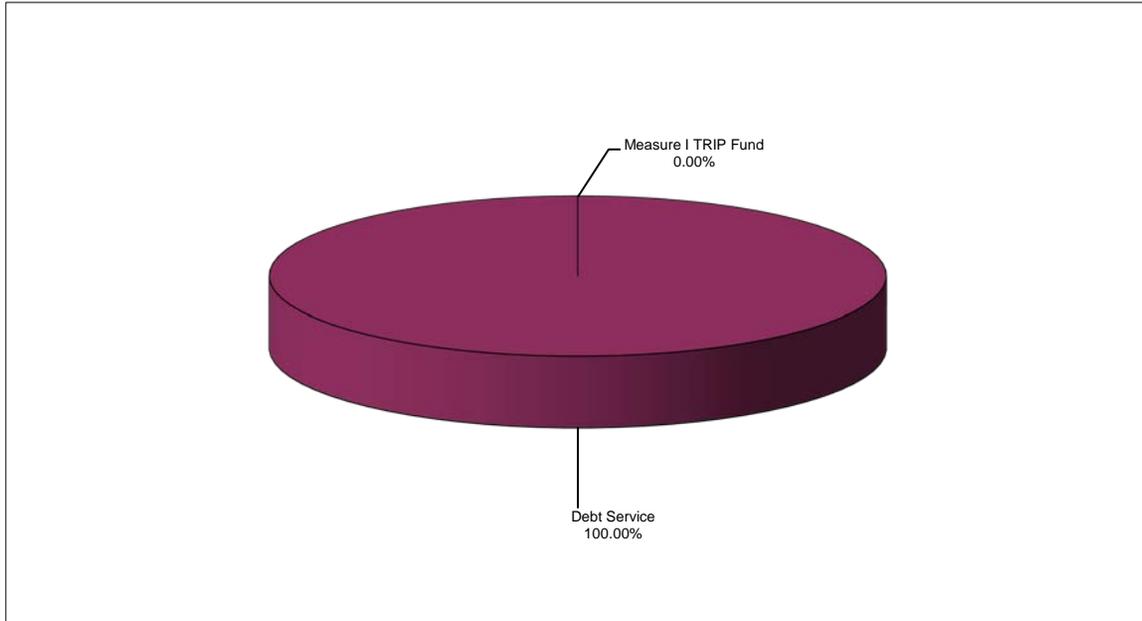
TOTAL BUDGET - \$0

The Local Transportation Fund (LTF) is a funding source established by the Transportation Development Act (TDA) of 1971 which provides funding to be allocated to transit and non-transit related purposes that comply with regional transportation plans, such as streets and roads, construction and maintenance. LTF is derived from a 1/4 cent of the general sales tax collected statewide which is returned by the State Board of Equalization to each County which allocates the LTF funds within the County based on population.

| | | Local Transportation Fund - 235 | | | | | |
|------|----------------------------|---------------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| | BEGINNING FUND BALANCE | 404,280 | 441,658 | 71,132 | 71,132 | | 129,159 |
| 535 | Transportation Tax | 42,195 | 15,676 | 58,027 | 58,027 | 100% | - |
| 410 | Investment Earnings | 2,771 | 369 | - | - | | - |
| | Total Revenue | 44,966 | 16,045 | 58,027 | 58,027 | 100.0% | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 400 | Transfer to CIP Fund | 7,588 | 386,570 | - | - | - | - |
| | Total Expenditures | 7,588 | 386,570 | - | - | 0.0% | - |
| | ENDING FUND BALANCE | 441,658 | 71,132 | 129,159 | 129,159 | 100.0% | 129,159 |

2022/23 Debt Service Funds Expenses

| | |
|------------------------|------------------|
| Measure I TRIP Fund | - |
| Debt Service | 2,724,630 |
| Total-Debt Service Exp | <u>2,724,630</u> |



Total Road Improvement Program (TRIP)

TOTAL BUDGET - \$0

The Measure I Total Road Improvement Program (TRIP) is used to account for the reserve amount held for the Certificates of Participation, Series 2012, which were used to finance the design, acquisition, and construction of certain local roadway improvements and street resurfacing projects within the City. TRIP was paid off in full in FY 21.

| | | TRIP (301) | | | | | |
|------------------------|----------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | 1,093,379 | 1,082,245 | 0 | 0 | | 0 |
| 414 | Bond/TRIP Interest | 14,368 | 7,741 | - | - | - | - |
| 999 | Transfers | 1,449,400 | 367,808 | - | - | - | - |
| Total Revenue | | 1,463,768 | 375,549 | - | - | - | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 635 | Bond Admin. Fees | 3,435 | 6,994 | - | - | - | - |
| 710 | Interest Expenditure | 109,400 | 55,800 | - | - | - | - |
| 715 | Principal Expenditure | 1,340,000 | 1,395,000 | - | - | - | - |
| 999 | Transfers to Other Funds | 22,067 | - | - | - | - | - |
| Total Expenditures | | 1,474,902 | 1,457,794 | - | - | - | - |
| ENDING FUND BALANCE | | 1,082,245 | 0 | 0 | 0 | - | 0 |

Debt Service

TOTAL BUDGET - \$2,724,630

Debt Service Funds are generally used to accumulate financial resources that are restricted, committed, or assigned for future debt service payments. This fund was established to accumulate financial resources restricted for lease revenue and pension obligations bond payments and record the payments.

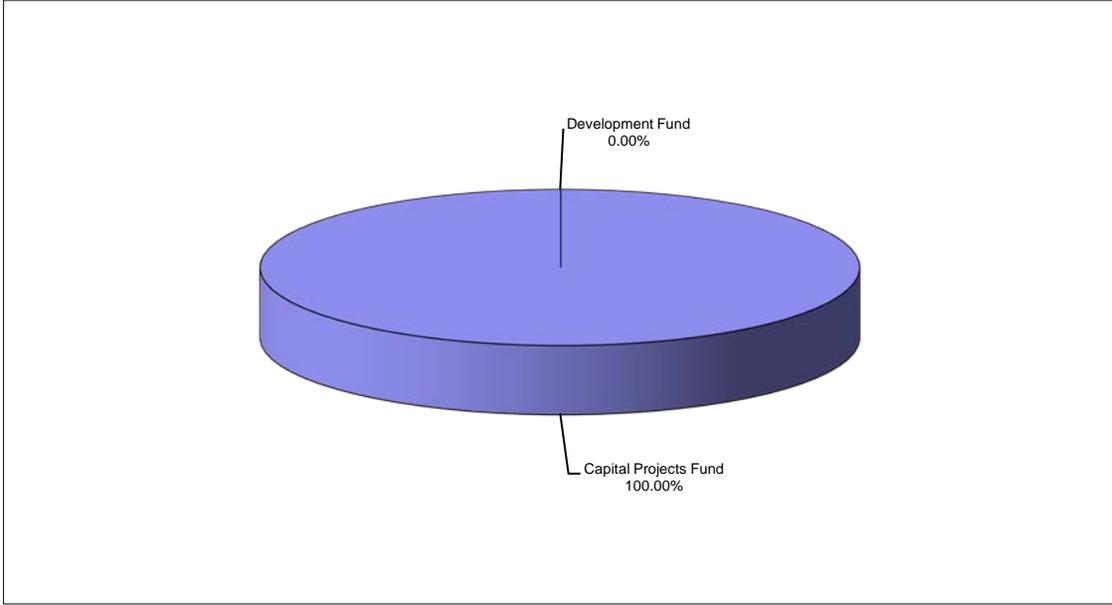
| Debt Service (302) | | | | | | | |
|-------------------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | | | | | | |
| | | - | - | - | - | - | - |
| 100 | Transfer from General Fund | - | - | - | - | - | 1,845,241 |
| 102 | Transfer from Measure Q | - | - | - | - | - | 25,774 |
| 103 | Transfer from Measure Q - Fire | - | - | - | - | - | 739,056 |
| 605 | Transfer from WWTP | - | - | - | - | - | 92,862 |
| 650 | Transfer from Solid Waste | - | - | - | - | - | 21,697 |
| Total Revenue | | | | | | | |
| | | - | - | - | - | - | 2,724,630 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 635 | Bond Admin. Fees | - | - | - | - | - | 5,000 |
| 710 | Interest Expense-2021 Lease Rev. Bond | - | - | - | - | - | 148,802 |
| 711 | Interest Expense-2022 Pension Oblg. Bonds | - | - | - | - | - | 961,442 |
| 715 | Principal Expense-2021 Lease Rev. Bond | - | - | - | - | - | 589,386 |
| 716 | Principal Expense-2022 Pension Oblg. Bonds | - | - | - | - | - | 1,020,000 |
| Total Expenditures | | | | | | | |
| | | - | - | - | - | - | 2,724,630 |
| ENDING FUND BALANCE | | | | | | | |
| | | - | - | - | - | - | - |

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2022/23 Capital Projects Revenue

| | |
|--------------------------------|-------------------|
| Capital Projects Fund | 45,247,242 |
| Development Fund | - |
| Total-Capital Projects Revenue | <u>45,247,242</u> |



Capital Projects

TOTAL BUDGET - \$45,217,872

The Capital Projects Fund is used to track the expenditures of capital improvement construction or new construction projects. The fund encompasses all funding sources and is used to monitor construction-related projects.

| Capital Projects - 400 | | | | | | | |
|------------------------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | - | 31,546 | 31,545 | 31,545 | | 30,845 |
| 102 | Transfers from Measure Q | 86,751 | - | - | - | - | 3,000,000 |
| 202 | Transfers from COVID-19 | - | 224,957 | - | 9,917 | - | - |
| 209 | Transfers from Measure I 2010-2040 | 47,227 | - | - | - | - | - |
| 210 | Transfers from Gas Tax | 22,699 | - | - | - | - | - |
| 211 | Transfers from SB1 | - | 771,481 | - | 46,155 | - | - |
| 212 | Transfers from Mojave Desert AQMD | 8,061 | - | - | - | - | - |
| 215 | Transfers from CDBG | 39,538 | 7,250 | 196,000 | 229,595 | 117.14% | 300,116 |
| 217 | Transfers from Grants-Reimbursable | 736,321 | 775,407 | - | 3,621,829 | - | 36,198,045 |
| 235 | Transfers from LTF | 7,588 | 386,570 | - | - | - | - |
| 425 | Transfers from Development Fund | 53,807 | 432,022 | - | 188 | - | - |
| 605 | Transfers from Wastewater | 206,404 | 150,141 | - | 424,630 | - | 512,349 |
| 709 | Transfers from Measure I - Local Projects | 85,097 | 82,954 | - | 460,196 | - | 454,272 |
| | Transfers from Measure I - Regional | - | - | - | - | - | 4,782,460 |
| 901 | Transfers from RDA Successor Agency | - | 1,036,042 | - | - | - | - |
| Total Revenue | | 1,293,493 | 3,866,824 | 196,000 | 4,792,510 | 2445.2% | 45,247,242 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 100 | FY 22 - First Ave Bridge over BNSF | - | - | 295,000 | - | - | - |
| 209 | Route 66 Signage | 37,231 | - | - | - | - | - |
| 217 | N. 1st Ave Bridge - Mojave River (88.53%) | 357,647 | 192,669 | - | 137 | - | 1,391,177 |
| 709 | N. 1st Ave Bridge - Mojave River (11.47%) | 46,337 | 24,962 | - | 18 | - | 180,242 |
| 217 | N. 1st Ave Bridge - BNSF PS&E (88.53%) | 257,468 | 99,556 | - | 299,006 | - | 37,776,684 |
| 709 | N. 1st Ave Bridge - BNSF PS&E (11.47%) | 33,358 | 12,899 | - | 38,739 | - | 4,894,370 |
| 217 | N. 1st Ave Bridge - ROW (88.53%) | 47,412 | 348,045 | - | 3,253,503 | - | - |
| 709 | N. 1st Ave Bridge - ROW (11.47%) | 5,402 | 45,093 | - | 421,439 | - | - |
| 217 | Yucca Ave Bridge over BNSF (PAED) | 58,565 | 5,081 | - | - | - | - |
| 210 | West Section 7 - SB1 - Engineering | 17,158 | - | - | - | - | - |
| 211 | SB1 - West Section 7 Engineering | - | - | - | 250 | - | - |
| 211 | SB1 - West Section 7 (Phase 1) | - | 566,177 | - | 5,314 | - | - |
| 235 | West Section 7 (Phase 1) | - | 386,570 | - | - | - | - |
| 425 | West Section 7 (Phase 1) | - | 3,895 | - | - | - | - |
| 102 | Concrete Maint. ADA/Sidewalk Curbs | 86,751 | - | - | - | - | - |
| 210 | SB1 - Speed Survey & Data Collection | 5,541 | - | - | - | - | - |
| 211 | Speed Survey & Data Collection | - | 1,657 | - | 40,591 | - | - |
| 211 | SB1 - High Point / Commerce Parkway | - | 203,647 | - | - | - | - |
| 425 | High Point / Commerce Parkway | - | 428,127 | - | 188 | - | - |
| 217 | Main Street & Barstow Rd. Traffic Signal | (672) | 707 | - | - | - | - |
| 425 | Pipe Burst (Lenwood) - LTF | 29,460 | - | - | - | - | - |
| 605 | WW Pipe Burst (Lenwood) | 118,802 | - | - | - | - | - |
| 605 | Equipment Refurbishment | - | - | - | - | - | 150,000 |

| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
|----------------------------|---|------------------------------|------------------------------|------------------------------|---------------------------------|----------------------------|------------------------------|
| 605 | Irrigation Station | - | - | - | - | - | 250,000 |
| 605 | WW Aerobic Digester Project | 87,602 | 150,141 | 3,678,748 | 425,330 | 11.56% | 112,349 |
| 217 | Dana Park Playground Replacement | - | - | 192,569 | - | - | - |
| 215 | Dana Park Bathroom | 23,095 | - | - | - | - | - |
| 215 | CDBG - Sturnacle Park Restroom | 12,689 | - | - | - | - | - |
| 215 | CDBG - Lillian Park ADA Restroom | 3,754 | 7,250 | - | 229,595 | - | 56,130 |
| 212 | Route 66 - Bike Routes & Racks | 8,061 | - | - | - | - | - |
| 425 | Main Street Signal Upgrades | 10,385 | - | - | - | - | - |
| 217 | 7th Ave Specific Plan - SB2 | 15,901 | 113,089 | - | - | - | - |
| 217 | General Plan Update - LEAP | - | 16,261 | - | 69,183 | - | 106,804 |
| 901 | Old Barstow Hospital Demo | - | 1,036,042 | - | - | - | - |
| 202 | COVID (Ph 3-4) Chambers Media Room | - | 224,957 | - | 9,917 | - | - |
| 215 | CDBG Mojave River Valley Museum | - | - | 65,000 | - | - | - |
| 215 | CDBG Barstow Memorial Park | - | - | 65,000 | - | - | - |
| 215 | CDBG Desert Manna Roof Project | - | - | 66,000 | - | - | - |
| 215 | CDBG N. Barstow ADA Infrastructure Improvements | - | - | - | - | - | 300,116 |
| Total Expenditures | | 1,261,947 | 3,866,825 | 4,362,317 | 4,793,210 | 109.9% | 45,217,872 |
| ENDING FUND BALANCE | | 31,546 | 31,545 | (4,134,772) | 30,845 | - | 60,215 |

Development Fund

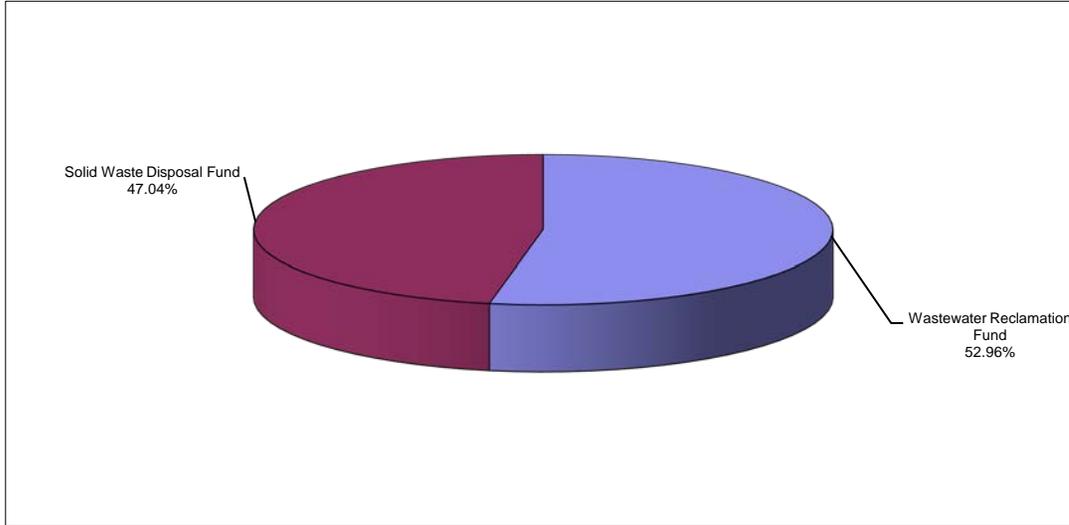
TOTAL BUDGET - \$ -

The Development Fund is used to account for revenue collected through Development Impact Fees (DIF). These funds are collected during the building permit process and funds can only be used in the areas in which they are collected. The fund also tracks DIF-related expenditures.

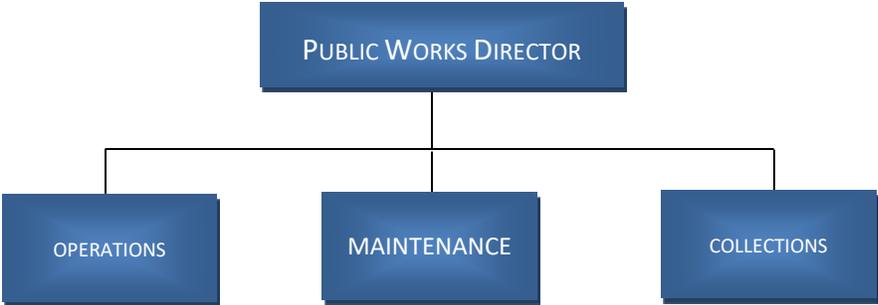
| Development Fund (425) | | | | | | | |
|------------------------|---------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | 663,174 | 795,372 | 807,492 | 807,492 | | 831,901 |
| 600 | Lenwood - Flood Control Dev. Fees | 303 | 10,425 | - | - | - | - |
| 601 | Lenwood - Traffic Signal Dev. Fees | 87 | 3,007 | - | - | - | - |
| 602 | Lenwood - Median Development Fees | 49 | 1,671 | - | - | - | - |
| 603 | Lenwood - Water Dev. Fees | 515 | 17,725 | - | - | - | - |
| 410 | Investment Earnings | 5,199 | 1,522 | - | - | - | - |
| 510 | Unrealized Gain/Loss/Investment | 1,192 | (1,139) | - | (53) | - | - |
| 600 | Law Enforcement Dev. Impact Fee | 707 | 36,906 | 1,123 | 1,123 | 100% | - |
| 601 | Street Signal Bridges Dev. Impact Fee | 155,260 | 347,169 | 18,174 | 18,173 | 100% | - |
| 602 | Storm Drain Dev. Impact Fee | 15,708 | 14,936 | 1,596 | 1,596 | 100% | - |
| 603 | General Facilities dev. Impact Fee | 6,785 | 8,813 | 651 | 651 | 100% | - |
| 604 | Public Meeting Dev. Impact Fee | - | 453 | 453 | 453 | 100% | - |
| 605 | Parks/Open Space Dev. Impact Fee | - | 2,037 | 2,037 | 2,037 | 100% | - |
| 606 | Aquatic Facilities Dev. Impact Fee | - | 317 | 317 | 317 | 100% | - |
| 607 | Development Fee - Fire Dept. | 200 | 300 | 250 | 300 | 120% | - |
| Total Revenue | | 186,005 | 444,142 | 24,601 | 24,597 | 100.0% | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 400 | Transfer to CIP Fund | 53,807 | 432,022 | - | 188 | - | - |
| Total Expenditures | | 53,807 | 432,022 | - | 188 | 0.0% | - |
| ENDING FUND BALANCE | | 795,372 | 807,492 | 832,093 | 831,901 | | 831,901 |

2022/23 Proprietary (Enterprise) Funds Expenses

| | |
|-----------------------------|-------------------|
| Wastewater Reclamation Fund | 5,740,052 |
| Solid Waste Disposal Fund | 5,097,758 |
| Total-Proprietary Fund Exp | <u>10,837,810</u> |



WASTEWATER ENTERPRISE FUND



DEPARTMENT DESCRIPTION



This program operates the City's wastewater collections system, treatment facility, and discharge site.

Revenues are comprised of user charges and fees. This program contributes to the 2022 vision goals of assisting with providing an adequate and well-maintained infrastructure, which also contributes to a safer community by eliminating sewer overflows, staying in compliance with the discharge permits, and reducing the impact on the local environment. As in past years, the Wastewater Fund has been working to

become healthy after the 2015 Phase I Improvement Project and with the goal to fund the digester rehabilitation project without the financial support of the General Fund.

The Barstow Wastewater Treatment Department is responsible to treat domestic and industrial wastewater from the City of Barstow and its surrounding communities in a manner that provides current and future customers with safe, efficient, and cost-effective wastewater treatment services while protecting the community, public health, plant staff and the environment from adverse impacts of wastewater and treatment by-products. The City's efforts are guided, in part, by federal, state, and local regulations.

2021-22 HIGHLIGHTS

Operations

- Stayed in compliance with the City's discharge permits
- Began Solar carport and digester rehab project

Maintenance

- Replaced 24-year-old grit pump
- Installed new Hydro Range level transducer in the influent pump station
- Rebuild irrigation pump and motor
- Rebuilt 3 Moyno pumps in-house
- Replaced south gearbox and auger conveyor

Collections

- Cleaned a total of 84,388 feet
- CCTV a total of 137,826 feet
- Rebuilt manhole on Rimrock Rd and Mojave Dr
- Staff reviewed, completed, and reported 3,440 dig alert sewer tickets
- CIPP a section of 3rd Avenue sewer
- Cleaned main sewer trunk line
- No sanitary sewer overflows

Pretreatment

- Renewed two discharge permit for SIU

2022-23 GOALS AND OBJECTIVES

Operations

- Stay in compliance with the City's discharge permits
- Complete aerobic digester rehabilitation project
- Complete new Capital Improvement Project 5-year outlook
- Ability to irrigate farmed irrigation field surround ponds

Maintenance

- Finish Utility water filter
- PLC and MCC maintenance
- Screw press #2 baskets and squeegee
- Screw press compressors (possibly using the compressor from the Groundwater project)
- Installation of walkway grating for headworks
- Stairs over the piping behind the screw presses
- New valves for the drying beds
- Organization of shipping containers and surrounding area

Collections

- Clean a total of 80,000 feet
- CCTV a total of a third of the City
- No sanitary sewer overflows
- Meet 811, DigAlert System notification response requirement.
- Clean the inverted siphon
- Reevaluate residential sampling board order
- Get a new small crawler and camera reel system for redundancy
- Ability to put camera footage on geo viewer
- Begin and complete liner job on Armory Rd

Pretreatment

- Renewed three discharge permit for SIU

Wastewater Reclamation (WWTP)

TOTAL BUDGET - \$5,740,052

The Wastewater Reclamation Fund accounts for the operation of the wastewater system, which is a self-supporting activity which renders services on a user charge basis to residents and businesses located in the City. The wastewater system and plant are operated by the City and its employees. All revenue generated are used to offset the cost of running the wastewater facility and sewer infrastructure.

| Wastewater Reclamation - 605 | | | | | | | |
|------------------------------|-------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| | BEGINNING FUND BALANCE | 9,440,594 | 9,895,290 | 10,843,866 | 10,843,866 | | 11,241,657 |
| 410 | Investment Earnings | - | 2,201 | - | - | 0% | 1,000 |
| 510 | Unrealized Gain/Loss/Investments | - | 133 | - | (133) | 0% | - |
| 801 | Sewer Service Fee | 5,068,346 | 1,830,866 | 1,200,000 | 249,987 | 21% | 1,240,000 |
| 135.802 | MUNIS - Sewer Service Fee | - | 3,381,682 | 4,000,000 | 2,925,133 | 73% | 4,840,000 |
| 804 | Miscellaneous Services | 1,367 | - | - | - | 0% | - |
| 805 | Supp Environmental & Discharge Fees | 186,306 | 191,840 | 170,000 | 123,257 | 73% | 190,000 |
| 140.802 | Sewer Fee Penalty/Interest | 136,016 | 33,460 | - | - | 0% | - |
| 140.803 | MUNIS - Sewer Penalty & Interest | - | 19,262 | 50,000 | 63,837 | 128% | 80,000 |
| 140.804 | MUNIS - Return Check Service Charge | - | 63 | - | 138 | 0% | 100 |
| 140.818 | Liens - Sewer Penalty & Interest | - | - | 3,000 | 3,278 | 109% | 4,000 |
| 619 | Sewer Connections | 32,550 | 103,605 | 30,000 | 32,100 | 107% | 36,000 |
| 785.910 | Lien/Release/CO/Prop Charge Fees | 1,286 | 789 | 10,000 | 1,693 | 17% | 2,000 |
| 915 | Processing Fee - Utility Liens | 363 | - | 50,000 | - | 0% | 2,000 |
| 784.910 | Sales Property/Equipment | 3,980 | 500 | - | - | 0% | - |
| 911 | Lease Proceeds | 5,323 | - | 5,200 | - | 0% | - |
| 920 | Miscellaneous Income | 1,000 | 7,904 | 10,000 | 1,428 | 14% | 2,000 |
| 922 | SCE Optimization Project Incentive | 110,178 | - | - | - | 0% | - |
| 923 | Credit Card Convenience Fees | - | - | 101 | 100 | 99% | 100 |
| 927 | Annual Discharge Permits | 200 | 100 | 300 | 100 | 33% | 100 |
| 928 | Discharge Permit Fines | 900 | 2,800 | 700 | 4,750 | 679% | 2,500 |
| 930 | IGSA - Environmental Sampling | - | - | 717 | 1,010 | 141% | 10,000 |
| 931 | IGSA - Propane | - | - | 4,033 | 5,761 | 143% | 9,000 |
| 932 | IGSA - Uniforms | - | - | 838 | 1,168 | 139% | 5,000 |
| 901 | Gain/Loss on Sale of Asset | - | (582) | - | - | 0% | - |
| 104 | Transfers | - | - | 30,000 | - | 0% | - |
| | Total Revenue | 5,547,816 | 5,574,623 | 5,564,889 | 3,413,606 | 61.3% | 6,423,800 |

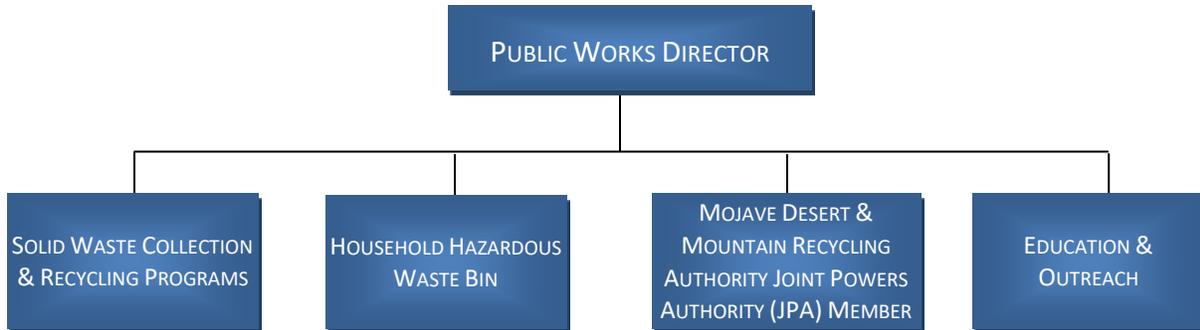
Wastewater Reclamation - 605

| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
|----------------------------------|---------------------------------------|------------------------------|------------------------------|------------------------------|---------------------------------|----------------------------|------------------------------|
| 605.601 - WWTP Operations | | | | | | | |
| 101 | Salaries - Regular | 619,715 | 701,828 | 920,951 | 644,931 | 70% | 828,461 |
| 103 | Overtime | 24,482 | 20,046 | 42,500 | 13,428 | 32% | 25,000 |
| 108 | Salaries - Casual | 14,211 | 4,679 | 5,640 | 5,640 | 100% | - |
| 109 | Insurance Offset | 84,788 | 107,685 | 154,400 | 106,673 | 69% | 140,700 |
| 111 | Standby Basic | 1,664 | 8,613 | 12,000 | 9,229 | 77% | 12,000 |
| 119 | OT - State of Emergency COVID-19 | - | 1,328 | - | - | 0% | - |
| 201 | Benefits - Retirement | 120,691 | 74,718 | 99,347 | 63,253 | 64% | 84,828 |
| 202 | Benefits - Life Insurance | 2,775 | 3,033 | 4,482 | 2,760 | 62% | 3,829 |
| 205 | Benefits - Workers' Compensation | 15,970 | 18,996 | 30,203 | 29,707 | 98% | 29,736 |
| 206 | Benefits - Deferred Compensation | 2,375 | 2,287 | 2,900 | 1,718 | 59% | 2,235 |
| 208 | Benefits - Medicare | 13,756 | 14,949 | 17,130 | 12,692 | 74% | 16,555 |
| 211 | Benefits - PARS | 162 | - | - | - | 0% | - |
| 213 | Bilingual Services | - | 112 | - | 60 | 0% | 360 |
| 214 | Benefits - State Disability Insurance | 6,178 | 7,850 | 9,057 | 7,618 | 84% | 9,891 |
| 215 | Sick Leave Pay Out | - | 839 | - | - | 0% | - |
| 216 | Vacation/Annual Leave Pay Out | 23,941 | 21,395 | 2,977 | 4,564 | 153% | - |
| 220 | Retiree Health - PEMCHA | 4,378 | 4,494 | 4,584 | 3,936 | 86% | 5,580 |
| 222 | Retiree Health Compensation | 11,573 | 10,114 | 10,316 | 8,228 | 80% | 9,000 |
| 225 | GASB 68 - Pension Expense | 660,364 | 588,921 | - | - | 0% | - |
| 227 | Pension Unfunded Liability | - | 149,517 | 185,819 | 181,759 | 98% | 61,619 |
| 301 | Travel/Training Expenses | 14,773 | 9,267 | 15,500 | 12,639 | 82% | 16,000 |
| 305 | Dues/Subs/Memberships | 3,026 | 4,054 | 4,500 | 4,743 | 105% | 6,000 |
| 401 | Communications | 5,165 | 5,502 | 7,300 | 5,115 | 70% | 6,500 |
| 501 | Office Supplies | 1,040 | 1,259 | 1,250 | 1,054 | 84% | 2,000 |
| 502 | COVID-19 Supplies | - | 2,781 | - | - | 0% | - |
| 510 | Postage | - | 9,155 | 8,000 | 5,772 | 72% | 10,000 |
| 525 | Technical Supplies | 99,681 | 80,880 | 109,000 | 73,544 | 67% | 115,000 |
| 526 | Collection - Technical Supplies | - | - | 35,000 | 22,138 | 63% | 60,000 |
| 601 | Vehicle Fuel Cost | 4,238 | 2,795 | 14,000 | 9,576 | 68% | 17,500 |
| 602 | Wastewater Reclamation | - | - | 8,500 | - | 0% | - |
| 608 | Vehicle Maintenance Cost | 11,929 | 8,365 | 18,000 | 14,180 | 79% | 20,000 |
| 06.612 | Repairs/Maintenance | 293,902 | 168,366 | 186,000 | 142,634 | 77% | 195,000 |
| 06.613 | Collections - Repairs/Maintenance | - | - | 110,000 | 38,304 | 35% | 110,000 |
| 06.620 | Rental/Leases | - | - | 11,000 | 2,589 | 24% | 11,000 |
| 06.626 | Professional Services Legal | 90 | 2,329 | 3,000 | 68 | 2% | 3,000 |
| 628 | Audit Expense | 12,279 | 10,508 | 12,500 | 10,508 | 84% | 12,500 |
| 06.629 | Fees/Services (Collections) | - | - | - | - | 0% | 100,000 |
| 630 | Fees/Services | 324,607 | 315,225 | 443,560 | 280,356 | 63% | 400,000 |
| 631 | Merchant Fees | - | 14,411 | 7,000 | 4,053 | 58% | 31,800 |
| 633 | COVID-19 Fees/Services | - | 3,150 | - | - | 0% | - |
| 636 | Burrtec Billing Expenses | 30,472 | 11,422 | - | - | 0% | - |
| 644 | IT Cost Allocation | 22,790 | 49,101 | 138,009 | 109,090 | 79% | 165,611 |
| 645 | Safety Equipment | 10,244 | 5,710 | 14,000 | 8,301 | 59% | 14,000 |
| 650 | MCLB Sampling Contract | (6,781) | (4,265) | - | - | 0% | - |
| 705 | Bad Debt Expense | (7,542) | (369,064) | 10,000 | 170 | 2% | - |
| 711 | Interest Expense | 938 | - | - | - | 0% | - |
| 716 | Energy - Siemens Interest | 21,091 | 8,078 | 21,091 | 66 | 0% | - |
| 717 | Energy - Siemens Principal | (0) | (0) | 214,476 | 16,509 | 8% | - |
| 718 | Interest - GFII Loan \$4 Million | 15,850 | 9,484 | - | - | 0% | - |
| 720 | Insurance - Property | 14,333 | 18,709 | 30,028 | 33,087 | 110% | 41,922 |
| 724 | Insurance - Liability | 25,322 | 43,559 | 52,874 | 52,742 | 100% | 61,301 |
| 733 | CAP - Lease Enterprise Program | 3,766 | 27,823 | 24,500 | 19,726 | 81% | 30,413 |
| 735 | Depreciation | 977,444 | 951,300 | - | - | 0% | 950,000 |
| 737 | Franchise City of Barstow | 201,251 | 67,387 | 208,000 | - | 0% | 68,000 |
| 738 | Franchise - MUNIS City of Barstow | - | 135,260 | - | - | 0% | 136,000 |
| 743 | Customer Refunds - Burrtec | 28,741 | 59,784 | 15,000 | 936 | 6% | 1,000 |
| 803 | Computer Hardware/Software | 49,664 | 36,286 | - | - | 0% | - |
| 836 | Computer Server & Network | 52,214 | 30,906 | 22,000 | - | 0% | - |
| 837 | Equipment | 12,845 | - | 100,000 | 49,678 | 50% | 250,000 |

| Wastewater Reclamation - 605 | | | | | | | |
|---|---------------------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 899 | DR Server | - | 697 | 162,883 | - | 0% | - |
| 400 | Transfer to CIP Fund | 206,403 | 150,141 | - | 424,630 | 0% | 512,349 |
| 302 | Transfer to Debt Service | - | - | - | - | 0% | 92,862 |
| 904 | Capital Project Asset Offset | (206,403) | (150,141) | - | - | 0% | - |
| 905 | Cost Allocation | 434,029 | 434,000 | 434,000 | 361,667 | 83% | 770,000 |
| 418 | Electricity Pond 3/4 | 541 | (119) | - | - | 0% | - |
| 419 | Electricity - Monthly | 174,439 | 179,137 | 200,000 | 195,863 | 98% | 235,000 |
| 420 | Electricity Pond 3 | 2,997 | (2,997) | - | - | 0% | - |
| 440 | Gas - 2200 Riverside Dr. (Plant) | 1,183 | 1,128 | 1,500 | 1,224 | 82% | 1,500 |
| 441 | Gas - 2200 Riverside Dr. (Pump) | - | - | - | - | 0% | - |
| 463 | Water - Truck Fill | - | - | 3,500 | 3,153 | 90% | 4,000 |
| 468 | Water | 5,141 | 5,656 | 7,000 | 4,664 | 67% | 6,000 |
| 605.602 - WW Soapmine Rd. Operations | | | | | | | |
| 631 | Groundwater Sampling | - | - | 12,000 | 5,327 | 44% | 12,000 |
| 632 | Remediation Project Expenses | - | - | 29,500 | 935 | 3% | 30,000 |
| 648 | Water - Soapmine Rd. Area | - | - | 10,000 | 4,579 | 46% | 12,000 |
| 605.603 - WW Pretreatment Operations | | | | | | | |
| 101 | Salaries - Regular | 275,796 | 177,523 | - | - | 0% | - |
| 103 | Overtime Scheduled | 14,851 | 8,099 | - | - | 0% | - |
| 108 | Salaries - Casual | - | - | - | - | 0% | - |
| 109 | Insurance Offset | 48,280 | 40,225 | - | - | 0% | - |
| 111 | Standby Basic | 4,126 | 4,576 | - | - | 0% | - |
| 200 | Benefits - Health | - | - | - | - | 0% | - |
| 201 | Benefits - Retirement | 53,875 | 21,943 | - | - | 0% | - |
| 202 | Benefits - Life Insurance | 1,319 | 969 | - | - | 0% | - |
| 204 | Benefits - Unemployment | - | - | - | - | 0% | - |
| 205 | Benefits - Workers' Compensation | 8,155 | 9,324 | - | - | 0% | - |
| 206 | Benefits - Deferred Compensation | 1,071 | - | - | - | 0% | - |
| 208 | Benefits - Medicare | 5,539 | 4,992 | - | - | 0% | - |
| 214 | Benefits - Sate Disability Insurance | 2,702 | 2,361 | - | - | 0% | - |
| 216 | Vacation/Annual Leave Pay Out | - | 26,445 | - | - | 0% | - |
| 301 | Travel/Training Expenses | 3,179 | 2,117 | - | - | 0% | - |
| 305 | Dues/Subs/Memberships | 1,238 | 2,188 | - | - | 0% | - |
| 401 | Communications | 4,428 | 3,645 | - | - | 0% | - |
| 501 | Office Supplies | 421 | 455 | - | - | 0% | - |
| 525 | Technical Supplies | 16,252 | 10,843 | - | - | 0% | - |
| 601 | Vehicle Fuel Cost | 7,519 | 6,848 | - | - | 0% | - |
| 608 | Vehicle Maintenance Cost | 6,207 | 1,029 | - | - | 0% | - |
| 612 | Repairs/Maintenance | 65,099 | 89,602 | - | - | 0% | - |
| 620 | Rentals/Leases | 7,612 | 2,314 | - | - | 0% | - |
| 626 | Professional Services Legal | 62,540 | - | - | - | 0% | - |
| 630 | Fees/Services | 31,775 | 85,623 | - | - | 0% | - |
| 644 | IT Cost Allocation | 14,855 | 68,729 | - | - | 0% | - |
| 645 | Safety Equipment | 4,449 | 2,160 | - | - | 0% | - |
| 733 | CAP - Lease Enterprise Program | 38,777 | 13,175 | - | - | 0% | - |
| 897 | Capital Asset Offset - Leased Vehicle | (39,000) | (40,865) | - | - | 0% | - |
| 463 | Water - Truck Fill | 3,331 | 3,292 | - | - | 0% | - |
| Total Expenditures | | 5,093,120 | 4,626,046 | 4,206,777 | 3,015,816 | 71.7% | 5,740,052 |
| ENDING FUND BALANCE | | 9,895,290 | 10,843,866 | 12,201,978 | 11,241,657 | 92.1% | 11,925,405 |

| Wastewater Reclamation - 605 | | | | | | | |
|------------------------------|---|------------------------------|------------------------------|------------------------------|-------------------------------|----------------------|------------------------|
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| | <u>Personnel Schedule</u> | <u>Actual 2019-20</u> | <u>Actual 2020-21</u> | <u>Actual 2021-22</u> | <u>Adopted 2022-23</u> | | |
| | Full Time: | | | | | | |
| | General Manager of Environmental Svcs | 1.00 | 1.00 | 0.67 | 0.67 | | |
| | Wastewater Treatment Plant Superintendent | | | 1.00 | 1.00 | | |
| | Lead Treatment Plant Operator | | | 1.00 | 1.00 | | |
| | Mechanic - Wastewater | | | 2.00 | 2.00 | | |
| | Wastewater Treatment Operator | | | 2.00 | 2.00 | | |
| | Wastewater Treatment Operator in Training | | | 4.00 | 4.00 | | |
| | Finance Director | | | 0.10 | 0.10 | | |
| | Administrative Services Manager | | | 0.10 | 0.10 | | |
| | Administrative Analyst | | | 0.33 | 0.33 | | |
| | Accounting Technician | | | 1.00 | 1.00 | | |
| | Total FTE's: | 1.00 | 1.00 | 12.20 | 12.20 | | |

SOLID WASTE ENTERPRISE FUND



DEPARTMENT DESCRIPTION

The Solid Waste Enterprise fund supports the City's overall solid waste management system which includes the collection, processing and disposal of residential, multi-family and commercial trash, recyclables, organic waste, and household hazardous waste (HHW). The Solid Waste Division (SWD) oversees implementation of recycling mandates and continuously interacts with County, State and Federal environmental agencies to ensure the city is in compliance with changing regulatory requirements. SWD takes an active role in education and outreach to promote additional programs including bulky item handling, e-waste recycling, construction waste diversion, inedible kitchen grease management, food recovery, adopt-a-block neighborhood cleanups and other community events. SWD is an active member of the JPA who manages the operating contract for the Victor Valley Materials Recovery Facility (MRF) and works to find uses for recycled materials, collaborating with various groups to expand recycling opportunities pursuant to the Integrated Waste Management Act. SWD coordinates with other City departments to prepare applications for grants, conduct inspections, maintain records and prepare reports for CalRecycle. SWD helps fulfill the City's vision of preserving a quality environment by supporting programs which promote resource conservation, litter abatement and the reduction of greenhouse gas emissions, while seeking opportunities to continuously provide the highest level of service in the most cost-efficient manner.

2021-22 HIGHLIGHTS

Regulatory Compliance

AB 939 - Integrated Waste Management Act

- Achieved full compliance with Source Reduction & Recycling Element (SRRE) and Household Hazardous Waste Element (HHWE).
- Received CalRecycle grant award of \$6,300 for CRV container recycling and litter reduction.

AB 341 - Mandatory Commercial Recycling (MCR)

- Achieved a 96% compliance rate and successfully completed an audit of remaining accounts to achieve full compliance.

AB 1826 – Mandatory Commercial Organics Recycling (MORe)

- Updated Barstow Municipal Code to require source-separation of organic materials for businesses.
- Updated Burrtec franchise agreement and entered into a separate contract for organics processing to guarantee capacity.
- Audited covered businesses and began implementation of new commercial food waste collection program.
- Achieved 80% compliance rate in approximately 6 months.

SB 1383 – Reducing Short-Lived Climate Pollutants

- Adopted mandatory organics recycling ordinance.
- Adopted procurement policy for recovered organic waste and recycled-content paper procurement.
- JPA hired a contractor to administer edible food recovery program management.
- Submitted CalRecycle grant application.

Education & Outreach

- Re-vamp of Solid Waste Division website.
- Added content for Channel 6 programming.
- Seasonal newsletters/bill inserts with pertinent program updates.
- Radio ad for CRV recycling and organics.

Additional Solid Waste Items

- Implemented a new bulky item pickup program for commercial and multi-family properties.
- Diverted approximately 12 tons of E-Waste and 23 tons of tires for recycling.
- 2 Free Dump Day & Shred Fest events, Community Cleanup, and Earth Day Celebration.
- Completed 5 Adopt-a-Block events.
- Issued over 120 free dump passes.
- Streamlined tracking process for construction waste management.
- Established electronic tracking process for trash & sewer vacancy exemptions.

2022-23 GOALS AND OBJECTIVES

AB 939 - Integrated Waste Management Act

- Contract extension for HHW facility.

AB 341 - Mandatory Commercial Recycling (MCR)

- Achieve 100% compliance for all covered accounts.

AB 1826 – Mandatory Commercial Organics Recycling (MORe)

- Achieve 100% compliance for all covered accounts.

SB 1383 – Reducing Short-Lived Climate Pollutants

- Submit initial compliance report to CalRecycle.
- Franchise amendment and rate update for program implementation.
- Roll out residential organics collection program.
- Increase landfill diversion through organics recycling and edible food recovery efforts.
- Hold compost giveaway(s) to help towards procurement target.

Education & Outreach

- Increase social media, channel 6, and radio messaging to promote all programs and compliance.

Additional Solid Waste Items

- Submit an annual report to CalRecycle for all required programs.
- Update ordinance to include residential bin rate for larger parcels.
- Establish a process that incorporates all solid waste requirements into the city licensing process.
- Conduct inedible kitchen grease audits of restaurants to ensure compliance with applicable codes.
- Continue and/or increase events.
- Create a solid waste department standard operating procedure manual.
- Apply for additional grants.

Solid Waste Disposal Fund

TOTAL BUDGET - \$5,097,758

The Solid Waste Disposal Fund is used to account for the operation of the Solid Waste (trash) utility, a self-supporting activity which renders services on a user charge basis to residents and businesses located in the City. The components collected within the fee structure for solid waste include the hauler fee, AB939, landfill fee, administration, franchise fee, and organics processing.

| Solid Waste Disposal - 650 | | | | | | | |
|----------------------------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | 1,360,073 | 1,794,811 | 2,221,013 | 2,221,013 | | 2,769,190 |
| 803 | Hauler Fee | 2,875 | 39,846 | 9,885 | 9,884 | 100% | 10,000 |
| 804 | Landfill Fees | 1,049,611 | 706,206 | 420,000 | 191,058 | 45% | 260,400 |
| 805 | AB939 Revenue | 384,306 | 236,443 | 90,000 | 47,621 | 53% | 57,880 |
| 807 | Franchise Fee Revenue | 269,710 | 166,339 | 72,000 | 37,137 | 52% | 1,000 |
| 808 | Administration Fee Revenue | 122,436 | 82,791 | 36,000 | 17,962 | 50% | 22,300 |
| 809 | Trash Penalty & Interest | 74,647 | 25,914 | 6,000 | 3,234 | 54% | 6,000 |
| 810 | MUNIS - Hauler Fee | - | 1,686,401 | 2,416,115 | 1,985,457 | 82% | 2,536,920 |
| 811 | MUNIS - Landfill Fees | - | 635,818 | 900,000 | 643,864 | 72% | 945,000 |
| 812 | MUNIS - AB939 Revenue | - | 244,229 | 300,000 | 249,726 | 83% | 285,000 |
| 813 | MUNIS - Franchise Fee Revenue | - | 173,775 | 200,000 | 138,792 | 69% | 190,000 |
| 814 | MUNIS - Admin Fee Revenue | - | 86,872 | 120,000 | 69,272 | 58% | 126,000 |
| 815 | MUNIS - Trash Penalty & Interest | - | 15,909 | 70,000 | 60,085 | 86% | 70,000 |
| 816 | MUNIS - Return Check Service Charge | - | 63 | - | 138 | 0% | 100 |
| 817 | MUNIS - Hauler Fee/Organics Processing | - | 9,617 | 50,000 | 90,639 | 181% | 95,100 |
| 818 | Liens - Trash Disposal Penalty & Interest | - | - | 5,000 | 2,462 | 49% | 2,000 |
| 819 | MUNIS - Commercial Franchise & Admin Fee | - | - | 30,000 | 93,553 | 312% | 98,200 |
| 910 | Lien/Release/Co/Property Charge Fees | 1,240 | 789 | 10,000 | 1,844 | 18% | 1,000 |
| 915 | Processing Fee - Utility Liens | 363 | - | 10,000 | - | 0% | 5,000 |
| 945 | Environmental Mitigation Funds | 41,197 | 44,836 | 25,000 | 25,628 | 103% | 25,000 |
| 638 | WDA Amend San Bernardino | 42,068 | 52,699 | 20,000 | 28,625 | 143% | 25,000 |
| 639 | CWMP Bond Revenue | 21,864 | 51,952 | - | 20,815 | 0% | 20,000 |
| 920 | Miscellaneous Income | - | 66,819 | 5,352 | 5,381 | 101% | 5,000 |
| 923 | Credit Card Convenience Fees | - | - | 90 | 89 | 99% | 90 |
| Total Revenue | | 2,010,319 | 4,327,317 | 4,795,442 | 3,723,266 | 77.6% | 4,786,990 |

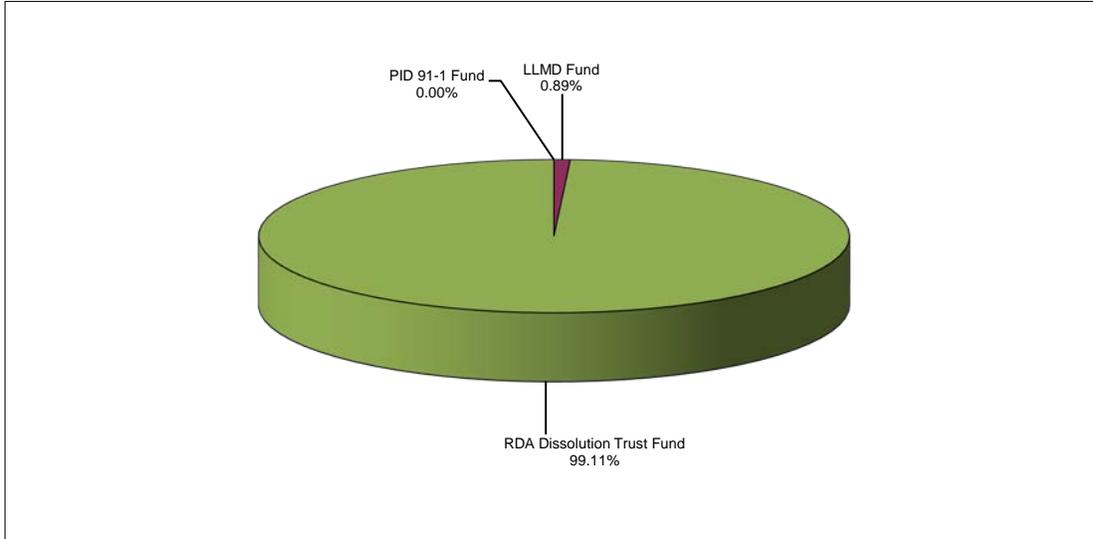
| Solid Waste Disposal - 650 | | | | | | | |
|----------------------------|---------------------------------------|------------------------|-------------------------------|-----------------------------|----------------------------------|----------------------------------|----------------------------|
| Code | Expenditure Classification | Actual Expense 0 | Actual Expense 86872.18 | Amended Budget 120000 | Estimated Expense 69271.66 | 0.832422 0.693962 Expended | 285000 Budget 126000 |
| 101 | Salaries - Regular | 189,025 | 169,349 | 240,721 | 129,059 | 54% | 192,378 |
| 103 | Overtime Scheduled | 1,091 | 5,661 | 4,500 | 2,918 | 65% | 4,000 |
| 108 | Salaries - Casual | 864 | 4,779 | 5,640 | 5,640 | 100% | - |
| 109 | Insurance Offset | 18,272 | 19,574 | 31,999 | 15,763 | 49% | 24,300 |
| 111 | Standby Basic | 140 | 1,678 | 1,500 | 1,079 | 72% | 1,500 |
| 119 | OT - State of Emergency COVID-19 | - | 664 | - | - | 0% | - |
| 201 | Benefits - Retirement | 37,507 | 23,691 | 34,799 | 15,860 | 46% | 22,645 |
| 202 | Benefits - Life Insurance | 669 | 635 | 882 | 484 | 55% | 794 |
| 205 | Benefits - Workers' Compensation | 2,769 | 5,599 | 7,526 | 7,402 | 98% | 3,333 |
| 206 | Benefits - Deferred Compensation | 1,266 | 1,091 | 1,096 | 875 | 80% | 1,157 |
| 208 | Benefits - Medicare | 5,754 | 5,208 | 5,745 | 3,610 | 63% | 4,837 |
| 213 | Bilingual Services | - | 112 | - | 60 | 0% | 360 |
| 214 | Benefits - State Disability Insurance | 1,811 | 2,015 | 1,857 | 1,478 | 80% | 2,254 |
| 215 | Sick Leave Pay Out | 5,563 | 839 | - | - | 0% | - |
| 216 | Vacation/Annual Leave Pay Out | 19,338 | 5,602 | 1,923 | 1,922 | 100% | - |
| 220 | Retiree Health - PEMCHA | 958 | 984 | 2,003 | 862 | 43% | 1,500 |
| 222 | Retiree Health Compensation | 2,621 | 6,877 | 9,014 | 6,720 | 75% | 9,000 |
| 225 | GASB 68 - Pension Expense | (403,968) | 176,025 | - | - | 0% | - |
| 227 | Pension Unfunded Liability | - | 35,982 | 44,717 | 36,450 | 82% | 14,655 |
| 301 | Travel/Training Expenses | - | 2,528 | 3,000 | - | 0% | 3,000 |
| 401 | Communications | 1,478 | 1,052 | 1,000 | 862 | 86% | 1,200 |
| 501 | Office Supplies | 246 | 925 | 500 | 22 | 4% | 500 |
| 510 | Postage | - | 9,155 | 8,000 | 5,773 | 72% | 6,000 |
| 520 | Ads/Publications | - | 417 | - | - | 0% | - |
| 525 | Technical Supplies | 338 | 320 | - | - | 0% | - |
| 602 | Lien Amend & Release Expenses | 125 | 72 | 8,500 | 1,238 | 15% | 8,000 |
| 626 | Professional Services Legal | - | 1,766 | 10,000 | 1,103 | 11% | 10,000 |
| 628 | Audit Expense | 8,800 | 19,708 | 20,000 | 10,508 | 53% | 20,000 |
| 630 | Fees/Services | 5,393 | 21,843 | 30,000 | 27,090 | 90% | 35,000 |
| 631 | Merchant Fees | - | 12,780 | 5,500 | 3,594 | 65% | 31,800 |
| 632 | Organics Composting | - | - | 25,000 | 8,812 | 35% | 50,000 |
| 633 | CO Landfill Disposal | 894,773 | 854,904 | 1,000,000 | 564,222 | 56% | 1,000,000 |
| 634 | AB939 | 68,074 | 62,718 | 70,000 | 44,160 | 63% | 85,000 |
| 635 | 4th of July Charges - AB939 | 940 | 156 | - | - | 0% | - |
| 636 | Burrtec Billing Expenses | 30,472 | 21,190 | 45,000 | 48,265 | 107% | 2,400 |
| 637 | Burrtec Contract | - | 1,735,841 | 2,775,000 | 2,005,853 | 72% | 2,913,750 |
| 638 | Subsidy Hauler | 162,007 | 102,238 | 141,500 | 16,961 | 12% | - |
| 641 | Community Outreach/Public Information | 797 | 1,479 | - | 416 | 0% | 5,000 |
| 644 | IT Cost Allocation | 11,905 | 30,186 | 30,618 | 20,802 | 68% | 36,742 |
| 705 | Bad Debt Expense | 3,016 | (13,607) | 500 | 145 | 29% | 500 |
| 710 | Interest Expense | 3,951 | 1,166 | - | - | 0% | - |
| 720 | Insurance - Property | 147 | - | - | - | 0% | - |
| 724 | Insurance - Liability | 4,220 | 13,459 | 16,338 | 16,237 | 99% | 11,956 |
| 735 | Depreciation | 22,189 | 22,189 | - | - | 0% | - |
| 737 | Franchise City of Barstow | 269,710 | 166,339 | 250,000 | 37,137 | 15% | 42,500 |
| 738 | Franchise - MUNIS City of Barstow | - | 173,636 | - | - | 0% | 207,500 |
| 743 | Customer Refunds - Burrtec | - | - | 2,500 | 1,709 | 68% | 2,500 |
| 803 | Computer | 47,319 | 36,286 | - | - | 0% | - |
| 302 | Transfer to Debt Service | - | - | - | - | 0% | 21,697 |
| 905 | Cost Allocation | 156,000 | 156,000 | 156,000 | 130,000 | 83% | 320,000 |
| Total Expenditures | | 1,575,581 | 3,901,115 | 4,992,878 | 3,175,089 | 63.6% | 5,097,758 |
| ENDING FUND BALANCE | | 1,794,811 | 2,221,013 | 2,023,577 | 2,769,190 | 136.8% | 2,458,422 |

| | | Solid Waste Disposal - 650 | | | | | | |
|------|----------------------------|----------------------------|----------------|----------------|-------------------|-------------------|---------------|--|
| Code | Expenditure Classification | Actual Expense | Actual Expense | Amended Budget | Estimated Expense | 0.832422 Expended | 285000 Budget | |
| | | 0 | 86872.18 | 120000 | 69271.66 | | 126000 | |

| | Actual <u>2019-20</u> | Actual <u>2020-21</u> | Actual <u>2021-22</u> | Adopted <u>2022-23</u> |
|---------------------------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| Personnel Schedule | | | | |
| Full Time: | | | | |
| General Manager of Environmental Svcs | 1.00 | 1.00 | 0.33 | 0.33 |
| Administrative Analyst | | | 0.67 | 0.67 |
| Finance Director | | | 0.10 | 0.10 |
| Administrative Services Manager | | | 0.10 | 0.10 |
| Accounting Technician | | | 1.00 | 1.00 |
| Total FTE's: | 1.00 | 1.00 | 2.20 | 2.20 |

2022/23 Fiduciary Funds Deductions

| | |
|----------------------------------|----------------|
| PID 91-1 Fund | - |
| LLMD Fund | 7,900 |
| RDA Dissolution Trust Fund | 882,263 |
| Total-Fiduciary Funds Deductions | <u>890,163</u> |



Public Improvement District (PID) 91-1

TOTAL BUDGET - \$0

Public Improvement District (PID) 91-1 accounts for the receipt of assessments relating to Public Improvement District 91-1 and the disposition of the assessments under the terms of the agreement.

| Public Improvement District (PID) 91-1 - 516 | | | | | | | |
|--|----------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| | BEGINNING FUND BALANCE | 95,746 | 96,392 | 96,596 | 96,596 | | 96,596 |
| 410 | Investment Earnings | 646 | 203 | - | - | - | - |
| | Total Revenue | 646 | 203 | - | - | 0.0% | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| | | - | - | - | - | - | - |
| | Total Expenditures | - | - | - | - | 0.0% | - |
| | ENDING FUND BALANCE | 96,392 | 96,596 | 96,596 | 96,596 | 100.0% | 96,596 |

Landscape District & Light Maintenance District

TOTAL BUDGET - \$7,900

The Landscape District & Light Maintenance District Fund account for the receipt of tax roll assessments and disposition of the assessments under the terms of the agreement. Agreements relate to developments, whether residential or commercial, where landscape and/or lighting is maintained by the City as a result of the development.

| Landscape District & Light Maintenance District - 530 | | | | | | | |
|---|-------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| BEGINNING FUND BALANCE | | 98,459 | 114,623 | 71,925 | 71,925 | | 86,918 |
| 410 | Investment Earnings | 707 | 253 | - | - | - | - |
| 935 | Landscape Assessment Income | 19,676 | 19,510 | 10,034 | 18,621 | 186% | - |
| 940 | Lighting Assessment Income | 2,693 | 2,619 | 1,474 | 1,686 | 114% | - |
| Total Revenue | | 23,076 | 22,383 | 11,508 | 20,308 | 0.0% | - |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 525 | Technical Supplies | - | - | 1,000 | 390 | 39% | 500 |
| 630 | Fees/Services | 73 | 57,435 | - | - | - | - |
| 905 | Cost Allocation | - | 1,596 | 31,100 | - | 0% | - |
| 433 | Electricity - Silverado Development | 282 | 315 | 400 | 266 | 67% | 400 |
| 478 | Water - Silverado/Trinity | 4,983 | 4,256 | 5,000 | 3,129 | 63% | 5,000 |
| 481 | Water - Silverado/Lovato & Nelson | 1,574 | 1,479 | 2,500 | 1,530 | 61% | 2,000 |
| Total Expenditures | | 6,912 | 65,081 | 40,000 | 5,315 | - | 7,900 |
| ENDING FUND BALANCE | | 114,623 | 71,925 | 43,433 | 86,918 | 200.1% | 79,018 |

Redevelopment Agency (RDA) Dissolution Trust

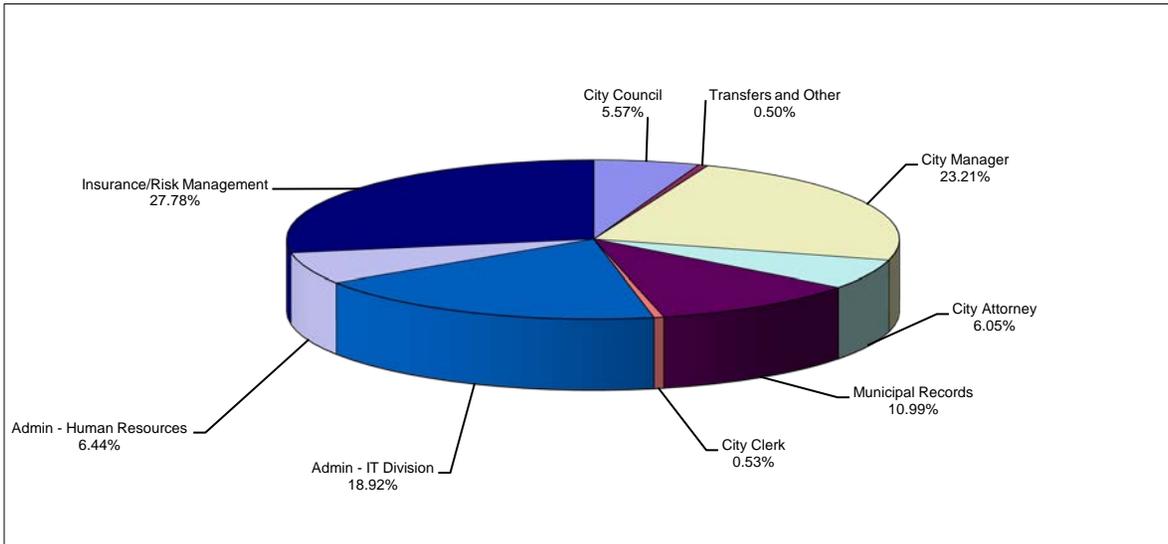
TOTAL BUDGET - \$882,263

The Redevelopment Agency (RDA) Dissolution Trust is an agency fund specific for managing the dissolution of the former RDA. On January 17, 2012, the City Council elected to become the successor agency to the RDA. The successor agency will continue until the obligations of the former RDA have been met, which will be in FY 2022-2023. Once all obligations are met, the successor agency will be dissolved.

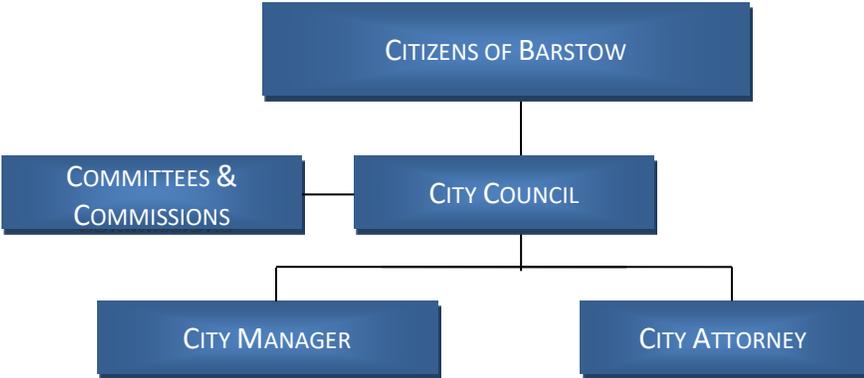
| Redevelopment Agency (RDA) Dissolution Trust - 801 | | | | | | | |
|--|----------------------------------|------------------------------|------------------------------|------------------------------|---------------------------------|----------------------------|------------------------------|
| Code | Revenue Classification | Actual Revenue 2019-20 | Actual Revenue 2020-21 | Amended Budget 2021-22 | Estimated Revenue 2021-22 | % of Budget Received | Adopted Budget 2022-23 |
| | BEGINNING FUND BALANCE | 328,578 | 761,775 | 1,510,976 | 1,510,976 | | 1,527,940 |
| 410 | Investment Earnings | 3,642 | 544 | - | - | - | - |
| 510 | Unrealized Gain/Loss/Investments | 1,226 | (1,172) | - | (54) | - | - |
| 921 | ROPS Payments | 1,216,174 | 888,491 | - | 858,731 | - | 882,263 |
| 931 | Golden State Water Revenue | 3,057 | 3,057 | - | - | - | - |
| | Total Revenue | 1,224,100 | 890,920 | - | 858,677 | | 882,263 |
| Code | Expenditure Classification | Actual Expense 2019-20 | Actual Expense 2020-21 | Amended Budget 2021-22 | Estimated Expense 2021-22 | % of Budget Expended | Adopted Budget 2022-23 |
| 220 | Retiree Health - PEMCHA | - | (2,713) | - | - | - | - |
| 222 | Retiree Health Compensation | - | (6,258) | - | - | - | - |
| 635 | Bond Admin Fees & Other Charges | 3,218 | 6,918 | - | 5,468 | - | 11,600 |
| 710 | Interest Expense | 112,990 | 79,773 | - | 56,245 | - | 19,153 |
| 712 | Principal Expense | - | - | - | 780,000 | - | 815,000 |
| 766 | Prior Low/Mod Obligation Payment | 600,300 | 312,931 | - | - | - | - |
| 790 | Loss of Sale on Land | 569,695 | - | - | - | - | - |
| 999 | Transfers to Other Funds | (495,300) | (248,931) | - | - | - | 36,510 |
| | Total Expenditures | 790,902 | 141,720 | - | 841,713 | 0.0% | 882,263 |
| | ENDING FUND BALANCE | 761,775 | 1,510,976 | 1,510,976 | 1,527,940 | 101.1% | 1,527,940 |

2022/23 General Government Appropriations

| | |
|-----------------------------------|--------------------------------|
| City Council | 229,950 |
| Transfers and Other | \$20,845 |
| City Manager | 958,475 |
| City Attorney | 250,000 |
| Municipal Records | 454,039 |
| City Clerk | 21,907 |
| Admin - IT Division | 781,247 |
| Admin - Human Resources | 265,866 |
| Insurance/Risk Management | 1,147,337 |
| Cannabis Regulation | 52,000 |
| Total - General Government | <u><u>4,181,666</u></u> |



CITY COUNCIL



PROGRAM DESCRIPTION



The City Council is the legislative body of the organization and is comprised of five members elected at-large to four year overlapping terms of office. The City Council formulates policy guidelines to ensure the provision of high quality municipal services for the residents and businesses in the City of Barstow. The City Council appoints a City Manager charged with the implementation of adopted policies, as well as a City Attorney that reviews Council actions and policies for legal considerations. The City Council also appoints a variety of commissions and committees.

- 2021-22 HIGHLIGHTS**
- Participated on various regional boards/joint powers authorities/committees and commissions.
 - Presented various proclamations and certificates of recognition to Barstow businesses, organizations and individuals.
 - Active participation in the League of California Cities', including Board membership and Annual Conference attendance.
 - Continued promotion of transparency in government, fiscal responsibility, vital services and citizen satisfaction.
 - Continued promotion of transparency in government, fiscal responsibility, vital services and citizen satisfaction.

- 2022-23 GOALS AND OBJECTIVES**
- A safe community.
 - Adequate and well-maintained infrastructure.
 - A thriving economy.
 - A strong transportation system.
 - Ample parkland and diverse recreational opportunities.
 - Highest quality staff.
 - Develop meaningful public/private partnerships.

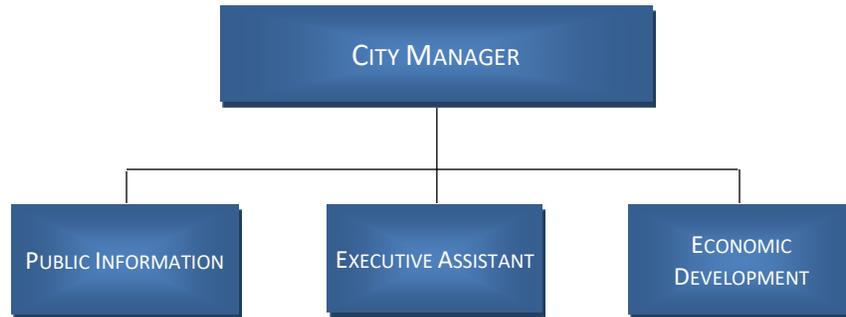
| | | City Council | | | | | |
|------------------------|-----------------------------------|----------------|----------------|----------------|----------------|--------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 110 City Council | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.110.110.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 26,734 | 28,752 | 30,300 | 20,177 | 66.6% | 30,000 |
| 01.103 | Overtime Scheduled | - | - | - | - | 0.0% | - |
| 01.106 | Auto Allowance | - | - | - | - | 0.0% | 15,000 |
| 01.108 | Salaries Casual | - | - | - | - | 0.0% | - |
| 01.109 | Insurance Offset | 42,000 | 51,750 | 54,000 | 36,000 | 66.7% | 54,000 |
| | Total Salaries | 68,734 | 80,502 | 84,300 | 56,177 | 67% | 99,000 |
| 100.110.110.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 4,521 | 2,458 | 6,000 | 1,688 | 28.1% | 2,600 |
| 02.202 | Benefits - Life Insurance | 730 | 771 | 1,000 | 563 | 56.3% | 1,000 |
| 02.205 | Benefits - Workers' Comp | 422 | - | - | - | 0.0% | - |
| 02.208 | Benefits - Medicare | 5,293 | 4,105 | 6,000 | 2,173 | 36.2% | 3,300 |
| 02.214 | Benefits- State Disability | 325 | - | 500 | - | 0.0% | - |
| | Total Benefits | 11,292 | 7,334 | 13,500 | 4,423 | 33% | 6,900 |
| 100.110.110.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 70 | - | 2,000 | 1,243 | 62.1% | 4,500 |
| 03.305 | Dues/Subs/Memberships | 17,815 | 17,250 | 18,000 | 17,599 | 97.8% | 18,000 |
| 03.313 | Councilmember-Silva | 20 | - | 2,000 | 87 | 4.4% | 2,000 |
| 03.315 | Mayor-Previous | 1,625 | 50 | - | - | 0.0% | - |
| 03.319 | Councilmember-Previous | 109 | - | - | - | 0.0% | - |
| 03.321 | Council Member-Noble | 1,438 | 70 | 2,000 | 87 | 4.4% | 2,000 |
| 03.322 | Council Member-Courtney | - | 432 | 3,000 | 4,369 | 145.6% | 3,000 |
| 03.323 | Council Member-Dyer Kruse | - | 250 | 2,000 | 87 | 4.4% | 2,000 |
| 03.324 | Council Member-Rose | - | 250 | 2,000 | 70 | 3.5% | 2,000 |
| | Total Employee Development | 21,077 | 18,302 | 31,000 | 23,542 | 76% | 33,500 |
| 100.110.110.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 2,526 | 3,100 | 2,550 | 1,786 | 70.0% | 2,550 |
| | Total Communications | 2,526 | 3,100 | 2,550 | 1,786 | 70% | 2,550 |
| 100.110.110.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 703 | 2,500 | 4,500 | 3,571 | 79.4% | 4,000 |
| | Total Supplies | 703 | 2,500 | 4,500 | 3,571 | 79% | 4,000 |
| 100.110.110.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 115,820 | 59,009 | 84,373 | 31,740 | 0.0% | 84,000 |
| 06.644 | It Cost Allocation | 3,394 | - | - | - | 0.0% | - |
| | Total Services | 119,214 | 59,009 | 84,373 | 31,740 | 37.6% | 84,000 |
| | Department Total | 223,546 | 170,747 | 220,223 | 121,240 | 55.1% | 229,950 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Part Time: | | | | |
| Mayor & City Council | 5.00 | 5.00 | 5.00 | 5.00 |
| Total FTE's: | 5.00 | 5.00 | 5.00 | 5.00 |

| Transfers and Others | | | | | | | |
|---|---|--------------------|--------------------|--------------------|--------------------|----------------|--------------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government Expenditure Classification | | Expense | Expense | Budget | Expense | Budget | Budget |
| 115 Transfers and Others | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.110.115.02 | BENEFITS | | | | | | |
| 02.204 | Benefits - Unemployment | - | 35,246 | 20,000 | - | 0% | 5,000 |
| 02.210 | Benefits - Workers Comp Claims | - | 706,759 | 300,000 | 300,000.00 | 100% | 400,000 |
| 02.219 | CalPERS Replacement Benefit | 8,104 | 8,675 | 9,500 | 8,500.00 | 112% | 9,500 |
| 02.220 | Retiree Health-PEMCHA | 116,940 | 122,755 | 125,210 | 125,000.00 | 100% | 140,000 |
| 02.221 | Retirement Benefits-Rowe | 9,390 | 9,938 | 10,000 | 10,000.00 | 100% | 10,000 |
| 02.222 | Retiree Health Compensation | 251,413 | 274,586 | 280,078 | 340,000.00 | 82% | 301,000 |
| 02.227 | Pension Unfunded Liability | - | 766,792 | 952,488 | 921,500.00 | 103% | 485,066 |
| | Total Benefits | 385,847 | 1,924,751 | 1,697,276 | 1,705,000 | 100.46% | 1,350,566 |
| 100.110.115.07 | TAXES/INSURANCE/MISCELLANEOUS | | | | | | |
| 07.710 | Interest Expense | 49,037 | - | - | - | 0% | - |
| | Total Taxes/Insurance/Misc. | 49,037 | - | - | - | 0.00% | - |
| 100.110.115.09 | TRANSFERS/CONTINGENCY/CONTRAS | | | | | | |
| 09.102 | Cost Allocation-Measure Q | (400,000) | (500,000) | (500,000) | (500,000) | 100% | (508,000) |
| 09.104 | Cost Allocation-Gen Fund II | (214,365) | (180,000) | (180,000) | (180,000) | 100% | (11,900) |
| 09.209 | Transfer From Measure I | - | (840,000) | (900,000) | (900,000) | 100% | (16,300) |
| 09.210 | Transfer From Gas Fund | (556,380) | (538,313) | (525,000) | (525,000) | 100% | (6,900) |
| 09.219 | Transfer From COPS Fund | (80,000) | (80,000) | (80,000) | (80,000) | 100% | (80,000) |
| 09.225 | Cost Allocation-Fire Dept | (400,000) | (400,000) | (400,000) | (400,000) | 100% | (884,000) |
| 09.302 | Transfer To Debt Service | - | - | - | - | 0% | 738,351 |
| 09.400 | Transfer to CIP Fund | - | - | - | 130,000 | 0% | - |
| 09.530 | Transfer from Landscape & Lighting | - | (1,596) | (40,000) | - | 0% | - |
| 06.605 | Cost Allocation-WW | (434,029) | (434,000) | (434,000) | (434,000) | 100% | (770,000) |
| 09.650 | Cost Allocation-SW | (156,000) | (156,000) | (156,000) | (156,000) | 100% | (320,000) |
| | Total Transfer/Contingency/Contras | (2,240,774) | (3,129,909) | (3,215,000) | (3,045,000) | 94.71% | (1,858,749) |
| | Department Total | (1,805,890) | (1,205,158) | (1,517,724) | (1,340,000) | 88.29% | (508,183) |

| Measure Q - Transfers and Others | | | | | | | |
|----------------------------------|--------------------------------------|-----------|-----------|-----------|-----------|----------|-----------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 115 Transfers and Others | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 102.110.115.02 | BENEFITS | | | | | | |
| 02.227 | Pension Unfunded Liability | - | 55,959 | 72,648 | 72,647 | 100.0% | 1,935 |
| | Total Benefits | - | 55,959 | 72,648 | 72,647 | 100% | 1,935 |
| 102.110.115.09 | TRANSFERS/CONTINGENCY/CONTRAS | | | | | | |
| 09.100 | Cost Allocation - General Fund I | 400,000 | 500,000 | 500,000 | 458,333 | 0% | 508,000 |
| 09.302 | Transfers to Debt Service | - | - | - | - | 0% | 19,093 |
| | Total Transfers/Contingency/Contras | 400,000 | 500,000 | 500,000 | 458,333 | 0% | 527,093 |
| | Department Total | 400,000 | 555,959 | 572,648 | 530,980 | 92.7% | 529,028 |

CITY MANAGER



DEPARTMENT DESCRIPTION



The City Manager serves as the Chief Executive Officer of the local government unit. The City Manager's primary role is to promote the effective delivery of municipal services. The City Manager maintains active communication with city boards as well as citizen and advisory committees to maintain communication and engagement and resolve residents' concerns. The City Manager also maintains organizational structure and ensures that processes are in place to conduct city business according to all applicable laws and policies. The City Manager is responsible for the efficient and effective operation of all City/Agency departments, programs and services, supervising and preparing the annual budget for consideration by the city council, with goals that include achieving immediate fiscal objectives and anticipating any long-term issues that may affect the city.

2021-22 HIGHLIGHTS

- Effectively implemented proactive measures to address impacts of COVID-19.
- Communicated timely, proactive, and responsive information to the community, media, and stakeholders via print and digital media, and actively promoted City projects, programs, and initiatives while seeking community engagement.
- Provided ongoing support to residents and businesses during COVID-19, quickly connecting them with the necessary internal and external resources.
- Kept City's finances stable despite significant negative impacts of COVID-19, avoiding service reductions, layoffs and furloughs.
- Facilitated the City's 10-year Intergovernmental Support Agreements (IGSA) with the United States Army for the National Training Center and Fort Irwin and the United States Marine Corps Logistics Base.

2022-23 GOALS AND OBJECTIVES

- Continue leading a City-wide customer service initiative that instills a culture of helpfulness throughout all departments.
- Strengthen external media communications with targeted outreach efforts to show case activities and resources of the City.
- Research, create, and develop an implementation plan for a community branding initiative for the City of Barstow.

| Department Performance Measures – City Manager | |
|--|--|
| Objective | Measurement |
| Continue to develop public agency partnerships and strengthen existing relationships to bolster legislative advocacy efforts and promote regional economic development | Organize and facilitate multi-agency legislative advocacy efforts in Sacramento and Washington DC; Continue to partner with public agencies in hosting informational seminars for the public |
| Promote and implement cost-saving efficiency measures to further reduce operating expenses while exploring options to provide new revenue-generating services | Ongoing; Organize Council and Staff workshop to identify potential new revenue sources |
| Continue to support and promote educational opportunities in the High Desert | Ongoing |
| Continue to pursue Federal and State grant funding sources for transportation projects, community development and municipal service programs | Increase number of grant applications from previous fiscal year |

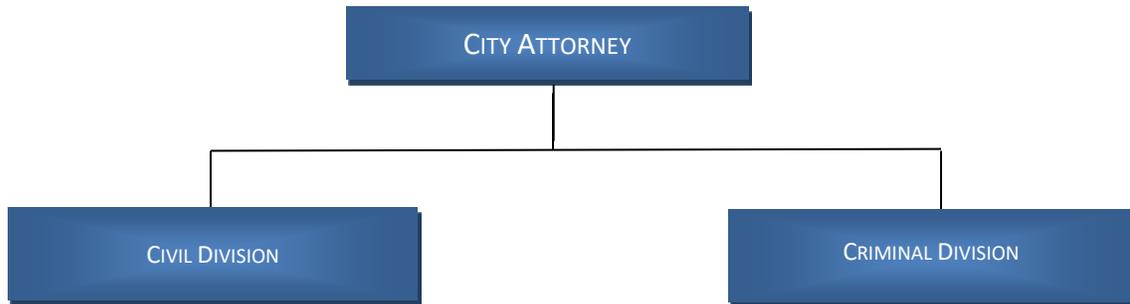


| | | City Manager | | | | | | |
|------------------------|-----------------------------------|----------------|----------------|----------------|----------------|---------------|----------------|--|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted | |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget | |
| 120 City Manager | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 | |
| 100.110.120.01 | SALARIES | | | | | | | |
| 01.101 | Salaries, Regular | 429,395 | 638,426 | 390,846 | 295,000 | 0.0% | 599,475 | |
| 01.106 | Auto Allowance | 6,035 | 3,198 | 6,000 | 6,000 | 100.0% | 6,000 | |
| 01.109 | Insurance Offset | 24,856 | 22,272 | 40,200 | 20,500 | 0.0% | 57,000 | |
| | Total Salaries | 460,286 | 663,896 | 437,046 | 321,500 | 74% | 662,475 | |
| 100.110.120.02 | BENEFITS | | | | | | | |
| 02.201 | Benefits - Retirement | 123,567 | 36,363 | 71,955 | 19,000 | 26.4% | 66,008 | |
| 02.202 | Benefits - Life Insurance | 940 | 684 | 3,650 | 900 | 24.7% | 1,749 | |
| 02.204 | Benefits - Unemployment | 2,700 | - | - | - | 0.0% | - | |
| 02.205 | Benefits - Workers' Comp | 7,970 | 13,868 | 15,213 | 15,000 | 0.0% | 21,423 | |
| 02.206 | Benefits - Deferred Comp | 6,013 | 805 | 6,246 | 6,200 | 0.0% | 8,195 | |
| 02.208 | Benefits - Medicare | 13,162 | 19,412 | 15,701 | 8,500 | 54.1% | 18,407 | |
| 02.213 | Bilingual Services | - | - | - | - | 0.0% | 720 | |
| 02.214 | Benefits- State Disability | 3,358 | 3,075 | 5,186 | 2,900 | 55.9% | 5,748 | |
| 02.215 | Sick Leave Pay Out | - | 6,714 | - | - | 0.0% | - | |
| 02.216 | Vacation / Annual Lv Pay O | 5,647 | 46,981 | 4,265 | 4,265 | 0.0% | - | |
| | Total Benefits | 163,357 | 127,902 | 122,216 | 56,765 | 46% | 122,250 | |
| 100.110.120.03 | EMPLOYEE DEVELOPMENT | | | | | | | |
| 03.301 | Travel/Training Expenses | 4,259 | 274 | 2,500 | 3,200 | 128.0% | 6,000 | |
| 03.305 | Dues/Subs/Memberships | 4,114 | 6,088 | 4,900 | 4,080 | 83.3% | 4,900 | |
| | Total Employee Development | 8,373 | 6,362 | 7,400 | 7,280 | 98% | 10,900 | |
| 100.110.120.04 | COMMUNICATIONS | | | | | | | |
| 04.401 | Communications | 3,698 | 2,030 | 4,100 | 2,800 | 68.3% | 4,100 | |
| | Total Communications | 3,698 | 2,030 | 4,100 | 2,800 | 68% | 4,100 | |
| 100.110.120.05 | SUPPLIES | | | | | | | |
| 05.501 | Office Supplies | 1,939 | 684 | 1,500 | 500 | 33.3% | 1,500 | |
| 05.519 | COVID-19 Supplies | 2,203 | 7,726 | 2,000 | 1,845 | 92.2% | 1,000 | |
| 05.522 | Emergency Supplies | 2,109 | - | - | - | 0.0% | - | |
| | Total Supplies | 6,251 | 8,410 | 3,500 | 2,345 | 67% | 2,500 | |
| 100.110.120.06 | SERVICES | | | | | | | |
| 06.627 | Professional Services Legal | 105 | - | 250 | - | 0.0% | 250 | |
| 06.630 | Fees/Services | 63,000 | 76,000 | 114,000 | 150,000 | 131.6% | 114,000 | |
| 06.631 | Fees/Services - COVID-19 | - | 45,960 | 68,000 | 105,000 | 154.4% | 40,000 | |
| 06.644 | It Cost Allocation | 6,695 | - | - | - | 0.0% | - | |
| | Total Services | 69,800 | 121,960 | 182,250 | 255,000 | 139.9% | 154,250 | |
| | Department Total | 711,765 | 930,560 | 756,512 | 645,690 | 85.4% | 956,475 | |

| Personnel Schedule | Actual 2019-20 | Actual 2020-21 | Actual 2021-22 | Adopted 2022-23 |
|------------------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Full Time: | | | | |
| City Manager | 0.50 | 1.00 | 1.00 | 1.00 |
| Assistant City Manager | 1.00 | 1.00 | 0.00 | 1.00 |
| Economic Development Director | 0.00 | 0.00 | 0.00 | 1.00 |
| Public Information Officer | 1.00 | 0.00 | 0.00 | 1.00 |
| Economic Development Administrator | 1.00 | 1.00 | 1.00 | 0.00 |
| Executive Assistant | 0.00 | 0.00 | 1.00 | 1.00 |
| Total FTE's: | 3.50 | 3.00 | 3.00 | 5.00 |

| Measure Q - City Manager | | | | | | | |
|--------------------------|-------------------------------|----------------|---------------|-----------|--------------|-------------|--------------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 120 City Manager | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 102.110.120.01 | SALARIES | | | | | | |
| 01.101 | Salaries Regular | 119,672 | - | - | - | 0.0% | - |
| 01.109 | Insurance Offset | 16,230 | - | - | - | 0.0% | - |
| | Total Salaries | 135,902 | - | - | - | 0% | - |
| 102.110.120.02 | BENEFITS | | | | | | |
| 02.201 | Benefits- Retirement | 21,482 | - | - | - | 0.0% | - |
| 02.202 | Benefits- Life Insurance | 582 | - | - | - | 0.0% | - |
| 02.205 | Benefits-Worker's Comp | 1,260 | - | - | - | 0.0% | - |
| 02.206 | Benefits-Deferred Comp | 1,153 | - | - | - | 0.0% | - |
| 02.208 | Benefits-Medicare | 3,941 | - | - | - | 0.0% | - |
| 02.214 | Benefits-State Disability Ins | 1,339 | - | - | - | 0.0% | - |
| | Total Benefits | 29,757 | - | - | - | 0% | - |
| 102.110.120.06 | SERVICES | | | | | | |
| 06.628 | Audit Expense | - | 1,840 | - | - | 0.0% | 2,000 |
| 06.630 | Fees/Services | - | 22,812 | - | 1,797 | 0.0% | - |
| | Total Services | - | 24,652 | - | 1,797 | 0% | 2,000 |
| | Department Total | 165,658 | 24,652 | - | 1,797 | 0.0% | 2,000 |

CITY ATTORNEY



PROGRAM DESCRIPTION

The City Attorney serves as the Chief Legal Officer of the City and promotes the efficient delivery of high quality legal services to the City Council, City Management and individual departments – with an emphasis on preventative legal services. The City Attorney’s Office strives to protect the City’s assets by minimizing exposure to liability and aggressively defending the City, its officers and employees. The City Attorney’s Office also promotes the rule of law and public safety by prosecuting misdemeanors and violations of the City’s Municipal Code. The City Attorney’s Office is divided into the Criminal Division and the Civil Division which perform the core services listed below. The City Attorney functional services are provided on a contracted basis with external law firms.

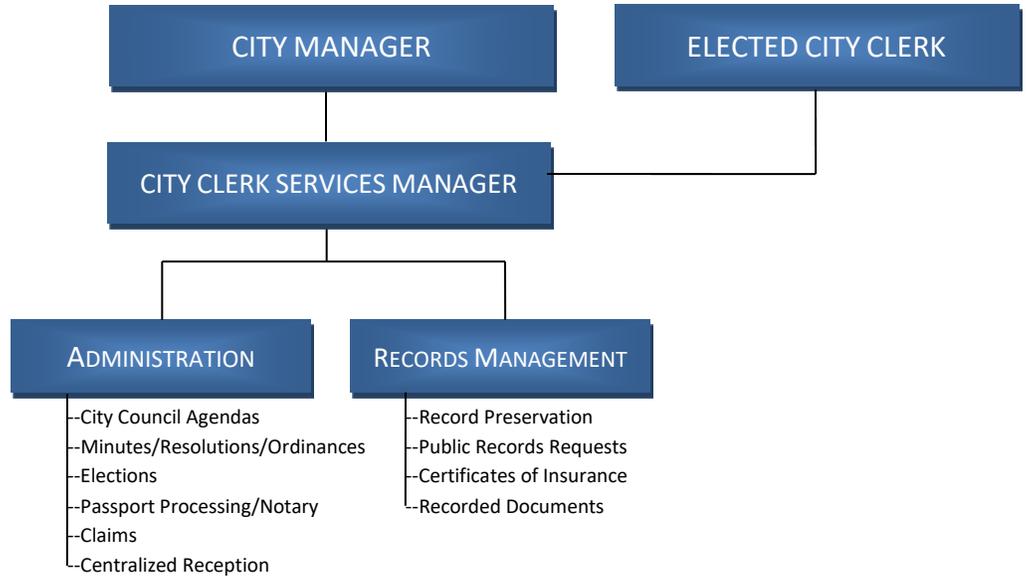


The **Criminal Division** prosecutes misdemeanors and violations of the City’s Municipal Code. The Criminal Division works in conjunction with the Police department, County Prosecutor’s Office, San Bernardino County Superior Court, and other state and local agencies to develop programs to help reduce crime and better assist victims of crime.

The **Civil Division** provides written and oral opinions to City Council, the City Manager, and the entire City government on issues related to statutory compliance. The Civil Division serves as legal counsel to all of the City’s boards and committees, including the, the Oversight Committee and the Planning Commission. The Civil Division is responsible for performing all transactional work for the City, including but not limited to, reviewing, drafting and negotiating contracts, inter-local agreements, real estate purchase agreements and leases, and ordinances and resolutions. When required, the Civil Division also defends the City and all City officials and employees in lawsuits and administrative claims brought against the City and its various departments. The Civil Division emphasizes preventive legal services aimed at minimizing risk to the City and avoiding litigation.

| | | City Attorney | | | | | |
|------------------------|-----------------------------|----------------|----------------|----------------|----------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 125 City Attorney | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.110.125.06 | SERVICES | | | | | | |
| 06.625 | Legal Fees - Retainer | 111,550 | 140,361 | 120,000 | 120,000 | 100.0% | 120,000 |
| 06.626 | Professional Services Legal | 102,284 | 22,240 | 130,000 | 240,000 | 184.6% | 130,000 |
| | Total Services | 213,834 | 162,601 | 250,000 | 360,000 | 144.0% | 250,000 |
| | Department Total | 213,834 | 162,601 | 250,000 | 360,000 | 144.0% | 250,000 |

CITY CLERK



DEPARTMENT DESCRIPTION



The City Clerk's Office includes the Elected City Clerk and is staffed with four (4) positions that include the City Clerk Services Manager, an Administrative Assistant and two (2) Office Assistants. The primary responsibilities for the City Clerk's Office include supporting the City Council, its commissions and committees. The department is responsible for City Council agenda preparation, keeping minutes of City Council meetings and collecting

follow-up documentation that is executed for recordation and/or dissemination. These documents include resolutions, ordinances, contracts and agreements. Other functions of the City Clerk's Office include, handling legal advertising, conducting municipal elections, maintaining current files on all commissions and committees, maintaining the City seal and official records, processing public records requests, passports, notarizations and claims. The department also provides centralized reception and cashiering services at City Hall.

Department Goals & Objectives

1. Provide legislative and administrative services to the City Council and City Council Standing Committees, and coordinate ceremonial matters.
2. Efficiently manage and conduct elections.
3. Foster transparency and access to public meetings and records, and assist departments in records management to ensure compliance with adopted records retention schedules.
4. Conduct annual board and commission recruitment, appointment, recognition, and training.
5. Manage public access infrastructure and epitomize effective customer service.

Department Performance Measures

| | 2020-21 Actuals | 2021-22 Goal |
|--|--------------------|-----------------|
| City Council agenda packets distributed at least 4 days prior to meeting | 100% | 100% |
| Fair Political Practices Commission documents filed prior to deadline | 98% | 100% |
| Average response time for public records requests | 10 days | 7 days |
| Staff Members designated as a Certified Municipal Clerk | 0% | 25% |



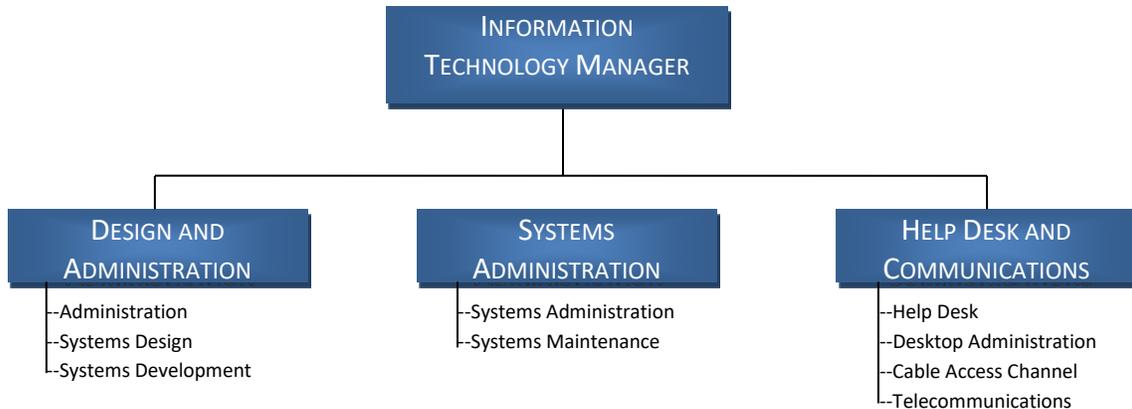
| Municipal Records Division (City Clerk Services) | | | | | | | |
|--|-----------------------------------|----------------|----------------|----------------|----------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 130 Municipal Records | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.110.130.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 262,251 | 241,570 | 232,710 | 248,000 | 0.0% | 263,115 |
| 01.103 | Overtime | 1,657 | 624 | 1,000 | 1,000 | 0.0% | 1,000 |
| 01.108 | Salaries Casual | 3,962 | 8,245 | 1,146 | 1,146 | 0.0% | - |
| 01.109 | Insurance Offset | 45,066 | 40,140 | 42,000 | 42,000 | 0.0% | 45,000 |
| | Total Salaries | 312,936 | 290,580 | 276,856 | 292,146 | 106% | 309,115 |
| 100.110.130.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 61,812 | 29,925 | 27,442 | 27,442 | 100.0% | 31,061 |
| 02.202 | Benefits - Life Insurance | 1,116 | 1,046 | 1,200 | 1,200 | 100.0% | 1,225 |
| 02.205 | Benefits - Workers' Comp | 3,773 | 7,229 | 7,709 | 7,709 | 0.0% | 10,546 |
| 02.206 | Benefits - Deferred Comp | 1,107 | 1,019 | 1,028 | 1,028 | 0.0% | 1,028 |
| 02.208 | Benefits - Medicare | 7,685 | 5,718 | 7,000 | 5,700 | 81.4% | 5,708 |
| 02.211 | Benefits-Pars | - | - | 15 | 15 | 0.0% | - |
| 02.213 | Bilingual Services | - | 660 | 720 | 720 | 0.0% | 720 |
| 02.214 | Benefits- State Disability | 2,836 | 2,986 | 2,800 | 2,986 | 106.6% | 3,150 |
| 02.215 | Sick Leave Pay Out | 30,516 | - | - | - | 0.0% | - |
| 02.216 | Vacation / Annual Lv Pay O | 33,451 | 2,741 | 1,038 | 3,500 | 0.0% | - |
| | Total Benefits | 142,296 | 51,324 | 48,952 | 50,300 | 103% | 53,438 |
| 100.110.130.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 72 | 1,420 | 2,200 | 6,000 | 272.7% | 4,300 |
| 03.305 | Dues/Subs/Memberships | 110 | 240 | 2,000 | 415 | 20.8% | 1,000 |
| | Total Employee Development | 182 | 1,660 | 4,200 | 6,415 | 153% | 5,300 |
| 100.110.130.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 457 | 2,802 | 3,600 | 2,200 | 61.1% | 3,600 |
| 05.505 | Reimbursable Expenses | - | 14,072 | - | - | 0.0% | - |
| 05.520 | Ads/Publications | - | 9,738 | 10,000 | 10,000 | 100.0% | 10,000 |
| | Total Supplies | 457 | 26,611 | 13,600 | 12,200 | 90% | 13,600 |
| 100.110.130.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 1,243 | 3,697 | 12,300 | 14,500 | 117.9% | 5,000 |
| 06.631 | Elections | - | 27,015 | 227 | 227 | 0.0% | 28,000 |
| 06.635 | Youth Advisory Council | 706 | - | - | - | 0.0% | - |
| 06.644 | It Cost Allocation | 15,729 | 27,196 | 32,988 | 27,000 | 81.8% | 39,586 |
| | Total Services | 17,678 | 57,908 | 45,515 | 41,727 | 91.7% | 72,586 |
| | Department Total | 473,549 | 428,083 | 389,123 | 402,788 | 103.5% | 454,039 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|-----------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| City Clerk Services Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| Office Assistant | 2.00 | 2.00 | 2.00 | 2.00 |
| Total FTE's: | 4.00 | 4.00 | 4.00 | 4.00 |

| | | City Clerk | | | | | |
|------------------------|-----------------------------------|---------------|---------------|---------------|---------------|--------------|---------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 132 City Clerk | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.110.132.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 6,053 | 6,558 | 6,100 | 6,100 | 0.0% | 6,054 |
| 01.109 | Insurance Offset | - | 6,000 | 9,000 | 9,000 | 0.0% | 9,000 |
| | Total Salaries | 6,053 | 12,558 | 15,100 | 15,100 | 100% | 15,054 |
| 100.110.132.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | - | 307 | 600 | 600 | 0.0% | 453 |
| 02.202 | Benefits - Life Insurance | 32 | 101 | 250 | 250 | 0.0% | 168 |
| 02.208 | Benefits - Medicare | 183 | 360 | 650 | 500 | 0.0% | 432 |
| 02.214 | Benefits- State Disability | 46 | - | - | - | 0.0% | - |
| | Total Benefits | 261 | 768 | 1,500 | 1,350 | 90.0% | 1,053 |
| 100.110.132.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 1,788 | 150 | 100 | 300 | 0.0% | 4,300 |
| 03.305 | Dues/Subs/Memberships | 368 | - | - | - | 0.0% | 500 |
| | Total Employee Development | 2,156 | 150 | 100 | 300 | 0.0% | 4,800 |
| 100.110.132.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 912 | 713 | 1,000 | 600 | 0.0% | 1,000 |
| | Total Communications | 912 | 713 | 1,000 | 600 | 60% | 1,000 |
| 100.110.132.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 5,972 | - | - | - | 0.0% | - |
| 05.520 | Ads/Publications | 8,405 | - | - | - | 0.0% | - |
| | Total Supplies | 14,377 | - | - | - | 0.0% | - |
| 100.110.132.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 25,224 | - | - | - | 0.0% | - |
| | Total Services | 25,224 | - | - | - | 0.0% | - |
| | Department Total | 48,983 | 14,189 | 17,700 | 17,350 | 98.0% | 21,907 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| City Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 1.00 | 1.00 | 1.00 | 1.00 |

INFORMATION TECHNOLOGY



DEPARTMENT INFORMATION

The IT Department is comprised of four full time positions consisting of: An Information Technology Manager, an Information Technology Coordinator and two Information Technology Technicians. The Information Technology Manger reports to the City Manager and is responsible for the entire network infrastructure, as well as taking part in stand-by rotation. The IT Coordinator provides direction to the IT Technicians and provides as backup to the IT Manager, sharing in the responsibility for the entire network infrastructure, as well as, taking part in stand-by rotation. The two IT technicians are responsible for managing the IT Help desk for troubleshooting and repair of all vehicles, desktops and peripherals, minor server/network hardware and software, surveillance systems, gates and door locks, also media room related tasks for Council, Commission, and Committee meetings, as well as taking part in stand-by rotation. The Information Technology Department is committed to taking advantage of opportunities to streamline systems and technology, while meeting the needs of all departments. The Department provides all of the Information Technology support for the City, WWTP, Fire and Police Departments, and manages seventeen distribution frames and all Police Patrol and Fire Apparatus technology.

2021-22 HIGHLIGHTS

- Completely replaced the City's Media Room and Channel 6 programming. Upgraded the Council Chambers and implemented barstowca.tv.
- Implemented MUNIS for Utility Billing
- Upgraded Power and implemented UPS upgrade for the Police Department
- Tablet Command and Staff / apparatus iPad deployment
- Implemented E-Logger for automated logbooks for WWTP
- Completed the City's security system upgrade - City Hall and Police Dept.- to provide improved safety and security
- Completed secure keypad locks throughout all City, WWTP, Police and Fire locations
- Upgraded many technology solutions to improve performance, security and availability
- Replacement of all Police Mobile Data Computer, In-Car and Body Cameras
- Replaced outdated Wireless Backhaul connection to Corporation Yard with EPL
- Connected Fire Station 366 and Henderson Pool via EPL to City Network resources

2022-23 GOALS AND OBJECTIVES

- Complete Implementation of the upgrade of the Police Departments Public Safety Suite to include: CAD, RMS, Mobile, Evidence, Crime Mapping, GIS, and Interfaces to Image Trend, EMD Instruction and Tablet Command
- Completed WWTP Wi-Fi Network project
- Implement Fire Station Alerting for Barstow 911 Police Dispatch, Fire Station 361 and 366
- Connect WWTP, Fire Station 366 and Henderson Pool via EPL to City Network resources
- MDM policy
- Park and Recreation security system upgrades
- Phase One of Five Year migration plan for ERP system
- 3 Active Directory / Server Upgrades
- Email Upgrade / Archive and E-Discovery Implementation
- Work Order / Inventory System Upgrade / New Implementation
- Network integration Police, City and WWTP server replication project
- Multiple server upgrades for City, WWTP, Police and Fire

| Department Performance Measures – Information Technology | | | |
|---|--------------------|--------------------|------------------|
| | Actual FY21 | Actual FY22 | Goal FY23 |
| Staff supported | 150 | 157 | 154 |
| Service tickets Closed | 873 | 985 | 1080 |
| Average Response Time | 3 hours | 2.75 hours | 1.5 hour |
| Average Resolution Time | 12 | 7 hours | 5 hours |

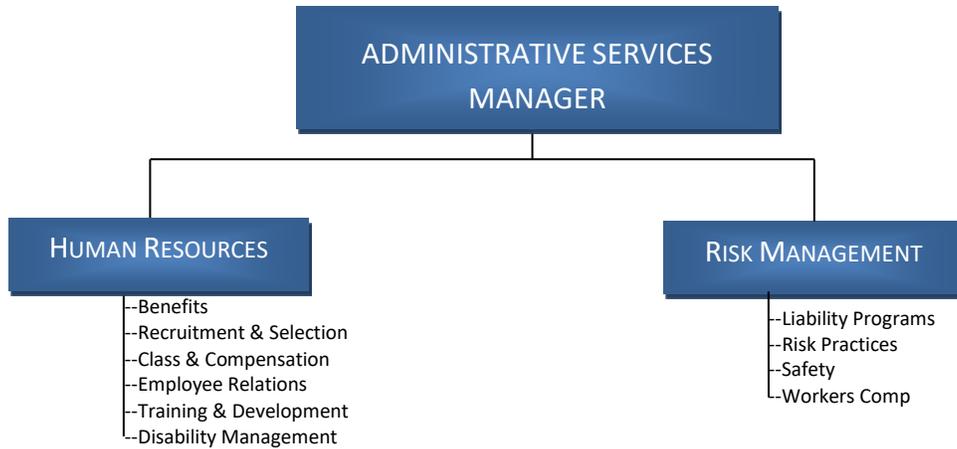
| Information Technology Admin Division | | | | | | | |
|---------------------------------------|-------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 160 IT Admin Division | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.110.160.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 263,735 | 236,544 | 219,279 | 219,279 | 100.00% | 297,890 |
| 01.103 | Overtime Scheduled | 12,823 | 5,223 | 13,000 | 13,000 | 100.00% | 10,350 |
| 01.108 | Salaries Casual | 1,651 | - | - | - | 0.00% | - |
| 01.109 | Insurance Offset | 32,693 | 24,715 | 21,000 | 31,000 | 147.62% | 42,000 |
| 01.111 | Standby Basic | 19,128 | 16,083 | 10,567 | 9,500 | 89.90% | 10,500 |
| 01.115 | Admin - IT Division | - | - | - | - | 0.00% | - |
| 01.119 | OT COVID | - | 450 | - | - | 0.00% | - |
| | Total Salaries | 330,030 | 283,015 | 263,846 | 272,779 | 103.39% | 360,740 |
| 100.110.160.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 60,444 | 30,554 | 29,336 | 29,336 | 100.00% | 35,348 |
| 02.202 | Benefits - Life Insurance | 1,126 | 831 | 1,800 | 1,200 | 66.67% | 1,285 |
| 02.205 | Benefits - Workers' Comp | 3,441 | 6,811 | 7,264 | 7,150 | 0.00% | 13,529 |
| 02.206 | Benefits - Deferred Comp | 1,218 | 1,250 | 1,261 | 1,261 | 0.00% | 1,261 |
| 02.208 | Benefits - Medicare | 6,956 | 6,025 | 9,000 | 6,500 | 72.22% | 6,518 |
| 02.214 | Benefits- State Disability | 2,987 | 2,350 | 2,500 | 3,200 | 128.00% | 3,508 |
| 02.215 | Sick Leave Pay Out | - | - | 1,269 | 1,269 | 0.00% | - |
| 02.216 | Vacation / Annual Lv Pay O | 23,265 | 2,317 | 2,903 | 6,000 | 0.00% | - |
| | Total Benefits | 99,437 | 50,138 | 55,333 | 55,916 | 101.05% | 61,449 |
| 100.110.160.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 258 | - | - | - | 0.00% | 6,000 |
| 03.305 | Dues/Subs/Memberships | 370 | 500 | 500 | 260 | 52.00% | 500 |
| | Total Employee Development | 628 | 500 | 500 | 260 | 52.00% | 6,500 |
| 100.110.160.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 8,459 | 8,357 | 8,700 | 5,500 | 63.22% | 8,700 |
| | Total Communications | 8,459 | 8,357 | 8,700 | 5,500 | 63.22% | 8,700 |
| 100.110.160.05 | SUPPLIES | | | | | | |
| 05.525 | Technical Supplies | 5,239 | 3,356 | 18,000 | 13,000 | 0.00% | 18,000 |
| 05.526 | Technical Supplies - Other | 21,658 | 6,858 | 25,000 | 25,000 | 0.00% | 15,000 |
| 05.527 | Supplies - COVID 19 CARES | - | 30,075 | - | - | 0.00% | - |
| | Total Supplies | 26,897 | 40,289 | 43,000 | 38,000 | 88.37% | 33,000 |
| 100.110.160.06 | SERVICES | | | | | | |
| 06.612 | Repairs/Maintenance | 1,401 | 2,461 | 7,000 | 5,500 | 78.57% | - |
| 06.626 | Prof Serv. Legal | 9,704 | - | - | - | 0.00% | - |
| 06.630 | Fees/Services | 126,010 | 188,400 | 245,500 | 225,000 | 91.65% | 245,500 |
| 06.644 | It Cost Allocation | - | 6,319 | 8,618 | 7,500 | 0.00% | 10,342 |
| 06.665 | IT Hardware | - | - | - | - | 0.00% | - |
| | Total Services | 137,115 | 197,180 | 261,118 | 238,000 | 91.15% | 255,842 |
| 100.110.160.08 | CAPITAL EQUIP/PROJECTS | | | | | | |
| 08.899 | IT Network/HW/SW | 88,093 | - | - | - | 0.00% | - |
| | Total Capital Equip/Projects | 88,093 | - | - | - | 0.00% | - |
| | Department Total | 690,659 | 579,479 | 632,497 | 610,455 | 96.52% | 726,231 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|------------------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| Information Technology Manager | 1 | 1 | 1 | 1 |
| Information Technology Coordinator | 1 | 1 | 1 | 1 |
| Information Technology Technician | 2 | 2 | 2 | 3 |
| Total FTE's: | 4 | 4 | 4 | 5 |

| Measure Q - Information Technology Division | | | | | | | |
|---|-----------------------------|---------------|---------------|---------------|---------------|-------------|---------------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 160 Information Technology | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 102.110.160.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 25,003 | 33,739 | 32,317 | 36,000 | 111.4% | 36,346 |
| 01.103 | Overtime | - | 1,874 | 5,000 | 5,000 | 100.0% | 5,000 |
| 01.108 | Salaries, Casual | 78 | - | - | - | 0.0% | - |
| 01.109 | Insurance Offset | 4,442 | 4,816 | 4,800 | 4,800 | 100.0% | 4,800 |
| 01.111 | Standby Basic | 280 | 3,356 | 10,000 | 4,500 | 45.0% | 5,000 |
| 01.119 | OT-State of Emergency COVID | - | 1,328 | - | - | 0.0% | - |
| | Total Salaries | 29,803 | 45,113 | 52,117 | 50,300 | 97% | 51,146 |
| 102.110.160.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 4,821 | 2,624 | 2,499 | 2,499 | 100.0% | 2,740 |
| 02.202 | Benefits - Life Insurance | 129 | 141 | 400 | 250 | 62.5% | 140 |
| 02.205 | Benefits - Workers' Comp | 303 | 1,004 | 1,071 | 1,071 | 100.0% | - |
| 02.208 | Benefits - Medicare | 447 | 537 | 750 | 700 | 93.3% | 563 |
| 02.214 | Benefits - SDI | 289 | 407 | 350 | 550 | 157.1% | 427 |
| | Total Benefits | 5,989 | 4,713 | 5,070 | 5,070 | 100% | 3,870 |
| | Department Total | 35,792 | 49,826 | 57,187 | 55,370 | 97% | 55,016 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|------------------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| Information Technology Coordinator | | | 0.40 | 0.40 |
| Total FTE's: | 0.00 | 0.00 | 0.40 | 0.40 |

HUMAN RESOURCES



DEPARTMENT DESCRIPTION

The City of Barstow’s Human Resources Department, recognizing that our employees are our most valuable asset, seeks to provide the highest quality customer service to City staff in the areas of Recruitment and Selection, Classification and Compensation, Benefits Administration, Employee Relations, Employee Training and Development, Disability Management, Workers Compensation, Safety, Liability Programs, and Risk Management. Working collectively with City staff, the Human Resources Department seeks to recruit and retain the highest quality staff. The Department operates with two positions, an Administrative Services Manager, shared with the City’s Finance Department, and a Human Resources Manager. The City is requesting an Administrative Assistant in fiscal year 2022-23 to address increasing departmental duties and responsibilities. The Department is responsible for all of the City’s and the Barstow Fire Protection District’s Human Resources and Risk Management. The Department strives to treat every applicant and employee with respect and dignity throughout their recruitment, selection, and employment with the City. For the upcoming year, Human Resources staff will be focusing on providing employees with additional safety education and tools to maintain a safe working environment, continued access to wellness information, and more diversity in educational training opportunities for staff.

Recruitment and Selection: Human Resources staff is responsible for conducting citywide recruitments and managing the on-boarding process. Staff verifies the applicant data, determines eligibility, coordinates interviews, performs background checks, and coordinates the hiring process.

Compensation and Benefits: Heading into fiscal year 2022-2023, Human Resources staff will be coordinating a compensation and benefits study and continue to work to develop accurate job descriptions, job titles, and compensation structure. The department works hard to ensure fair and consistent compensation practices for salary recommendations for total compensation in the local labor market, as well as reasonable internal relationships between classifications.

Benefits Administration: Human Resources staff diligently works to create a cost effective program of employee benefits that helps the City recruit and retain quality employees. Staff is available to all employees to discuss the various health, pension, disability, life insurance, and supplemental voluntary benefits.

Employee Relations: Staff works with operating departments to interpret the City’s policies and procedures, provides conflict resolution support, and advises managers on the disciplinary process.

Training and Development: The Department, working with City managers and supervisors, assists in coordinating comprehensive employee training on a wide variety of topics, including mandated instruction in workplace harassment and ethics.

Disability/Workers' Compensation/Safety: Human Resources ensures the City continues to meet its obligations under all regulatory programs including the American with Disabilities Act (ADA), Family Medical Leave Act (FMLA), and California Family Rights Act (CFRA). Human Resources administers the Workers' Compensation program, which provides income replacement benefits due to illness or injury on the job. Additionally, Human Resources staff complies with mandated legal notice requirements, ensures best practices and legal requirements to provide and maintain a safe and healthy work environment.

Risk Management: The Human Resources staff is responsible for the City's Risk Management program. Staff works diligently to minimize the City's general liability risk exposure by actively managing existing claims and working with staff to prevent new claims.

| 2021-22 HIGHLIGHTS |
|--|
| <ul style="list-style-type: none"> • Collaborated with Sedgewick to provide monthly training for the City's field operation personnel. • Coordinated with Sedgewick to complete a City of Barstow Facility Inspection Plan. • Collaborated with Colonial Life to provide City employees with auxiliary insurance options. • Completed 27 recruitments resulting in the hiring of 19 full-time and 13 part-time employees. • Continued mandated tracking of COVID-19 pandemic protocols to ensure employee safety in the workplace. • Continued review of the City's policies and procedures to ensure they comply with all local, state, and federal guidelines. • Acted as the City's negotiating team for the renewal of six Memorandum of Understanding (MOU) with the City's bargaining units. • Attended the California Public Employers Labor Relations Association (CALPELRA) annual conference to stay informed of the most current changes to public entity employment law. • Attended the Public Agency Risk Management Association (PARMA) that promotes, develops, and facilitates education for public agency personnel in regards to risk management. • Continued review of workplace safety protocols to ensure that the City operates under California's Occupational Safety and Health Act (OSHA) requirements. |

| 2022-23 GOALS AND OBJECTIVES |
|--|
| <ul style="list-style-type: none"> • Continue to evaluate the processes within the Human Resources Department and look for ways to improve processes and maximize efficiency of department staff. • Continue to expand wellness initiatives and seek opportunities to provide staff's education on maintaining a healthy lifestyle. • Expand safety training on a variety of work-related topics for all staff. • Continue to prepare timely updates to policies and procedures to adhere to changes in employment law. • Continue to review and update many of the City's Policies and Procedures regarding administrative processes that are antiquated. • Evaluate how to increase the number of candidates in recruitment and how to retain quality employees. • Work with City staff to train employees to identify issues that could lead to potential claims and resolve those issues in order to reduce liability claims. • Provide training to supervisors and managers through education in best practices in human resources management. • Continue to provide training and development opportunities to all City staff. • Move employee benefit enrollment to an online platform to simplify process for employees and for staff efficiency. |

| Human Resources Admin Division | | | | | | | |
|--------------------------------|-----------------------------------|----------------|----------------|----------------|----------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 165 HR Admin Division | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.110.165.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 117,472 | 120,808 | 116,416 | 110,000 | 94.5% | 118,756 |
| 01.109 | Insurance Offset | 12,070 | 12,040 | 12,000 | 12,000 | 100.0% | 12,000 |
| | Total Salaries | 129,542 | 132,848 | 128,416 | 122,000 | 95% | 130,756 |
| 100.110.165.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 19,738 | 9,116.00 | 9,000 | 9,000 | 100.0% | 8,959 |
| 02.202 | Benefits - Life Insurance | 428 | 397 | 600 | 254 | 42.3% | 418 |
| 02.204 | Benefits - Unemployment | - | 990 | 1,918 | 1,918 | 100.0% | 0 |
| 02.205 | Benefits - Workers' Comp | 1,574.00 | 3,615.00 | 3,856 | 3,061 | 79.4% | 4,760 |
| 02.206 | Benefits - Deferred Comp | 1,129 | 1,178 | 1,188 | 1,188 | 100.0% | 1,188 |
| 02.208 | Benefits - Medicare | 3,462 | 3,654 | 3,200 | 3,200 | 100.0% | 3,618 |
| 02.214 | Benefits - SDI | 1,174 | 1,376 | 1,130 | 1,130 | 100.0% | 1,373 |
| 02.216 | Vacation/Annual Leave Pay Out | 3,498 | 6,935 | - | - | 0.0% | - |
| | Total Benefits | 31,003 | 27,261 | 20,892 | 19,751 | 95% | 20,316 |
| 100.110.165.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.300 | Education Reimbursement | 3,189 | 6,000 | 5,000 | 3,635 | 72.7% | 5,000 |
| 03.301 | Travel/Training Expenses | 716 | 150 | 4,000 | 4,000 | 100.0% | 7,000 |
| 03.303 | Employee Recognition | 1,351 | 252 | 2,000 | 2,000 | 100.0% | 2,000 |
| 03.305 | Dues/Subs/Membership | 519 | 195 | 600 | 600 | 100.0% | 600 |
| | Total Employee Development | 5,775 | 6,597 | 11,600 | 10,235 | 88% | 14,600 |
| 100.110.165.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 1,930 | 1,889 | 2,000 | 2,000 | 100.0% | 2,000 |
| | Total Communications | 1,930 | 1,889 | 2,000 | 2,000 | 100% | 2,000 |
| 100.110.165.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 211 | 239 | 300 | 200 | 66.7% | 300 |
| 05.520 | Ads/Publications | 8 | - | - | - | 0.0% | - |
| 05.524 | BEAT Committee Expense | 3,011 | 1,500 | 7,500 | 7,500 | 100.0% | 7,500 |
| | Total Supplies | 3,230 | 1,739 | 7,800 | 7,700 | 99% | 7,800 |
| 100.110.165.06 | SERVICES | | | | | | |
| 06.624 | Prof Legal Services-Settlement | - | 325,000 | - | - | 0.0% | - |
| 06.626 | Prof Services Legal | 55,262 | 75,667 | 25,000 | 40,131 | 160.5% | 50,000 |
| 06.630 | Fees/Services | 21,748 | 9,195 | 18,894 | 12,962 | 68.6% | 18,894 |
| 06.631 | PARS | 6,290 | 5,513 | 8,000 | 2,880 | 36.0% | 6,500 |
| 06.632 | Personnel Recruitment Costs | 13,343 | 14,001 | 15,000 | 15,000 | 100.0% | 15,000 |
| 06.644 | IT Cost Allocation | 1,444 | - | - | - | 0.0% | - |
| | Total Services | 98,087 | 429,376 | 66,894 | 70,973 | 106.1% | 90,394 |
| | Department Total | 269,567 | 599,710 | 237,602 | 232,659 | 97.9% | 265,866 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| Human Resources Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 1.00 | 1.00 | 1.00 | 1.00 |

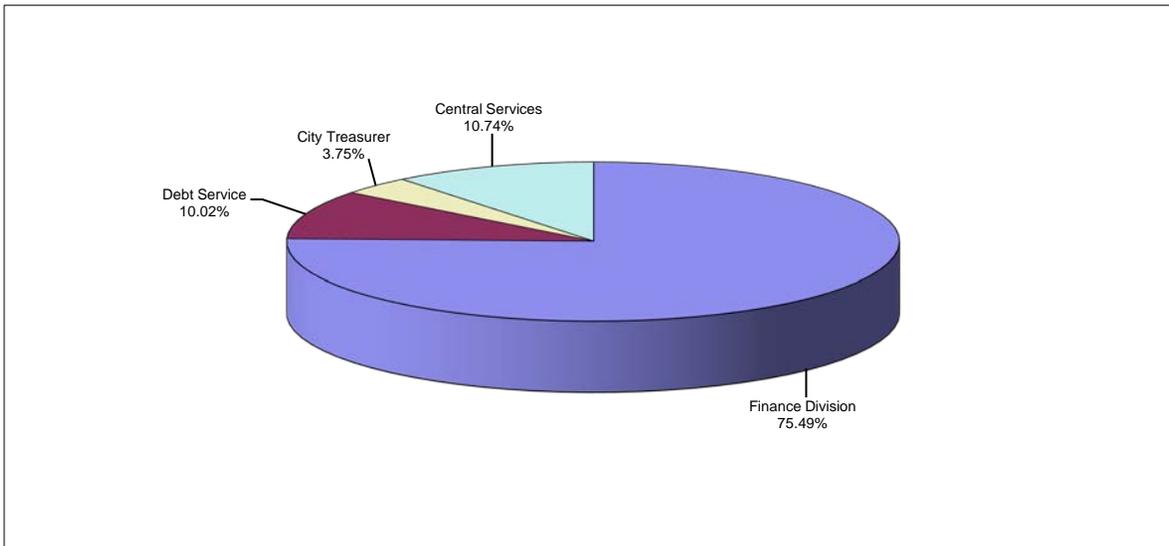
| Insurance/Risk Management Division | | | | | | | |
|------------------------------------|--------------------------------------|---------|---------|---------|-----------|----------|-----------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 175 Insurance/Risk Mgmt | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.110.175.07 | TAXES/INSURANCE/MISCELLANEOUS | | | | | | |
| 07.705 | Insurance Claims | 181,869 | 170,806 | 183,808 | 100,000 | 54.40% | 185,000 |
| 07.720 | Insurance, Property | 58,854 | 106,403 | 175,129 | 175,129 | 100.00% | 221,893 |
| 07.724 | Insurance, Liability | 312,305 | 366,810 | 445,252 | 444,200 | 99.76% | 604,284 |
| 07.726 | Insurance, Cyber/Crime | 3,871 | 4,216 | 12,863 | 10,004 | 77.77% | 20,590 |
| | Total Taxes/Insurance/Misc. | 556,899 | 648,235 | 817,052 | 729,333 | 89.26% | 1,031,767 |
| | Department Total | 556,899 | 648,235 | 817,052 | 729,333 | 89.26% | 1,031,767 |

| Measure Q - Insurance/Risk Management Division | | | | | | | |
|--|------------------------------|-----------|-----------|-----------|-----------|----------|-----------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 175 Insurance/Risk Mgmt | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 102.110.175.07 | TAXES/INSURANCE/MISC. | | | | | | |
| 07.724 | Insurance, Liability | - | 76,774 | 93,192 | 92,959 | 99.7% | 115,570 |
| | Total Taxes/Insurance/Misc. | - | 76,774 | 93,192 | 92,959 | 100% | 115,570 |
| | Department Total | - | 76,774 | 93,192 | 92,959 | 99.7% | 115,570 |

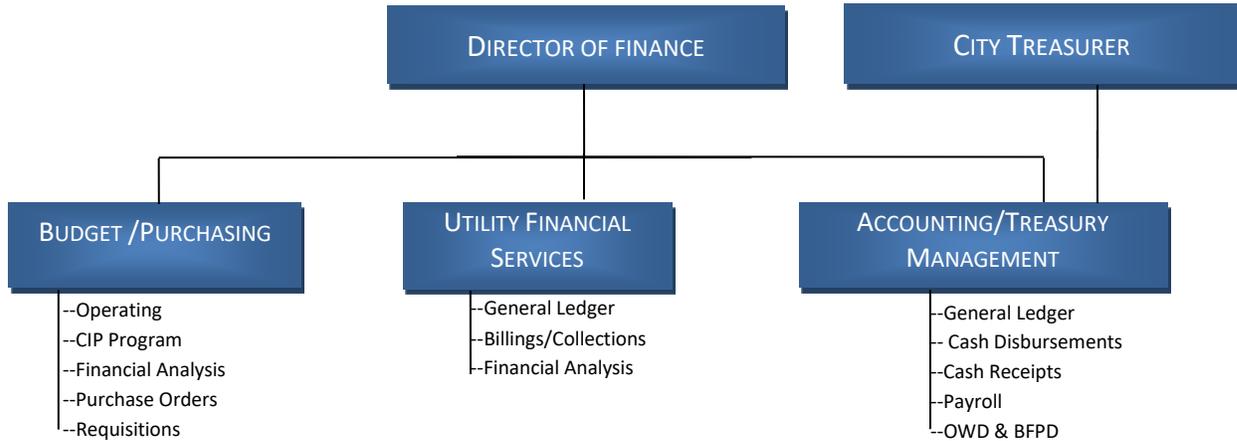
| Cannabis Regulation | | | | | | | |
|-------------------------|----------------------------|---------|---------|---------|-----------|----------|---------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 110 General Government | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 180 Cannabis Regulation | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.110.180.05 | SUPPLIES | | | | | | |
| 05.501 | Technical Supplies | - | - | 40,000 | 37,000 | 92.5% | 40,000 |
| | Total Supplies | - | - | 40,000 | 37,000 | 92.5% | 40,000 |
| 100.110.180.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | - | - | 12,000 | 10,000 | 83.3% | 12,000 |
| | Total Services | - | - | 12,000 | 10,000 | 83.3% | 12,000 |
| | Department Total | - | - | 52,000 | 47,000 | 90.4% | 52,000 |

2022/23 Finance Appropriations

| | |
|------------------|------------------|
| Finance Division | 889,259 |
| Debt Service | 118,000 |
| City Treasurer | 44,227 |
| Central Services | 126,500 |
| Total - Finance | <u>1,177,986</u> |



FINANCE DEPARTMENT



DEPARTMENT DESCRIPTION

The Finance department's primary purpose is to act as the financial steward of publicly entrusted resources and to provide a wide variety of support functions generally encompassed by Finance. The department provides support throughout the organization, and assists members of the public with accessing City services and information. These functions are critical to the City's fiscal integrity and fiscal stability, as well as the City's ability to consistently deliver the high quality of municipal services its residents have grown to expect.

The Finance Department is a General Government Support function. The Department is comprised of seven full-time staff members – two management and five professional/clerical positions. The Department is responsible for all accounting functions, preparation and coordination of the City's annual operating budget and capital improvement program, revenue collections, debt management and treasury management in coordination with the City Treasurer. The Finance Department is also responsible for the preparation and issuance of financial reports and administers the disbursement of City funds in accordance with adopted fiscal policies and internal control procedures.

Program activities for the department include: Financial planning and reporting, preparation and coordination of the annual budget, preparation and issuance of the Annual Comprehensive Financial Report (ACFR), coordination of other annual and special audits, processing the City's employee payroll, filing monthly and annual reports with taxing authorities and regulatory agencies, coordinating employee benefit coverage and reporting with the Human Resources division, processing payments for insurance benefits and payroll taxes withheld, providing payroll statistics to various departments and agencies, processing the City's accounts payable and issuing checks to vendors, filing annual reports required by regulatory agencies, reviewing and revising internal controls, and adhering to established procedures.

DIVISION/MAJOR PROGRAM DESCRIPTION

Administration: provides overall management of the Finance Department's operations, facilitates City-wide financial planning, coordinates the financing of City projects and provides City management with current information concerning economic conditions and legislative impacts to Barstow.

Accounting-Recurring Expenditures: provides financial services including accounts payable and payroll processing. Included in this function are the bi-weekly processing of payroll, weekly processing of vendor payments, travel and expense reports, reconciliation of procurement card transactions, cash and investments, reporting requirements to regulatory agencies such as the IRS, and responsibility for the preparation of the Annual Comprehensive Financial Report (ACFR).

Accounting-General Ledger Maintenance: provides for the maintenance of the general ledger including account and subsidiary ledger reconciliations, accounts receivable, and fixed assets management. Additionally, reconciles and reports on grants, and CIP and non-CIP projects. Further responsibilities include maintaining the City's financial systems, providing internal controls over all financial functions, and ensuring grant compliance.

Budget: prepares the City's annual budget, coordinates the development and ongoing monitoring of the City-wide operating and capital improvement budgets, provides financial analysis in a variety of areas including legislative impacts, provides financial reports for internal and external users and oversees debt management

Utility Billing: process 850 monthly commercial accounts and 5,400 bi-monthly residential accounts, respond to and resolve customer service calls regarding billing questions and service requests. Billing for sewer and trash services by the Finance Department began in November, 2020 for commercial and residential customers of the City. Prior to November, 2020, sewer and trash billing services were handled by Burrtec Waste Industries, Inc.

2022-23 PROGRAMMATIC CHANGES

The FY 22-23 proposed budget for the Finance Department is \$1,177,986, which reflects an 8.6 percent increase from the previous year primarily due to one additional Account Clerk position, wage step increases, and increased benefit costs.

2021-22 HIGHLIGHTS

- Adopted budget balancing strategies to reduce/eliminate the budgetary imbalance in the General Fund.
- Established management reporting and accounting mechanisms for new revenue streams such as the American Rescue Plan Act (ARPA) and cannabis business fees.
- Processed the payroll and associated reports and processes associated with the payback to employees that resulted from the negotiated pay freezes due to the COVID-19 pandemic.
- Established monthly management reporting and accounting mechanisms for the Intergovernmental Support Agreements (IGSAs) between the City and Fort Irwin.

- Continued reformatting the budget document to improve financial reporting practices and public disclosure of financial information.
- Implemented new accounting standards.
- Updated user Master Fee Schedule Book as part of a master resolution for Council adoption.
- Prepared the Recognized Obligation Payment Schedule for the RDA dissolution process.
- Completed the pre-funding of the unfunded actuarial accrued liabilities for the Misc. and Safety employee groups through issuance of \$20.2 million pension obligation bonds saving the City \$3.8 million.
- Completed the refinancing of the SBCERA contract through the issuance of lease revenue bonds saving the City \$2.3 million.

2022-23 GOALS AND OBJECTIVES

- Maintain the City’s fiscal health and provide adequate resources to fund City services to the community.
- Perform financial responsibilities in accordance with statutory regulations and standards promulgated by professional regulatory agencies.
- Account for the City’s fiscal activities in an accurate and timely manner within generally accepted accounting principles (GAAP) and other legal requirements.
- Prepare quarterly budget status to departments.
- Assist the City Manager in preparation of a balanced budget and maintain established operating reserves for contingencies.

- Continue to improve customer service and billing process efficiencies related to the City’s utility billing services.
- Safeguard the City’s assets and invest available cash within the City’s adopted investment policy.
- Provide financial services such as accounts payable, payroll, cash receipting, to all departments and any external customers.
- Efficiently provide purchasing services and coordinate bidding procedures as appropriate for all departments.
- Revise purchasing ordinance and implement new purchasing procedures.
- Update user fees as part of a master resolution for Council adoption by the end of May each year.
- Continue to improve the formatting of the operating and capital improvement budget.

| Department Performance Measures – Finance | | | | |
|--|-----------------|---------------|---------------|---------------|
| | Actual FY 20-21 | Goal FY 21-22 | Est. FY 21-22 | Goal FY 22-23 |
| Number of Audit Adjustments (Auditor Recommended) | 0 | 0 | 0 | 0 |
| Years Received GFOA ACFR Award | 0 | 14 | 14 | 15 |
| Years Received GFOA Distinguished Budget Award | 0 | 0 | 0 | 1 |
| Years Received CSMFO Operating Budget Excellence Award | 0 | 0 | 0 | 1 |
| Accuracy Forecasting Expenditures – General Fund | 98% | 98% | 98% | 98% |
| Accuracy Forecasting Revenues – General Fund | 98% | 98% | 98% | 98% |
| Average days to process purchase order (informal bids) | 5 | 5 | 5 | 5 |
| City Budgeted Funds Monitored (Millions) | 103.2 | 80.6 | 80.6 | 81.7 |
| Number of budget adjustments processed | 249 | 225 | 225 | 225 |
| Accounts Payable Checks Issued | 3,454 | 3,500 | 3,500 | 3,500 |
| Number of payroll checks issued | 5,085 | 6,000 | 6,000 | 6,000 |
| Number of purchase orders issued | 296 | 350 | 350 | 350 |
| Number of Utility invoices processed | 37,500 | 37,500 | 37,500 | 37,500 |
| Property Liens Processed | 597 | 600 | 600 | 600 |



| Finance Division | | | | | | | |
|------------------------|-----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 120 Finance Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 210 Finance Division | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.120.210.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 327,762 | 355,099 | 305,684 | 290,000 | 94.87% | 394,453 |
| 01.103 | Overtime | 1,770 | 434 | 2,000 | 1,500 | 75.00% | 2,000 |
| 01.108 | Salaries Casual | 90,462 | 78,559 | 120,000 | 139,000 | 115.83% | 85,000 |
| 01.109 | Insurance Offset | 49,539 | 50,736 | 54,600 | 44,000 | 80.59% | 64,200 |
| | Total Salaries | 469,533 | 484,828 | 482,284 | 474,500 | 98.39% | 545,653 |
| 100.120.210.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 89,939 | 38,118 | 40,544 | 29,000 | 71.53% | 42,894 |
| 02.202 | Benefits - Life Insurance | 1,467 | 1,373 | 1,050 | 1,050 | 100.00% | 1,840 |
| 02.204 | Benefits - Unemployment | 2,612 | - | - | - | 0.00% | - |
| 02.205 | Benefits - Workers' Comp | 1,111 | 11,657 | 12,432 | 12,432 | 100.00% | 25,203 |
| 02.206 | Benefits - Deferred Comp | 1,974 | 2,202 | 1,800 | 1,800 | 100.00% | 1,829 |
| 02.208 | Benefits - Medicare | 10,368 | 12,400 | 8,904 | 8,500 | 95.46% | 9,929 |
| 02.213 | Bilingual Services | 720 | 660 | 1,800 | 1,500 | 83.33% | 720 |
| 02.214 | Benefits - SDI | 3,695 | 4,253 | 3,622 | 3,500 | 96.63% | 4,700 |
| 02.215 | Sick Leave Pay Out | - | 25,717 | - | - | 0.00% | - |
| 02.216 | Vacation/Annual Leave Pay Out | 18,382 | 32,362 | - | - | 0.00% | - |
| | Total Benefits | 130,268 | 128,742 | 70,152 | 57,782 | 82.37% | 87,115 |
| 100.120.210.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 3,521 | 445 | 1,000 | 1,000 | 100.00% | 5,100 |
| 03.305 | Dues/Subs/Membership | 684 | 529 | 1,000 | 400 | 40.00% | 500 |
| | Total Employee Development | 4,205 | 974 | 2,000 | 1,400 | 70.00% | 5,600 |
| 100.120.210.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 583 | 556 | 700 | 700 | 100.00% | 700 |
| | Total Communications | 583 | 556 | 700 | 700 | 100.00% | 700 |
| 100.120.210.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 3,505 | 998 | 3,000 | 2,300 | 76.67% | 2,000 |
| | Total Supplies | 3,505 | 998 | 3,000 | 2,300 | 76.67% | 2,000 |
| 100.120.210.06 | SERVICES | | | | | | |
| 06.628 | Audit Expense | 40,045 | 30,546 | 43,000 | 32,000 | 0.00% | 35,000 |
| 06.630 | Fees/Services | 49,936 | 44,609 | 42,000 | 37,000 | 88.10% | 52,000 |
| 06.644 | IT Cost Allocation | 59,636.00 | 113,653 | 134,326 | 134,326 | 0.00% | 161,191 |
| | Total Services | 149,617 | 188,808 | 219,326 | 203,326 | 92.70% | 248,191 |
| | Department Total | 757,711 | 804,906 | 777,462 | 740,008 | 95.18% | 889,259 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| Finance Director | 0 | 0 | 0 | 0.8 |
| Administrative Services Manager | 0.8 | 0.8 | 0.8 | 0.8 |
| Accountant | 2 | 2 | 1 | 1 |
| Accounting Technician | 2 | 2 | 2 | 3 |
| Total FTE's: | 4.80 | 4.80 | 3.80 | 5.60 |

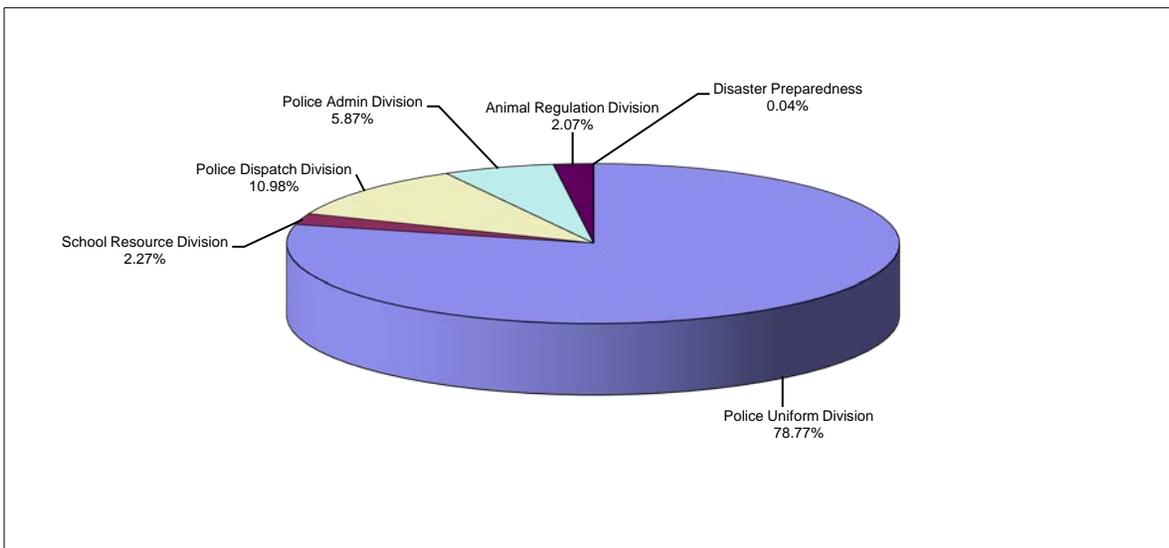
| | | Debt Service | | | | | |
|-------------------------------------|-----------------------------------|----------------|----------------|----------------|----------------|--------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 120 Finance Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 211 Finance - Debt Service Division | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.120.211.07 | TAXES/INSURANCE/MISC | | | | | | |
| | Services | | | | | | |
| 07.732 | Cap Lease - Energy - Siemens | 379,868 | 379,868 | 31,656 | 21,971 | 69.4% | - |
| 07.733 | Cap Lease - Enterprise Prog | 101,230 | 98,594 | 99,000 | 99,000 | 100.0% | 118,000 |
| | Total Taxes/Insurance/Misc | 481,098 | 478,462 | 130,656 | 120,971 | 92.6% | 118,000 |
| | Department Total | 481,098 | 478,462 | 130,656 | 120,971 | 92.6% | 118,000 |

| | | City Treasurer | | | | | |
|-----------------------------|----------------------------|----------------|---------------|---------------|---------------|--------------|---------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 120 Finance Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 212 City Treasurer Division | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.120.212.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 6,000 | 6,000 | 6,170 | 6,000 | 97.2% | 6,000 |
| 01.109 | Insurance Offset | 12,000 | 12,000 | 12,000 | 12,000 | 100.0% | 12,000 |
| | Total Salaries | 18,000 | 18,000 | 18,170 | 18,000 | 99.1% | 18,000 |
| 100.120.212.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 1,513 | 909 | 1,308 | 1,000 | 76.5% | 1,000 |
| 02.202 | Benefits - Life Insurance | 221 | 204 | 200 | 200 | 100.0% | 200 |
| 02.205 | Benefits - Workers' Comp | 16 | - | - | - | 0.0% | - |
| 02.208 | Benefits - Medicare | 134 | 125 | 180 | 180 | 100.0% | 180 |
| 02.214 | Benefits - SDI | 68 | - | - | - | 0.0% | - |
| | Total Benefits | 1,952 | 1,238 | 1,688 | 1,380 | 81.8% | 1,380 |
| 100.120.212.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 31,835 | 33,479 | 26,000 | 15,000 | 57.7% | 20,000 |
| 06.644 | IT Cost Allocation | - | - | 4,039 | 4,039 | 0.0% | 4,847 |
| | Total Services | 31,835 | 33,479 | 30,039 | 19,039 | 63.4% | 24,847 |
| | Department Total | 51,787 | 52,717 | 49,897 | 38,419 | 77.0% | 44,227 |

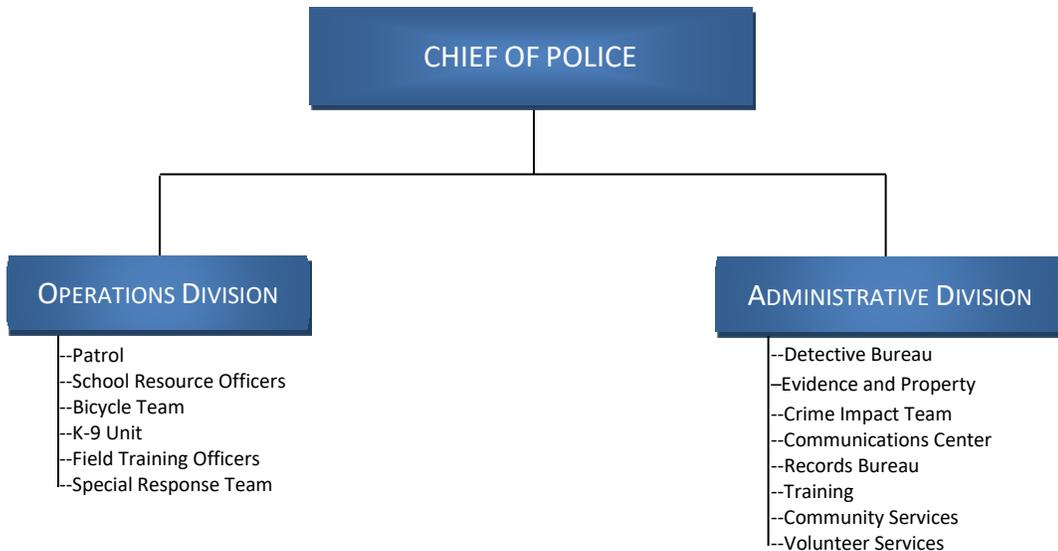
| Central Services | | | | | | | |
|------------------------|--------------------------------------|---------|---------|---------|-----------|----------|---------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 120 Finance Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 213 Central Services | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.120.213.02 | BENEFITS | | | | | | |
| 02.203 | Benefits-Dental | (69) | - | - | - | 0.0% | - |
| | Total Benefits | (69) | - | - | - | 0.0% | - |
| 100.120.213.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 18,462 | 19,431 | 20,500 | 20,500 | 100.0% | 20,500 |
| | Total Communications | 18,462 | 19,431 | 20,500 | 20,500 | 100.0% | 20,500 |
| 100.120.213.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 72,700 | 90,989 | 60,000 | 60,000 | 100.0% | 60,000 |
| 05.510 | Postage | 30,675 | 27,576 | 25,000 | 25,000 | 100.0% | 25,000 |
| | Total Supplies | 103,375 | 118,565 | 85,000 | 85,000 | 100.0% | 85,000 |
| 100.120.213.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 13,437 | 36,689 | 20,000 | 20,000 | 100.0% | 20,000 |
| | Total Services | 13,437 | 36,689 | 20,000 | 20,000 | 100.0% | 20,000 |
| 100.120.213.07 | TAXES/INSURANCE/MISCELLANEOUS | | | | | | |
| 07.705 | Losses/Claims | 1,138 | (117) | 1,000 | 250 | 25.0% | 1,000 |
| 07.706 | Bad Debt Expenditure | (4,431) | 31,344 | - | - | 0.0% | - |
| | Total Taxes/Insurance/Misc. | (3,293) | 31,227 | 1,000 | 250 | 25.0% | 1,000 |
| | Department Total | 131,912 | 205,912 | 126,500 | 125,750 | 99% | 126,500 |

2022/23 Police Department Appropriations

| | |
|----------------------------|-------------------|
| Police Uniform Division | 9,644,259 |
| School Resource Division | 277,404 |
| Police Dispatch Division | 1,344,255 |
| Police Admin Division | 719,231 |
| Animal Regulation Division | 253,861 |
| Disaster Preparedness | 4,450 |
| Total - Police Department | <u>12,243,460</u> |



PUBLIC SAFETY



DEPARTMENT DESCRIPTION

The Barstow Police Department has 66 professional staff members, 46 Officers and 20 civilian personnel. The department is structured



within two divisions, the Operations Division and the Administrative Division. The Operations Division is the most visible division in the department and performs the core of law enforcement

functions. It is comprised of patrol, School Resource Officers, K-9, Field Training Officers or (FTO's), HOPE Team, and Tactical Operations, which includes the Special Response Team (SRT) and the Crisis Negotiations Team (CNT). The Administrative Division provides support services to the Operations Division. It is comprised of the Detective Bureau, Crime Impact, Evidence Room, Communications Center, and Records Bureau. The Division also



oversees the department budget, recruitment, and public affairs.

Operations: The Operations Division is responsible for all Uniform Patrol operations including Traffic Enforcement, School Resource Officers, Field Training Officers, Bicycle Team,



and the K-9 unit. The division also includes the Special Response Team (SRT) and the Crisis Negotiations Team (CNT).

Administrative: The Administrative Division is comprised of Investigations and Support Services. It is responsible for the general management of the Detective Bureau, Crime Impact Team, and Evidence and Property Room. Support Services consists of the Police and Fire Communications Center, Records Bureau, and Volunteer Service. The

Division also oversees all department training and community services.

Capital Projects – FY 2022-23 budget capital projects include remodeling the communications (dispatch) center, upgrading the department’s hand held radios, and acquiring a Mobile Command vehicle.

2021-22 HIGHLIGHTS

- The department reduced overall Part 1 violent and property crime in the City of Barstow by 20%.
- In an on-going effort to drive Community Policing department wide, BPD reorganized policing services and implemented a geographical based policing program. As part of this program, the City has been drawn into three geographical areas: Western, Downtown, and College Heights. Each area has dedicated teams of officers, corporal, and a sergeant who supervises the team.
- The department reorganized the patrol deployment schedule to allow for longer officer deployment in each Beat and added a cover shift to improve policing services.
- The department added Instagram to its social media platform.
- BPD officers utilized ALPR’s to assist with multiple investigations, which resulted in the recovery of 131 reported stolen vehicles and 167 arrests.
- BPD officers recovered property totaling \$1,035,800.
- The department joined the Barstow High School Career Technical Education (CTE) program as industry coaches to enhance and strengthen relationships with our youth.
- BPD implemented department wide Intelligence based policing strategies emphasizing data and research, crime analysis, and crime mapping to reduce crime and allocate resources.
- The department developed and presented its first annual report.

2022-23 GOALS AND OBJECTIVES

- Enhance the delivery of law enforcement services to reduce Part 1 violent and property crimes.
- Increase development of our personnel to perform at the highest level.
- Increase the department's utilization of technology to improve intelligence based policing abilities.
- Increase the department's homeless outreach efforts to provide resources and assistance.
- Expand community outreach and communications efforts to strengthen community relationships.

Police Department - Police Uniform Division

| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
|-----------------------------|-----------------------------------|------------------|------------------|------------------|------------------|-------------|------------------|
| 130 Police Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 321 Police Uniform Division | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 100.130.321.01 | SALARIES | | | | | | |
| 01.101 | Salaries Regular | 3,933,191 | 3,770,328 | 3,715,431 | 2,996,000 | 80.6% | 3,640,755 |
| 01.103 | Overtime Scheduled | 14,129 | - | - | - | 0.0% | - |
| 01.105 | Overtime-Prop 30 | - | - | 35,000 | 12,000 | 34.3% | - |
| 01.107 | Overtime-Court | 24,745 | 29,684 | 25,000 | 25,000 | 100.0% | 25,000 |
| 01.108 | Salaries Casual | 12,062 | - | - | - | 0.0% | 15,000 |
| 01.109 | Insurance Offset | 422,479 | 386,738 | 412,000 | 325,000 | 78.9% | 411,000 |
| 01.111 | Standby Basic | 35,010 | 31,488 | 35,000 | 35,000 | 100.0% | 35,000 |
| 01.113 | Overtime-Tanger Outlet | 103,312 | 25,163 | 40,000 | 48,000 | 120.0% | 40,000 |
| 01.119 | OT-State of Emergency COVID-19 | - | 4,006 | - | - | 0.0% | - |
| | Total Salaries | 4,544,928 | 4,247,407 | 4,262,431 | 3,441,000 | 81% | 4,166,755 |
| 100.130.321.02 | BENEFITS | | | | | | |
| 02.201 | Benefits- Retirement | 1,460,665 | 755,079 | 738,811 | 604,000 | 81.8% | 696,817 |
| 02.202 | Benefits- Life Insurance | 14,121 | 12,161 | 15,164 | 10,000 | 65.9% | 12,563 |
| 02.204 | Benefits-Unemployment | 900 | - | - | - | 0.0% | - |
| 02.205 | Benefits-Worker's Comp | 99,473 | 118,508 | 126,386 | 150,000 | 118.7% | 143,704 |
| 02.206 | Benefits-Deferred Comp | 10,790 | 11,156 | 10,375 | 10,200 | 98.3% | 13,924 |
| 02.207 | Uniform Allowance | 45,566 | 49,728 | 50,524 | 35,500 | 70.3% | 52,200 |
| 02.208 | Benefits-Medicare | 142,867 | 124,304 | 130,742 | 85,000 | 65.0% | 113,248 |
| 02.209 | Benefits-Vision | - | - | - | - | 0.0% | - |
| 02.210 | Benefits-Worker's Comp Claims | 225,813 | - | - | - | 0.0% | - |
| 02.211 | Benefits-PARS | 157 | - | 250 | - | 0.0% | 1,000 |
| 02.213 | Bilingual Services | 2,040 | 1,800 | 2,000 | 1,000 | 50.0% | 6,626 |
| 02.214 | Benefits-State Disability Ins | 40,814 | 39,227 | 31,926 | 34,000 | 106.5% | 42,956 |
| 02.215 | Sick Leave Without Pay | 219 | 56,377 | 51,006 | 51,006 | 0.0% | - |
| 02.216 | Vacation/Annual LV Pay Out | 86,430 | 53,372 | 105,586 | 120,000 | 0.0% | - |
| 02.220 | Retiree Health | 54,224 | 55,662 | 56,775 | 56,775 | 100.0% | 60,000 |
| 02.222 | Retiree Health Compensation | 123,156 | 109,631 | 111,824 | 126,000 | 112.7% | 120,000 |
| 02.227 | Pension Unfunded Liability | - | 836,140 | 975,783 | 942,630 | 96.6% | 332,396 |
| | Total Benefits | 2,307,235 | 2,223,145 | 2,407,152 | 2,226,111 | 92% | 1,595,434 |
| 100.130.321.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 20,074 | 25,662 | 12,242 | 13,500 | 110.3% | 29,092 |
| 03.305 | Dues/Subs/Memberships | 125 | 1,657 | 1,750 | 1,715 | 98.0% | 1,750 |
| | Total Employee Development | 20,199 | 27,319 | 13,992 | 15,215 | 109% | 30,842 |
| 100.130.321.04 | COMMUNICATIONS | | | | | | |
| 04.400 | CAL-ID Communications | 28,805 | 28,497 | 30,000 | 28,636 | 95.5% | 30,000 |
| 04.401 | Communications | - | - | - | - | 0.0% | - |
| | Total Employee Development | 28,805 | 28,497 | 30,000 | 28,636 | 95% | 30,000 |
| 100.130.321.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 3,911 | 2,765 | 5,000 | 5,500 | 110.0% | 5,000 |
| 05.519 | COVID-19 Supplies | - | 2,111 | - | - | 0.0% | - |
| 05.525 | Technical Supplies | 1,178 | 1,303 | 948 | 700 | 73.8% | 1,000 |
| 05.526 | Ammunition & Range Supplies | 11,084 | 1,809 | 20,000 | 17,000 | 85.0% | 20,000 |
| 05.528 | PROP 30 Program Expenditures | - | - | - | - | 0.0% | - |
| | Total Employee Development | 16,173 | 7,988 | 25,948 | 23,200 | 89% | 26,000 |

Police Department - Police Uniform Division

| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
|-----------------------------|--------------------------------------|------------------|------------------|------------------|------------------|--------------|------------------|
| 130 Police Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 321 Police Uniform Division | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 100.130.321.06 | SERVICES | | | | | | |
| 06.601 | Vehicle Fuel Cost | 163,160 | 79,140 | 110,000 | 130,000 | 118.2% | 137,500 |
| 06.608 | Vehicle Maintenance Cost | 108,474 | 48,737 | 100,000 | 90,000 | 90.0% | 100,000 |
| 06.611 | Reserve Uniform Allowance | 1,392 | 1,001 | 1,500 | 400 | 26.7% | 1,500 |
| 06.612 | Repairs/Maintenance | 509 | 460 | 2,500 | 2,000 | 80.0% | 2,500 |
| 06.626 | Prof Serv. Legal | 91,702 | 52,611 | 100,000 | 40,000 | 40.0% | 100,000 |
| 06.630 | Fees/Services | 109,864 | 66,676 | 110,000 | 110,000 | 100.0% | 95,000 |
| 06.631 | COVID-19 Supplies | - | 330 | - | - | 0.0% | - |
| 06.640 | Discretionary Services | - | 2,500 | 2,500 | 2,500 | 100.0% | 2,500 |
| 06.644 | IT Cost Allocation | 117,476 | 74,432 | 92,543 | 60,000 | 64.8% | 111,052 |
| 06.645 | Safety Equipment | 7,911 | 2,486 | 7,500 | 7,500 | 100.0% | 7,500 |
| 06.646 | Citation Collection Fee | 6,481 | 259 | 6,000 | 4,500 | 75.0% | - |
| 06.647 | Crossing Guard Contract | 5,000 | - | 5,000 | 5,000 | 100.0% | 5,000 |
| | Total Services | 611,969 | 328,632 | 537,543 | 451,900 | 84% | 562,552 |
| 100.130.321.07 | TAXES/INSURANCE/MISC. | | | | | | |
| 07.733 | CAP-Lease-Enterprise Prog | 94,818 | 92,534 | 95,000 | 60,000 | 63.2% | 80,000 |
| 07.754 | Citizen On Patrol-RSVP Program | 324 | - | 500 | 500 | 100.0% | 500 |
| 07.762 | Explorer Program | 1,079 | 1,948 | 2,000 | 2,000 | 100.0% | 2,000 |
| | Total Taxes/Insurance/Misc. | 96,221 | 94,482 | 97,500 | 62,500 | 64% | 82,500 |
| 100.130.321.08 | CAPITAL EQUIP/PROJECTS | | | | | | |
| 08.814 | DOJ Two Factor Authorization | - | 22,397 | - | - | 0.0% | - |
| 08.815 | Unmarked Vehicle-PROP 30 | - | - | - | - | 0.0% | 75,000 |
| 08.882 | Machinery & Equipment \$20k And Up | 93,393 | 32,091 | - | - | 0.0% | - |
| | Total Capital Equip/Projects | 93,393 | 54,488 | - | - | 0% | 75,000 |
| 100.130.321.09 | TRANSFERS/CONTINGENCY/CONTRAS | | | | | | |
| 321.09.302 | Transfer to Debt Service | - | - | - | - | 0.0% | 1,106,890 |
| | Total Capital Equip/Projects | - | - | - | - | 0% | 1,106,890 |
| | Department Total | 7,718,923 | 7,011,958 | 7,374,566 | 6,248,562 | 84.7% | 7,675,973 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|------------------|------------------|------------------|------------------|
| | <u>2019-2020</u> | <u>2020-2021</u> | <u>2021-2022</u> | <u>2022-2023</u> |
| Full Time: | | | | |
| Police Chief | 1.00 | 1.00 | 1.00 | 1.00 |
| Police Captain | 1.00 | 1.00 | 1.00 | 1.00 |
| Police Lieutenant | | | 2.00 | 2.00 |
| Police Sergeant | | | 5.00 | 5.00 |
| Police Corporal | | | 6.00 | 6.00 |
| Police Detective | | | 1.00 | 1.00 |
| Police Officer | | | 19.00 | 19.00 |
| Police Officer Trainee | | | 2.00 | 2.00 |
| Total FTE's: | 2.00 | 2.00 | 37.00 | 37.00 |

| Measure Q - Police Uniform Division | | | | | | | |
|-------------------------------------|--|------------------|------------------|------------------|------------------|---------------|------------------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 130 Police Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 321 Police Uniform Division | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 102.130.321.01 | SALARIES | | | | | | |
| 01.101 | Salaries Regular | 187,352 | 494,585 | 460,294 | 603,045 | 131.0% | 584,453 |
| 01.103 | Overtime Scheduled | 500,000 | 498,986 | 725,000 | 867,192 | 119.6% | 500,000 |
| 01.107 | Overtime-Court | - | 7,257 | 17,000 | 20,840 | 122.6% | 20,000 |
| 01.109 | Insurance Offset | 47,000 | 79,145 | 90,000 | 83,063 | 92.3% | 81,000 |
| 01.111 | Standby Basic | - | - | 1,000 | 488 | 48.8% | 1,000 |
| 01.119 | OT-State of Emergency COVID-19 | - | 129 | - | - | 0.0% | - |
| | Total Salaries | 734,352 | 1,080,102 | 1,293,294 | 1,574,628 | 122% | 1,186,453 |
| 102.130.321.02 | BENEFITS | | | | | | |
| 02.201 | Benefits- Retirement | 70,770 | 61,526 | 60,041 | 78,092 | 130.1% | 75,193 |
| 02.202 | Benefits- Life Insurance | 1,267 | 2,366 | 3,000 | 2,528 | 84.3% | 2,510 |
| 02.205 | Benefits-Worker's Comp | - | 14,297 | 15,247 | 17,996 | 118.0% | 23,069 |
| 02.207 | Uniform Allowance | 9,475 | 3,612 | 10,350 | 12,420 | 120.0% | 10,600 |
| 02.208 | Benefits-Medicare | 5,202 | 16,921 | 15,000 | 27,732 | 184.9% | 18,432 |
| 02.210 | Benefits-Worker's Comp Claims | - | 17,202 | - | (79,115) | 0.0% | 25,000 |
| 02.214 | Benefits-State Disability Ins | 2,507 | 6,463 | 8,100 | 10,880 | 134.3% | 6,992 |
| 02.216 | Vacation/Annual LV Pay Out | - | - | 10,845 | 13,182 | 0.0% | - |
| 02.227 | Pension Unfunded Liability | - | 101,077 | 132,044 | 154,243 | 116.8% | 12,450 |
| | Total Benefits | 89,221 | 223,464 | 254,627 | 237,957 | 93% | 174,246 |
| 102.130.321.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 6,800 | - | 17,678 | 10,485 | 59.3% | 17,650 |
| | Total Employee Development | 6,800 | - | 17,678 | 10,485 | 59% | 17,650 |
| 102.130.321.05 | SUPPLIES | | | | | | |
| 05.525 | Technical Supplies | - | 2,918 | 3,060 | - | 0.0% | - |
| 05.526 | Ammunition & Range Supplies | 11,387 | - | 20,000 | - | 0.0% | 20,000 |
| | Total Employee Development | 11,387 | 2,918 | 23,060 | - | 0% | 20,000 |
| 102.130.321.06 | SERVICES | | | | | | |
| 06.601 | Vehicle Fuel Cost | - | 67,222 | 55,000 | 88,171 | 160.3% | 68,750 |
| 06.608 | Vehicle Maintenance Cost | 65 | 41,754 | 50,000 | 59,564 | 119.1% | 50,000 |
| 06.630 | Fees/Services | 500 | - | 92,178 | 53,761 | 58.3% | - |
| 06.632 | Personnel Recruitment - PD | 7,157 | 500 | 15,000 | 1,427 | 9.5% | 15,000 |
| 06.644 | IT Cost Allocation | - | - | 127,000 | - | 0.0% | 152,400 |
| 06.645 | Safety Equipment | 63,100 | 2,295 | 20,000 | 1,880 | 9.4% | 13,356 |
| | Total Services | 70,822 | 111,771 | 359,178 | 204,803 | 57% | 299,506 |
| 102.130.321.07 | TAXES/INSURANCE/MISC. | | | | | | |
| 07.733 | CAP-Lease-Enterprise Prog | 75,880 | 111,816 | 138,634 | 139,480 | 100.6% | 100,000 |
| 07.749 | CAP-Lease License Plate Readers | - | 54,000 | 58,000 | 64,800 | 111.7% | 74,000 |
| | Total Taxes/Insurance/Misc. | 75,880 | 165,816 | 196,634 | 204,280 | 104% | 174,000 |
| 102.130.321.08 | CAPITAL EQUIP/PROJECTS | | | | | | |
| 08.801 | Body Worn Cameras | 64,760 | - | - | - | 0.0% | - |
| 08.802 | Machinery & Equip >\$20K | 69,224 | - | - | - | 0.0% | 89,750 |
| 08.899 | HW/SW/Network | 347,598 | 103,201 | - | - | 0.0% | - |
| | Total Capital Equip/Projects | 481,582 | 103,201 | - | - | 0% | 89,750 |
| 102.130.321.09 | TRANSFERS/CONTINGENCY/CONTRAS | | | | | | |
| 09.302 | Transfer to Debt Service | - | - | - | - | 0% | 6,681 |
| | Total Transfers/Contingency/Contras | - | - | - | - | 0% | 6,681 |
| | Department Total | 1,470,044 | 1,687,272 | 2,144,471 | 2,232,154 | 104.1% | 1,968,286 |

| | Actual | Actual | Actual | Adopted |
|---------------------------|------------------|------------------|------------------|------------------|
| <u>Personnel Schedule</u> | <u>2019-2020</u> | <u>2020-2021</u> | <u>2021-2022</u> | <u>2022-2023</u> |
| Full Time: | | | | |
| Police Officer | | | 8.00 | 8.00 |
| Total FTE's: | 0.00 | 0.00 | 8.00 | 8.00 |

| Police Department - School Resource Division | | | | | | | |
|--|--------------------------------|----------------|--------------|----------------|----------------|--------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 130 Police Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 322 School Resource Division | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 100.130.322.01 | SALARIES | | | | | | |
| 01.101 | Salaries Regular | 147,739 | - | 146,000 | 135,000 | 92.5% | 172,744 |
| 01.103 | Overtime | 23,802 | - | 40,000 | 5,000 | 12.5% | 30,000 |
| 01.104 | Overtime, SRO | 13,541 | 2,470 | 22,000 | 22,000 | 100.0% | 22,000 |
| 01.108 | Salaries Casual | - | - | - | - | 0.0% | - |
| 01.109 | Insurance Offset | 14,814 | - | 14,000 | 16,250 | 116.1% | 21,000 |
| | Total Salaries | 199,896 | 2,470 | 222,000 | 178,250 | 80% | 245,744 |
| 100.130.322.02 | BENEFITS | | | | | | |
| 02.201 | Benefits-Retirement | 64,274 | - | 9,600 | 16,500 | 171.9% | 21,151 |
| 02.202 | Benefits-Life Insurance | 580 | - | 336 | 500 | 148.8% | 682 |
| 02.205 | Benefits-Workers' Comp | 4,740 | - | - | - | 0.0% | - |
| 02.207 | Uniform Allowance | 2,400 | - | 2,776 | 2,776 | 100.0% | 2,400 |
| 02.208 | Benefits-Medicare | 5,794 | - | 5,468 | 3,650 | 66.8% | 5,384 |
| 02.214 | Benefits-State Disability Ins. | 1,511 | - | 2,074 | 1,850 | 89.2% | 2,043 |
| | Total Benefits | 79,299 | - | 20,254 | 25,276 | 125% | 31,660 |
| 100.130.322.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| | Department Total | 279,195 | 2,470 | 242,254 | 203,526 | 84.0% | 277,404 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|------------------|------------------|------------------|------------------|
| | <u>2019-2020</u> | <u>2020-2021</u> | <u>2021-2022</u> | <u>2022-2023</u> |
| Full Time: | | | | |
| School Resource Officer | 2.00 | 2.00 | 2.00 | 2.00 |
| Total FTE's: | 2.00 | 2.00 | 2.00 | 2.00 |

| Police Department - Police Dispatch Division | | | | | | | |
|--|-------------------------------------|------------------|------------------|----------------|----------------|--------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 130 Police Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 323 Police Dispatch Division | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 100.130.323.01 | SALARIES | | | | | | |
| 01.101 | Salaries Regular | 625,577 | 545,997 | 584,396 | 468,000 | 80.1% | 569,939 |
| 01.103 | Overtime | 99,216 | 103,057 | - | 50,000 | 0.0% | - |
| 01.109 | Insurance Offset | 102,595 | 91,695 | 102,000 | 76,000 | 74.5% | 108,000 |
| | Total Salaries | 827,388 | 740,749 | 686,396 | 594,000 | 87% | 677,939 |
| 100.130.323.02 | BENEFITS | | | | | | |
| 02.201 | Benefits- Retirement | 124,282 | 53,070 | 61,740 | 45,000 | 72.9% | 54,079 |
| 02.202 | Benefits- Life Insurance | 3,046 | 2,420 | 2,900 | 2,200 | 75.9% | 2,695 |
| 02.204 | Benefits-Unemployment | 65 | - | - | - | 0.0% | - |
| 02.205 | Benefits-Worker's Comp | 7,870 | 18,379 | 19,601 | 25,000 | 127.5% | 22,843 |
| 02.206 | Benefits-Deferred Comp | 979 | 667 | 833 | 800 | 96.0% | 834 |
| 02.207 | Uniform Allowance | 6,746 | 6,179 | 6,804 | 5,500 | 80.8% | 6,804 |
| 02.208 | Benefits-Medicare | 14,078 | 12,455 | 12,500 | 10,500 | 84.0% | 10,452 |
| 02.214 | Benefits-State Disability Ins | 8,481 | 8,230 | 6,500 | 7,500 | 115.4% | 6,939 |
| 02.216 | Vacation/Annual LV Pay Out | 327 | 5,010 | 6,494 | 12,000 | 184.8% | - |
| | Total Benefits | 165,874 | 106,410 | 117,372 | 108,500 | 92% | 104,646 |
| 100.130.323.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 2,644 | 5,071 | 5,190 | 3,500 | 67.4% | 5,190 |
| 03.305 | Dues/Subs/Memberships | 100 | - | 250 | 250 | 100.0% | 250 |
| | Total Employment Development | 2,744 | 5,071 | 5,440 | 3,750 | 69% | 5,440 |
| 100.130.323.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 141,342 | 133,006 | 120,000 | 120,000 | 100.0% | 120,000 |
| | Total Communications | 141,342 | 133,006 | 120,000 | 120,000 | 100% | 120,000 |
| 100.130.323.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 1,286 | 1,204 | 2,000 | 500 | 25.0% | 2,000 |
| | Total Communications | 1,286 | 1,204 | 2,000 | 500 | 25% | 2,000 |
| 100.130.323.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 1,640 | 1,944 | 1,700 | 1,700 | 100.0% | 1,120 |
| 06.644 | IT Cost Allocation | 55,488 | 41,819 | 57,105 | 40,000 | 70.0% | 68,526 |
| | Total Services | 57,128 | 43,763 | 58,805 | 41,700 | 71% | 69,646 |
| | Department Total | 1,195,762 | 1,030,203 | 990,013 | 868,450 | 87.7% | 979,671 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|----------------------------|------------------|------------------|------------------|------------------|
| | <u>2019-2020</u> | <u>2020-2021</u> | <u>2021-2022</u> | <u>2022-2023</u> |
| Full Time: | | | | |
| Police Services Supervisor | | | 1.00 | 1.00 |
| Senior Dispatcher | | | 1.00 | 1.00 |
| Dispatcher | | | 7.00 | 7.00 |
| Total FTE's: | 0.00 | 0.00 | 9.00 | 9.00 |

| Measure Q - Police Dispatch Division | | | | | | | |
|--------------------------------------|-------------------------------------|---------------|----------------|----------------|----------------|---------------|----------------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 130 Police Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 323 Police Dispatch Division | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 102.130.323.01 | SALARIES | | | | | | |
| 01.101 | Salaries Regular | 25,555 | 61,304 | 90,314 | 111,206 | 123.1% | 190,030 |
| 01.103 | Overtime | 50,000 | 63,801 | 110,000 | 134,314 | 122.1% | 110,000 |
| 01.109 | Insurance Offset | 8,250 | 16,935 | 18,500 | 22,278 | 120.4% | 30,000 |
| | Total Salaries | 83,805 | 142,040 | 218,814 | 267,798 | 122% | 330,030 |
| 102.130.323.02 | BENEFITS | | | | | | |
| 02.201 | Benefits- Retirement | 7,703 | 7,997 | 10,823 | 12,766 | 117.9% | 18,485 |
| 02.202 | Benefits- Life Insurance | 133 | 332 | 1,000 | 538 | 53.8% | 898 |
| 02.205 | Benefits-Worker's Comp | 840 | 2,339 | 2,495 | 2,945 | 118.0% | 7,616 |
| 02.207 | Uniform Allowance | 378 | 693 | 2,268 | 1,739 | 76.7% | 2,268 |
| 02.208 | Benefits-Medicare | 414 | 1,056 | 3,500 | 2,009 | 57.4% | 3,006 |
| 02.214 | Benefits-State Disability Ins | 271 | 806 | 2,000 | 1,606 | 80.3% | 2,281 |
| 02.216 | Vacation/Annual LV Pay Out | 1,450 | 227 | 189 | 226 | 119.6% | - |
| | Total Benefits | 11,189 | 13,450 | 22,275 | 21,828 | 98% | 34,554 |
| 102.130.323.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | - | 30 | - | - | 0.0% | - |
| | Total Employment Development | - | 30 | - | - | 0% | - |
| | Department Total | 94,994 | 155,520 | 241,089 | 289,626 | 120.1% | 364,584 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|------------------|------------------|------------------|------------------|
| | <u>2019-2020</u> | <u>2020-2021</u> | <u>2021-2022</u> | <u>2022-2023</u> |
| Full Time: | | | | |
| Dispatcher | 3.00 | 3.00 | 3.00 | 3.00 |
| Total FTE's: | 3.00 | 3.00 | 3.00 | 3.00 |

Police Department - Police Administration Division

| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
|---------------------------|-----------------------------------|----------------|----------------|----------------|----------------|--------------|----------------|
| 130 Police Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 324 Police Admin Division | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 100.130.324.01 | SALARIES | | | | | | |
| 01.101 | Salaries Regular | 410,056 | 396,878 | 413,552 | 385,000 | 93.1% | 415,615 |
| 01.103 | Overtime Scheduled | 16,430 | 22,219 | 20,000 | 35,000 | 175.0% | 20,000 |
| 01.109 | Insurance Offset | 72,036 | 69,829 | 72,000 | 66,000 | 91.7% | 75,000 |
| | Total Salaries | 498,522 | 488,926 | 505,552 | 486,000 | 96% | 510,615 |
| 100.130.324.02 | BENEFITS | | | | | | |
| 02.201 | Benefits-Retirement | 91,765 | 43,768 | 44,409 | 40,500 | 91.2% | 41,371 |
| 02.202 | Benefits-Life Insurance | 2,202 | 2,010 | 2,100 | 2,100 | 100.0% | 2,035 |
| 02.205 | Benefits-Workers' Comp | 6,068 | 12,907 | 13,765 | 15,000 | 109.0% | 16,658 |
| 02.207 | Uniform Allowance | 4,347 | 5,103 | 5,292 | 4,600 | 86.9% | 4,536 |
| 02.208 | Benefits-Medicare | 6,933 | 6,869 | 6,000 | 6,700 | 111.7% | 6,636 |
| 02.214 | Benefits-State Disability Ins. | 5,032 | 5,128 | 4,300 | 5,500 | 127.9% | 5,035 |
| 02.216 | Vacation/Annual LV Pay Out | 738 | 6,779 | 945 | 945 | 100.0% | - |
| | Total Benefits | 117,085 | 82,564 | 76,811 | 75,345 | 98% | 76,271 |
| 100.130.324.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenditures | 3,164 | 5,217 | 4,141 | 4,141 | 100.0% | 7,500 |
| 03.305 | Dues/Subs/Memberships | 40 | 73 | 100 | 100 | 100.0% | 100 |
| | Total Employee Development | 3,204 | 5,290 | 4,241 | 4,241 | 100% | 7,600 |
| 100.130.324.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 7,812 | 8,117 | 8,000 | 9,000 | 112.5% | 8,000 |
| 05.525 | Technical Supplies | 1,981 | 2,313 | 2,000 | 2,000 | 100.0% | 2,000 |
| | Total Supplies | 9,793 | 10,430 | 10,000 | 11,000 | 110% | 10,000 |
| 100.130.324.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 1,190 | 1,024 | 871 | 950 | 109.1% | 871 |
| 06.644 | IT Cost Allocation | 38,824 | 28,117 | 39,040 | 15,000 | 38.4% | 46,848 |
| | Total Services | 40,014 | 29,141 | 39,911 | 15,950 | 40% | 47,719 |
| | Department Total | 668,618 | 616,351 | 636,515 | 592,536 | 93.1% | 652,205 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|--------------------------------|------------------|------------------|------------------|------------------|
| | <u>2019-2020</u> | <u>2020-2021</u> | <u>2021-2022</u> | <u>2022-2023</u> |
| Full Time: | | | | |
| Senior Administrative Asst. | 1.00 | 1.00 | 1.00 | 1.00 |
| Police Services Asst. | 4.00 | 4.00 | 4.00 | 4.00 |
| Sr. Crime Scene Evidence Tech. | 1.00 | 1.00 | 1.00 | 1.00 |
| Crime Scene Evidence Tech. | 1.00 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 7.00 | 7.00 | 7.00 | 7.00 |

| Measure Q - Police Administration Division | | | | | | | |
|--|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 130 Police Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 324 Police Admin Division | | 2019-2020 | 2020-2021 | 2021-2022 | 2021-2022 | Expended | 2022-2023 |
| 102.130.324.01 | SALARIES | | | | | | |
| 01.101 | Salaries Regular | 45,184 | 43,856 | 46,174 | 50,313 | 109.0% | 48,686 |
| 01.103 | Overtime | 29 | 14 | 500 | 399 | 79.9% | 500 |
| 01.109 | Insurance Offset | 12,445 | 12,040 | 12,000 | 10,626 | 88.6% | 9,000 |
| | Total Salaries | 57,658 | 55,910 | 58,674 | 61,338 | 105% | 58,186 |
| 102.130.324.02 | BENEFITS | | | | | | |
| 02.201 | Benefits-Retirement | 8,052 | 3,496 | 3,570 | 3,941 | 110.4% | 3,753 |
| 02.202 | Benefits-Life Insurance | 245 | 264 | 300 | 283 | 94.3% | 266 |
| 02.205 | Benefits-Workers' Comp | 645 | 1,434 | 1,530 | 1,805 | 118.0% | 1,951 |
| 02.207 | Uniform Allowance | 756 | 567 | 756 | 907 | 120.0% | 756 |
| 02.208 | Benefits-Medicare | 751 | 740 | 700 | 878 | 125.5% | 793 |
| 02.210 | Benefits-Workers' Comp Claims | - | (916) | - | - | 0.0% | - |
| 02.213 | Bilingual Services | - | 540 | 720 | 720 | 100.0% | 720 |
| 02.214 | Benefits-State Disability Ins. | 264 | 565 | 460 | 699 | 151.9% | 601 |
| | Total Benefits | 10,713 | 6,690 | 8,036 | 9,234 | 115% | 8,840 |
| | Department Total | 68,371 | 62,600 | 66,710 | 70,572 | 105.8% | 67,026 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|------------------|------------------|------------------|------------------|
| | <u>2019-2020</u> | <u>2020-2021</u> | <u>2021-2022</u> | <u>2022-2023</u> |
| Full Time: | | | | |
| Police Services Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 1.00 | 1.00 | 1.00 | 1.00 |

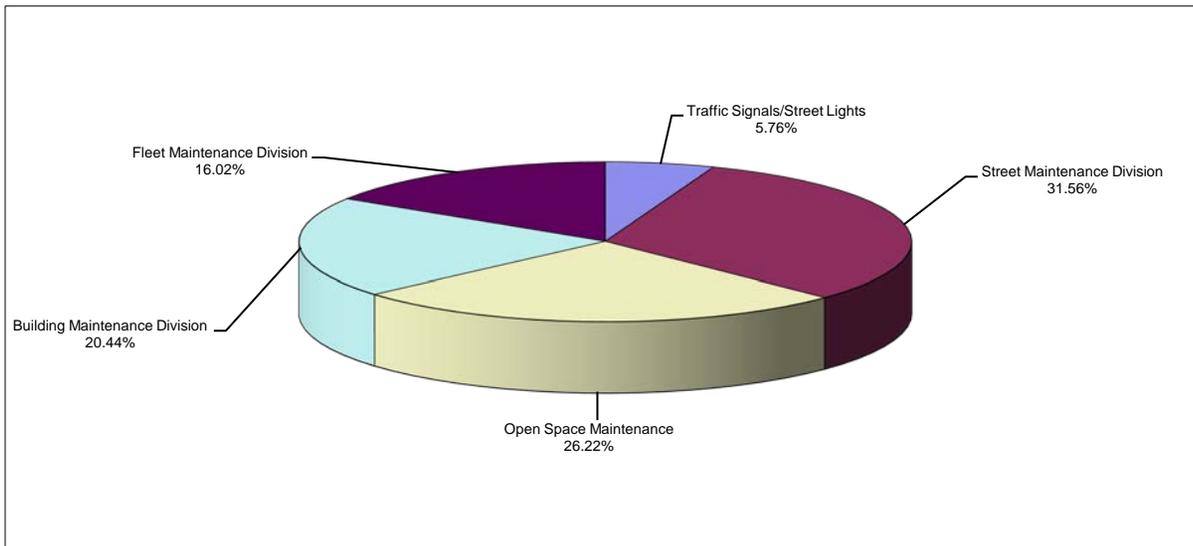
Police Department - Animal Regulation Division

| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
|-----------------------|----------------------------|---------|---------|---------|-----------|----------|---------|
| 130 Police Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 350 Animal Regulation | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.130.350.06 | SERVICES | | | | | | |
| 100.130.350.06.630 | Fees/Services | 253,861 | 253,861 | 253,861 | 253,861 | 100.0% | 253,861 |
| | Total Services | 253,861 | 253,861 | 253,861 | 253,861 | 100.0% | 253,861 |
| | Department Total | 253,861 | 253,861 | 253,861 | 253,861 | 100.0% | 253,861 |

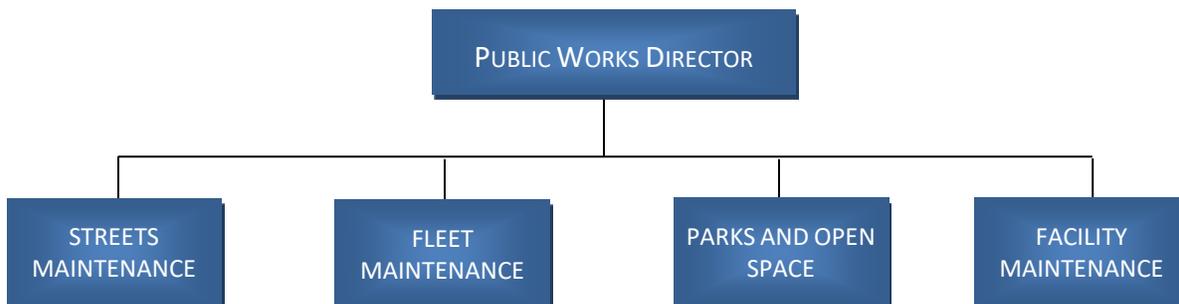
| Police Department - Disaster Preparedness Division | | | | | | | |
|--|----------------------------|---------|---------|---------|-----------|----------|---------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 130 Police Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 380 Disaster Preparedness | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.130.380.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 3,692 | 3,806 | 3,800 | 3,800 | 100.0% | 4,000 |
| | Total Communications | 3,692 | 3,806 | 3,800 | 3,800 | 100.0% | 4,000 |
| 100.130.380.05 | SUPPLIES | | | | | | |
| 05.523 | CERT Program | - | 336 | 250 | 250 | 100.0% | 250 |
| | Total Supplies | - | 336 | 250 | 250 | 100.0% | 250 |
| 100.130.380.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | - | - | 200 | 200 | 100.0% | 200 |
| | Total Services | - | - | 200 | 200 | 100.0% | 200 |
| | Department Total | 3,692 | 4,142 | 4,250 | 4,250 | 100% | 4,450 |

2022/23 Community Services/Public Works Appropriations

| | |
|-------------------------------|-------------------------|
| Traffic Signals/Street Lights | 258,000 |
| Street Maintenance Division | 1,412,756 |
| Open Space Maintenance | 1,173,890 |
| Building Maintenance Division | 915,233 |
| Fleet Maintenance Division | 717,157 |
| Total - Public Works | <u><u>4,477,036</u></u> |



PUBLIC WORKS



DEPARTMENT DESCRIPTION

The Public Works Division comprises four departments, each having specific areas of responsibility. Each of the divisions works collectively to accomplish the City's goals. The main objective is to maintain, repair, and preserve the City's assets and improve the quality of life for the community.

- Street Maintenance maintains approximately 40 square miles of streets/right-of-way of which has a population of 25,415 and an estimated 60 million travelers per year.
- Fleet Maintenance maintains 171 Vehicles City-wide, Police Department, Fire Department, City Hall pool vehicles, Public Works trucks including heavy equipment, and Waste Water Treatment Facility.
- Parks and Open Space maintains 11 parks and 18 Landscape Right-of-Ways.
- Facility Maintenance maintains 13 of the City's buildings.

2021-22 HIGHLIGHTS

- Repairing emergency response vehicles that operate 24 hours/day and are subjected to wear and tear due to critical response times.
- Assist Police and Fire Departments.
- Installed cooling tower at the Harvey House.
- Upgraded original light fixtures to LED at Police Annex parking lot, reducing energy costs.
- Repaired the First Street Bridge after it sustained extensive damage from a head-on vehicle collision on January 12, 2022.
- Applied 40,000 lbs of crack sealer and 30,000 lbs of Mastic Sealer throughout various residential neighborhoods.

2022-23 GOALS AND OBJECTIVES

- Train all new probationary employees on policy, procedures, and CDL requirements.
- Pavement Preservation Program.
- Develop and implement a schedule in Parks and Open Space.
- Improve/upgrade drainage systems (storm channels and storm drain pipes).
- Increase the amount of striping, road legends, and crosswalks.
- Sidewalk replacement program.
- Purchase a tire machine and brake lathe to service new fire engine equipment in-house.
- Update obsolete equipment in City's intersections.
- Repair Sporks Park snack bars.

| Traffic Signals and Street Lights | | | | | | | |
|-----------------------------------|----------------------------|----------------|----------------|----------------|----------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 423 Traffic Sig & Street Lts | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.140.423.06 | SERVICES | | | | | | |
| 06.612 | Repairs/Maintenance | 36,041 | 48,268 | 55,000 | 55,000 | 100.0% | 55,000 |
| 06.630 | Fees/Services | 10,740 | 10,955 | 11,000 | 11,000 | 100.0% | 11,000 |
| | Total Services | 46,781 | 59,223 | 66,000 | 66,000 | 100.0% | 66,000 |
| 100.140.423.14 | ELECTRICITY | | | | | | |
| 14.403 | Electricity-Signal Light | 27,626 | 26,620 | 24,000 | 24,000 | 100.0% | 27,000 |
| 14.420 | Electricity-Street Lights | 177,520 | 180,799 | 168,000 | 168,000 | 100.0% | 165,000 |
| | Total Electricity | 205,146 | 207,419 | 192,000 | 192,000 | 100.0% | 192,000 |
| | Department Total | 251,927 | 266,642 | 258,000 | 258,000 | 100.0% | 258,000 |

| Street Maintenance Division | | | | | | | |
|-----------------------------|-----------------------------------|------------------|------------------|------------------|------------------|---------------|------------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 425 Street Maintenance | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.140.425.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 681,615 | 663,247 | 658,317 | 575,000 | 87.3% | 615,633 |
| 01.103 | Overtime Scheduled | 13,158 | 4,459 | 19,000 | 13,500 | 71.1% | 25,000 |
| 01.108 | Salaries Casual | 2,354 | 465 | 1,581 | 1,581 | 100.0% | - |
| 01.109 | Insurance Offset | 122,196 | 114,229 | 135,000 | 100,500 | 74.4% | 117,000 |
| 01.110 | OT Casual Event | 880 | - | 893 | 593 | 66.4% | 1,000 |
| 01.111 | Standby Basic | 1,092 | 1,993 | 4,000 | 4,000 | 100.0% | 3,000 |
| | Total Salaries | 821,295 | 784,393 | 818,791 | 695,174 | 85% | 761,633 |
| 100.140.425.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 186,186 | 82,994 | 94,274 | 62,000 | 65.8% | 66,073 |
| 02.202 | Benefits - Life Insurance | 3,695 | 3,185 | 4,750 | 2,600 | 54.7% | 3,107 |
| 02.205 | Benefits - Workers' Comp | 44,665 | 22,566 | 24,067 | 24,067 | 100.0% | 24,675 |
| 02.206 | Benefits - Deferred Comp | 2,810 | 2,154 | 1,100 | 1,100 | 100.0% | 968 |
| 02.208 | Benefits - Medicare | 15,575 | 14,490 | 16,200 | 12,000 | 74.1% | 11,265 |
| 02.210 | Benefits - Workers Comp Claim | 90,283 | - | - | - | 0.0% | - |
| 02.211 | Benefits-Pars | 26 | 6 | - | - | 0.0% | - |
| 02.214 | Benefits - SDI | 7,526 | 7,648 | 8,250 | 7,500 | 90.9% | 7,416 |
| 02.215 | Sick Leave Pay Out | - | - | 16,539 | 16,539 | 100.0% | - |
| 02.216 | Vacation/Annual Leave Pay Ou | 29,350 | 37,991 | 28,811 | 45,000 | 156.2% | - |
| | Total Benefits | 380,116 | 171,034 | 193,991 | 170,806 | 88% | 113,504 |
| 100.140.425.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 490 | 228 | 19,550 | 19,550 | 100.0% | 19,550 |
| 03.305 | Dues/Subs/Membership | 606 | - | 400 | 250 | 62.5% | 400 |
| | Total Employee Development | 1,096 | 228 | 19,950 | 19,800 | 99% | 19,950 |
| 100.140.425.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 6,456 | 3,274 | 7,500 | 5,000 | 66.7% | 7,500 |
| | Total Communications | 6,456 | 3,274 | 7,500 | 5,000 | 67% | 7,500 |
| 100.140.425.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 1,987 | 1,105 | 1,900 | 1,500 | 78.9% | 1,900 |
| 05.525 | Technical Supplies | 107,253 | 54,331 | 130,100 | 130,100 | 100.0% | 119,000 |
| 05.528 | Technical Supplies - Measure I | - | 50,000 | - | - | 0.0% | - |
| | Total Supplies | 109,240 | 105,436 | 132,000 | 131,600 | 100% | 120,900 |
| 100.140.425.06 | SERVICES | | | | | | |
| 06.612 | Repairs/Maintenance | 2,005 | 3,884 | 200 | 200 | 100.0% | 10,000 |
| 06.620 | Rentals/Leases | 13,829 | 8,255 | 11,700 | 11,700 | 100.0% | 13,000 |
| 06.630 | Fees/Services | 6,058 | 3,265 | 3,745 | 3,800 | 101.5% | 3,745 |
| 06.634 | Fees/Services-Measure I | - | 927 | - | - | 0.0% | - |
| 06.644 | It Cost Allocation | 14,817 | 1,999 | 2,648 | 2,648 | 100.0% | 3,178 |
| 06.645 | Safety Equipment | 8,935 | 3,844 | 5,000 | 5,000 | 100.0% | 5,000 |
| | Total Services | 45,644 | 22,174 | 23,293 | 23,348 | 100.2% | 34,923 |
| 100.140.425.14 | ELECTRICITY | | | | | | |
| 14.418 | Electricity-Corp Yard | 11,044 | 12,174 | 16,000 | 16,000 | 100.0% | 15,000 |
| | Total Electricity | 11,044 | 12,174 | 16,000 | 16,000 | 100.0% | 15,000 |
| 100.140.425.24 | NATURAL GAS | | | | | | |
| 24.441 | Natural Gas-Corp Yard | 7,456 | 8,026 | 10,000 | 8,500 | 85.0% | 10,000 |
| | Total Natural Gas | 7,456 | 8,026 | 10,000 | 8,500 | 85.0% | 10,000 |
| 100.140.425.34 | WATER | | | | | | |
| 34.463 | Water Truck Fill | 7,772 | 7,682 | 6,500 | 9,000 | 138.5% | 9,000 |
| 34.464 | Water Corp Yard | 9,857 | 7,574 | 8,000 | 11,000 | 137.5% | 11,000 |
| | Total Water | 17,629 | 15,256 | 14,500 | 20,000 | 137.9% | 20,000 |
| | Department Total | 1,399,976 | 1,121,995 | 1,236,025 | 1,090,228 | 88.2% | 1,103,410 |

| Street Maintenance Division | | | | | | | |
|-----------------------------|----------------------------------|----------------------|----------------------|----------------------|-----------------------|----------|---------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 425 Street Maintenance | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| | <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> | | |
| | Full Time: | | | | | | |
| | Public Works Administrator | 1.00 | 0.00 | 0.00 | 0.00 | | |
| | Public Works Manager | 0.00 | 1.00 | 0.00 | 0.00 | | |
| | Public Works Superintendent | 0.00 | 0.00 | 1.00 | 1.00 | | |
| | Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 | | |
| | Public Services Asst. I | 5.00 | 5.00 | 5.00 | 5.00 | | |
| | Public Services Asst. II | 2.00 | 2.00 | 2.00 | 2.00 | | |
| | Public Services Asst. III | 1.00 | 2.00 | 2.00 | 2.00 | | |
| | Total FTE's: | 10.00 | 11.00 | 11.00 | 11.00 | | |

| Measure Q - Streets Maintenance Division | | | | | | | |
|--|--|----------------|----------------|----------------|----------------|--------------|----------------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 425 Street Maintenance | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 102.140.425.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 67,501 | 86,680 | 82,297 | 84,877 | 103.1% | 92,557 |
| 01.103 | Overtime | - | 1,025 | 4,000 | 4,221 | 105.5% | 3,000 |
| 01.109 | Insurance Offset | 19,920 | 24,080 | 24,000 | 26,052 | 108.6% | 24,000 |
| 01.110 | OT Casual Event | - | - | 94 | 113 | 119.8% | 250 |
| 01.111 | Standby Basic | - | - | 600 | 694 | 115.7% | 600 |
| | Total Salaries | 87,421 | 111,785 | 110,991 | 115,956 | 104% | 120,407 |
| 102.140.425.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 10,705 | 6,781 | 6,363 | 6,579 | 103.4% | 7,039 |
| 02.202 | Benefits - Life Insurance | 336 | 532 | 500 | 551 | 110.1% | 522 |
| 02.205 | Benefits - Workers' Comp | 3,035 | 2,556 | 2,726 | 3,218 | 118.0% | 3,710 |
| 02.208 | Benefits - Medicare | 979 | 1,462 | 1,400 | 1,481 | 105.8% | 1,517 |
| 02.210 | Benefits - Workers Comp Claims | - | 2,498 | - | - | 0.0% | - |
| 02.214 | Benefits - SDI | 675 | 1,113 | 1,000 | 1,175 | 117.5% | 1,151 |
| | Total Benefits | 15,730 | 14,942 | 11,989 | 13,003 | 108% | 13,939 |
| 102.140.425.05 | SUPPLIES | | | | | | |
| 05.525 | Technical Supplies | 25,000 | 28,119 | 160,006 | 96,686 | 60.4% | 160,000 |
| | Total Supplies | 25,000 | 28,119 | 160,006 | 96,686 | 60% | 160,000 |
| 102.140.425.06 | SERVICES | | | | | | |
| 06.644 | IT Cost Allocation | - | - | 12,500 | - | 0.0% | 15,000 |
| | Total Services | - | - | 12,500 | - | 0% | 15,000 |
| 102.140.425.08 | CAPITAL EQUIP/PROJECTS | | | | | | |
| 08.801 | Crack Sealer | 114,143 | - | - | - | 0% | - |
| 08.802 | Towable Compressor | 21,480 | - | - | - | 0% | - |
| 08.805 | John Deere 210L Front End Loader | - | - | 105,698 | - | 0% | - |
| 08.899 | HW/SW/Network | - | 510 | - | 13,077 | 0% | - |
| | Total Capital Equip/Projects | 135,623 | 510 | 105,698 | 13,077 | 12.4% | - |
| 102.140.425.09 | TRANSFERS/CONTINGENCY/CONTRAS | | | | | | |
| 09.400 | Transfer to CIP Fund | 86,751 | - | - | - | 0.0% | - |
| | Total Transfers/Contingency/Cont. | 86,751 | - | - | - | 0.0% | - |
| | Department Total | 350,525 | 155,356 | 401,184 | 238,723 | 59.5% | 309,346 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| Public Services Asst. I | 2.00 | 2.00 | 2.00 | 2.00 |
| Total FTE's: | 2.00 | 2.00 | 2.00 | 2.00 |

| Open Spaces Maintenance | | | | | | | |
|-------------------------|-----------------------------------|---------|----------------|----------------|----------------|----------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 430 Open Spaces | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.140.430.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | - | 295,242 | 311,736 | 305,000 | 97.8% | 336,510 |
| 01.103 | Overtime Scheduled | - | 808 | 5,000 | 4,000 | 80.0% | 5,000 |
| 01.108 | Salaries Casual | - | 5,353 | 34,000 | 34,000 | 100.0% | 34,000 |
| 01.109 | Insurance Offset | - | 57,190 | 69,000 | 60,000 | 87.0% | 66,000 |
| 01.111 | Standby Basic | - | - | 5,000 | 200 | 4.0% | 5,000 |
| 01.119 | OT State of Emergency COVID | - | 607 | - | - | 0.0% | - |
| | Total Salaries | - | 359,200 | 424,736 | 403,200 | 95% | 446,510 |
| 100.140.430.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | - | 36,663 | 45,745 | 45,745 | 100.0% | 37,916 |
| 02.202 | Benefits - Life Insurance | - | 1,397 | 2,000 | 2,000 | 100.0% | 1,704 |
| 02.205 | Benefits - Workers' Comp | - | 10,754 | 11,469 | 11,469 | 100.0% | 13,487 |
| 02.208 | Benefits - Medicare | - | 4,406 | 6,500 | 6,500 | 100.0% | 5,358 |
| 02.211 | Benefits-PARS | - | 70 | 500 | 500 | 100.0% | 500 |
| 02.214 | Benefits - SDI | - | 3,291 | 3,500 | 3,500 | 100.0% | 4,065 |
| 02.216 | Vacation / Annual Leave Pay Out | - | 7,335 | - | - | 0.0% | - |
| | Total Benefits | - | 63,916 | 69,714 | 69,714 | 100% | 63,030 |
| 100.140.430.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | - | - | - | - | 0.0% | 12,500 |
| | Total Employee Development | - | - | - | - | #DIV/0! | 12,500 |
| 100.140.430.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | - | 1,512 | 2,500 | 1,200 | 48.0% | 800 |
| | Total Communications | - | 1,512 | 2,500 | 1,200 | 48% | 800 |
| 100.140.430.05 | SUPPLIES | | | | | | |
| 05.525 | Technical Supplies | - | 13,917 | 50,000 | 50,000 | 100.0% | - |
| 05.526 | Technical Supplies/Dana | - | - | - | - | 0.0% | 7,200 |
| 05.527 | Technical Supplies/H Street | - | - | - | - | 0.0% | 7,200 |
| 05.529 | Technical Supplies/Sturnacle | - | - | - | - | 0.0% | 7,200 |
| 05.530 | Technical Supplies/Fogelson | - | - | - | - | 0.0% | 7,200 |
| 05.531 | Technical Supplies/Lillian | - | - | - | - | 0.0% | 7,200 |
| 05.532 | Technical Supplies/Jasper | - | - | - | - | 0.0% | 7,200 |
| 05.533 | Technical Supplies/County Park | - | - | - | - | 0.0% | 7,200 |
| | Total Supplies | - | 13,917 | 50,000 | 50,000 | 100% | 50,400 |
| 100.140.430.06 | SERVICES | | | | | | |
| 06.612 | Repairs/Maintenance | - | 16,828 | 15,500 | 15,500 | 100.0% | 0 |
| 06.613 | Repairs/Maintenance/Dana | - | - | - | - | 0.0% | 4,000 |
| 06.614 | Repairs/Maintenance/H Street | - | - | - | - | 0.0% | 4,000 |
| 06.615 | Repairs/Maintenance/Sturnacle | - | - | - | - | 0.0% | 4,000 |
| 06.616 | Repairs/Maintenance/Fogelson | - | - | - | - | 0.0% | 4,000 |
| 06.617 | Repairs/Maintenance/Lillian | - | - | - | - | 0.0% | 4,000 |
| 06.618 | Repairs/Maintenance/Jasper | - | - | - | - | 0.0% | 4,000 |
| 06.619 | Repairs/Maintenance/County Park | - | - | - | - | 0.0% | 4,000 |
| 06.620 | Rentals/Leases | - | - | - | - | 0.0% | 4,000 |
| 06.630 | Fees/Services | - | 61,812 | 16,650 | 10,000 | 60.1% | 23,650 |
| 06.645 | Safety Equipment | - | 1,673 | 2,000 | 1,500 | 75.0% | 2,000 |
| | Total Services | - | 80,313 | 34,150 | 27,000 | 79.1% | 57,650 |
| 100.140.430.14 | ELECTRICITY | | | | | | |
| 14.421 | Electricity-Highland Trails | - | 159 | 350 | 250 | 71.4% | 200 |
| 14.424 | Electricity-2nd St Park | - | 1,711 | 2,400 | 2,400 | 100.0% | 2,200 |
| 14.425 | Electricity-Rimrock Median | - | 171 | 400 | 250 | 62.5% | 200 |
| 14.426 | Electricity-Monterey Rd Area | - | 169 | 400 | 250 | 62.5% | 200 |
| 14.474 | 2218 Muriel Dr - Irrigation | - | 176 | 320 | 200 | 62.5% | 200 |
| | Total Electricity | - | 2,386 | 3,870 | 3,350 | 86.6% | 3,000 |

| Open Spaces Maintenance | | | | | | | |
|-------------------------|------------------------------|---------|----------------|----------------|----------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 430 Open Spaces | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.140.430.34 | WATER | | | | | | |
| 34.467 | Water - City Proj Areas | - | 14,721 | 21,300 | 21,300 | 100.0% | 20,000 |
| 34.469 | Water - Lenwood Rd X Serrano | - | 5,063 | 4,000 | 6,000 | 150.0% | 6,000 |
| 34.470 | Water - Vista | - | 2,377 | 3,000 | 3,500 | 116.7% | 3,000 |
| 34.473 | Water - Monterey Road Area | - | 2,112 | 3,000 | 3,000 | 100.0% | 3,000 |
| 34.474 | Muriel @ Broadway Irrigation | - | 2,636 | 4,000 | 4,000 | 100.0% | 4,000 |
| 34.475 | Lenwood & Main Irrigation | - | 2,791 | 2,600 | 3,600 | 138.5% | 4,000 |
| | Total Water | - | 29,700 | 37,900 | 41,400 | 109.2% | 40,000 |
| | Department Total | - | 550,944 | 622,870 | 595,864 | 95.7% | 673,890 |

| Personnel Schedule | Actual | Actual | Actual | Adopted |
|---------------------------|----------------|----------------|----------------|----------------|
| | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
| Full Time: | | | | |
| Public Services Asst. I | 0.00 | 3.00 | 3.00 | 3.00 |
| Public Services Asst. II | 0.00 | 2.00 | 2.00 | 2.00 |
| Public Services Asst. III | 0.00 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 0.00 | 6.00 | 6.00 | 6.00 |

| Measure Q - Open Spaces Maintenance Division | | | | | | | |
|--|-------------------------------|---------|---------|---------|-----------|----------|---------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 430 Open Spaces | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 102.140.430.08 | CAPITAL EQUIP/PROJECTS | | | | | | |
| 08.801 | John Deere 210L Diesel Mower | - | - | 47,100 | - | 0.0% | - |
| 08.804 | Park Improvements | - | - | - | - | 0.0% | 500,000 |
| | Total Capital Equip/Projects | - | - | 47,100 | - | 0.0% | 500,000 |
| | Department Total | - | - | 47,100 | - | 0% | 500,000 |

| Building Maintenance Division | | | | | | | |
|-------------------------------|-------------------------------------|----------------|----------------|----------------|----------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 435 Building Maintenance | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.140.435.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 287,167 | 329,889 | 302,887 | 306,000 | 101.0% | 332,993 |
| 01.103 | Overtime | 378 | 191 | 750 | 500 | 66.7% | 750 |
| 01.108 | Salaries Casual | 2,999 | 181 | 0 | - | 0.0% | - |
| 01.109 | Insurance Offset | 44,138 | 56,716 | 54,000 | 53,000 | 98.1% | 57,000 |
| | Total Salaries | 334,682 | 386,977 | 357,637 | 359,500 | 101% | 390,743 |
| 100.140.435.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 73,002 | 43,636 | 37,674 | 42,500 | 112.8% | 47,055 |
| 02.202 | Benefits - Life Insurance | 1,408 | 1,342 | 1,700 | 1,500 | 88.2% | 1,540 |
| 02.205 | Benefits - Workers' Comp | 16,791 | 9,408 | 10,033 | 10,033 | 100.0% | 13,346 |
| 02.206 | Benefits - Deferred Comp | 920 | 1,005 | 975 | 975 | 100.0% | 1,013 |
| 02.208 | Benefits - Medicare | 6,044 | 6,570 | 6,100 | 6,100 | 100.0% | 6,798 |
| 02.210 | Benefits - Workers Comp Claim | 5,680 | - | - | - | 0.0% | - |
| 02.211 | Benefits-PARS | 39 | 2 | - | - | 0.0% | - |
| 02.214 | Benefits - SDI | 3,096 | 3,878 | 3,120 | 3,650 | 117.0% | 3,977 |
| 02.215 | Sick Leave Pay Out | 628 | - | - | - | 0.0% | - |
| 02.216 | Vacation/Annual LV Pay Out | 8,443 | 7,042 | 2,294 | 5,000 | 218.0% | - |
| | Total Benefits | 116,051 | 72,883 | 61,896 | 69,758 | 113% | 73,729 |
| 100.140.435.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | - | - | - | - | 0.0% | 10,000 |
| | Total Employee Development | - | - | - | - | 0% | 10,000 |
| 100.140.435.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 1,345 | 1,359 | 1,500 | 1,500 | 100.0% | 1,500 |
| | Total Communications | 1,345 | 1,359 | 1,500 | 1,500 | 100% | 1,500 |
| 100.140.435.05 | SUPPLIES | | | | | | |
| 05.525 | Technical Supplies | 23,452 | 22,262 | 24,330 | 24,330 | 100.0% | 24,330 |
| 05.526 | Technical Supplies - Senior Cer | 1,590 | 2,080 | 2,000 | 500 | 25.0% | 2,000 |
| 05.527 | Technical Supplies-Harvey Hou | 4,353 | 2,645 | 8,000 | 6,000 | 75.0% | 8,000 |
| | Total Supplies | 29,395 | 26,987 | 34,330 | 30,830 | 90% | 34,330 |
| 100.140.435.06 | SERVICES | | | | | | |
| 06.612 | Repairs/Maintenance | 25,372 | 38,944 | 38,731 | 35,000 | 90.4% | 38,731 |
| 06.620 | Rentals/Leases | - | - | 1,000 | 1,000 | 100.0% | 1,000 |
| 06.630 | Fees/Services | 11,598 | 9,318 | 27,000 | 22,500 | 83.3% | 25,000 |
| 06.631 | Harvey House Fees/Services | - | - | - | - | 0.0% | 10,000 |
| 06.644 | IT Cost Allocation | 8,301 | - | - | - | 0.0% | - |
| 06.645 | Safety Equipment | 1,745 | 1,190 | 1,200 | 1,200 | 100.0% | 1,200 |
| | Total Services | 47,016 | 49,452 | 67,931 | 59,700 | 87.9% | 75,931 |
| 100.140.435.08 | CAPITAL EQUIP/PROJECTS | | | | | | |
| 08.801 | Harvey House Improvements | - | - | - | - | 0.0% | 25,000 |
| 08.804 | HVAC/Evap Coolers | 19,045 | - | - | - | 0.0% | 40,000 |
| | Total Capital Equip/Projects | 19,045 | - | - | - | 0.0% | 65,000 |
| 100.140.435.14 | ELECTRICITY | | | | | | |
| 14.419 | Electricity | 65,621 | 82,405 | 72,000 | 72,000 | 100.0% | 83,000 |
| | Total Electricity | 65,621 | 82,405 | 72,000 | 72,000 | 100.0% | 83,000 |
| 100.140.435.24 | NATURAL GAS | | | | | | |
| 34.467 | Natural Gas | 7,520 | 7,056 | 6,000 | 8,300 | 138.3% | 10,000 |
| | Total Natural Gas | 7,520 | 7,056 | 6,000 | 8,300 | 138.3% | 10,000 |
| 100.140.435.34 | WATER | | | | | | |
| 34.467 | Water | 20,185 | 19,463 | 18,000 | 25,000 | 138.9% | 21,000 |
| | Total Water | 20,185 | 19,463 | 18,000 | 25,000 | 138.9% | 21,000 |
| | Department Total | 640,860 | 646,582 | 619,294 | 626,588 | 101.2% | 765,233 |
| | Personnel Schedule | Actual | Actual | Actual | Adopted | | |
| | | 2019-20 | 2020-21 | 2021-22 | 2022-23 | | |
| | Full Time: | | | | | | |
| | Facility Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | | |
| | Public Services Asst. I | 2.00 | 2.00 | 2.00 | 2.00 | | |
| | Public Services Asst. II | 1.00 | 1.00 | 1.00 | 1.00 | | |
| | Public Services Asst. III | 1.00 | 1.00 | 1.00 | 1.00 | | |
| | Total FTE's: | 5.00 | 5.00 | 5.00 | 5.00 | | |

| Measure Q - Building Maintenance Division | | | | | | | |
|---|-------------------------------------|---------------|----------|----------|-----------|-----------|----------------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 435 Building Maintenance | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 102.140.435.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 33,827 | - | - | - | 0.0% | - |
| 01.103 | Overtime | 121 | - | - | - | 0.0% | - |
| 01.109 | Insurance Offset | 11,803 | - | - | - | 0.0% | - |
| | Total Salaries | 45,751 | - | - | - | 0% | - |
| 102.140.435.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 6,882 | - | - | - | 0.0% | - |
| 02.202 | Benefits - Life Insurance | 155 | - | - | - | 0.0% | - |
| 02.208 | Benefits - Medicare | 489 | - | - | - | 0.0% | - |
| 02.214 | Benefits - SDI | 338 | - | - | - | 0.0% | - |
| | Total Benefits | 7,864 | - | - | - | 0% | - |
| 102.140.435.08 | CAPITAL EQUIP/PROJECTS | | | | | | |
| 08.801 | Building Improvements | - | - | - | - | 0.0% | 50,000 |
| 08.802 | Above Ground Fuel Tanks | - | - | - | - | 0.0% | 100,000 |
| | Total Capital Equip/Projects | - | - | - | - | 0% | 150,000 |
| | Department Total | 53,615 | - | - | - | 0% | 150,000 |

| Fleet Maintenance Division | | | | | | | |
|----------------------------|-----------------------------------|----------------|----------------|----------------|----------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 440 Fleet Maintenance | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.140.440.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 269,672 | 265,446 | 253,880 | 257,500 | 101.4% | 265,553 |
| 01.103 | Overtime | 946 | - | 1,000 | 250 | 25.0% | 2,500 |
| 01.109 | Insurance Offset | 36,855 | 36,120 | 36,000 | 34,000 | 94.4% | 36,000 |
| | Total Salaries | 307,473 | 301,566 | 290,880 | 291,750 | 100% | 304,053 |
| 100.140.440.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 62,369 | 31,221 | 31,902 | 30,600 | 95.9% | 32,525 |
| 02.202 | Benefits - Life Insurance | 1,091 | 875 | 1,200 | 900 | 75.0% | 876 |
| 02.205 | Benefits - Workers' Comp | 15,027 | 8,086 | 8,623 | 10,000 | 116.0% | 10,330 |
| 02.206 | Benefits - Deferred Comp | 952 | 1,005 | 1,050 | 1,050 | 100.0% | 1,013 |
| 02.208 | Benefits - Medicare | 5,054 | 4,835 | 5,500 | 4,800 | 87.3% | 5,668 |
| 02.214 | Benefits - SDI | 2,499 | 2,632 | 2,500 | 2,700 | 108.0% | 3,120 |
| 02.216 | Vacation/Annual LV Pay Out | 4,047 | 1,048 | 5,390 | 10,000 | 185.5% | - |
| | Total Benefits | 91,039 | 49,702 | 56,165 | 60,050 | 107% | 53,532 |
| 100.140.440.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 3,433 | 137 | 900 | 250 | 27.8% | 12,500 |
| 03.305 | Dues/Subs/Memberships | 54 | - | - | - | 0.0% | - |
| | Total Employee Development | 3,487 | 137 | 900 | 250 | 28% | 12,500 |
| 100.140.440.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 1,230 | 1,320 | 1,300 | 1,300 | 100.0% | 1,300 |
| | Total Communications | 1,230 | 1,320 | 1,300 | 1,300 | 100% | 1,300 |
| 100.140.440.05 | SUPPLIES | | | | | | |
| 05.525 | Technical Supplies | 4,176 | 3,456 | 7,000 | 7,000 | 100.0% | 7,000 |
| 05.530 | Cost of Goods | 49,688 | 48,501 | 67,000 | 73,000 | 109.0% | 67,000 |
| 05.531 | Consumables | 1,753 | 1,780 | 5,500 | 5,500 | 100.0% | 5,500 |
| | Total Supplies | 55,617 | 53,737 | 79,500 | 85,500 | 108% | 79,500 |
| 100.140.440.06 | SERVICES | | | | | | |
| 06.601 | Vehicle Fuel Cost | 68,972 | 65,521 | 65,000 | 105,000 | 161.5% | 81,250 |
| 06.608 | Vehicle Maintenance Cost | 47,567 | 46,799 | 110,000 | 110,000 | 100.0% | 75,000 |
| 06.630 | Fees/Services | 4,889 | 6,387 | 6,900 | 6,500 | 94.2% | 6,900 |
| 06.644 | IT Cost Allocation | 13,020 | 1,500 | 2,000 | 2,000 | 100.0% | 2,000 |
| 06.645 | Safety Equipment | 2,720 | 624 | 2,000 | 1,500 | 75.0% | 2,000 |
| | Total Services | 137,168 | 120,831 | 185,900 | 225,000 | 121.0% | 167,150 |
| | Department Total | 596,014 | 527,293 | 614,645 | 663,850 | 108.0% | 618,035 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|------------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| Fleet Maintenance Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Fleet Mechanic | 2.00 | 2.00 | 2.00 | 2.00 |
| Total FTE's: | 3.00 | 3.00 | 3.00 | 3.00 |

| Measure Q - Fleet Maintenance Division | | | | | | | |
|--|----------------------------|---------------|---------------|---------------|---------------|--------------|---------------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 140 Comm Services | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 440 Fleet Maintenance | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 102.140.440.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 45,806 | 61,469 | 55,462 | 41,713 | 75.2% | 65,558 |
| 01.103 | Overtime | - | - | 500 | - | 0.0% | 500 |
| 01.109 | Insurance Offset | 9,960 | 12,040 | 12,000 | 7,355 | 61.3% | 12,000 |
| | Total Salaries | 55,766 | 73,509 | 67,962 | 49,068 | 72% | 78,058 |
| 102.140.440.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 7,196 | 4,749 | 4,288 | 3,203 | 74.7% | 5,193 |
| 02.202 | Benefits - Life Insurance | 295 | 296 | 400 | 184 | 46.0% | 293 |
| 02.205 | Benefits - Workers' Comp | 2,045 | 1,723 | 1,837 | 1,458 | 79.4% | 2,502 |
| 02.208 | Benefits - Medicare | 670 | 860 | 850 | 571 | 67.1% | 1,038 |
| 02.214 | Benefits - SDI | 462 | 656 | 570 | 463 | 81.2% | 788 |
| | Total Benefits | 10,668 | 8,284 | 7,945 | 5,879 | 74% | 9,814 |
| 102.140.440.06 | SERVICES | | | | | | |
| 06.601 | Vehicle Fuel Cost | - | 2,217 | 5,000 | 1,119 | 22.4% | 6,250 |
| 06.608 | Vehicle Maintenance Cost | - | 1,383 | 5,000 | 7 | 0.1% | 5,000 |
| | Total Services | - | 3,600 | 10,000 | 1,126 | 11.3% | 11,250 |
| | Department Total | 66,434 | 85,393 | 85,907 | 56,074 | 65.3% | 99,122 |

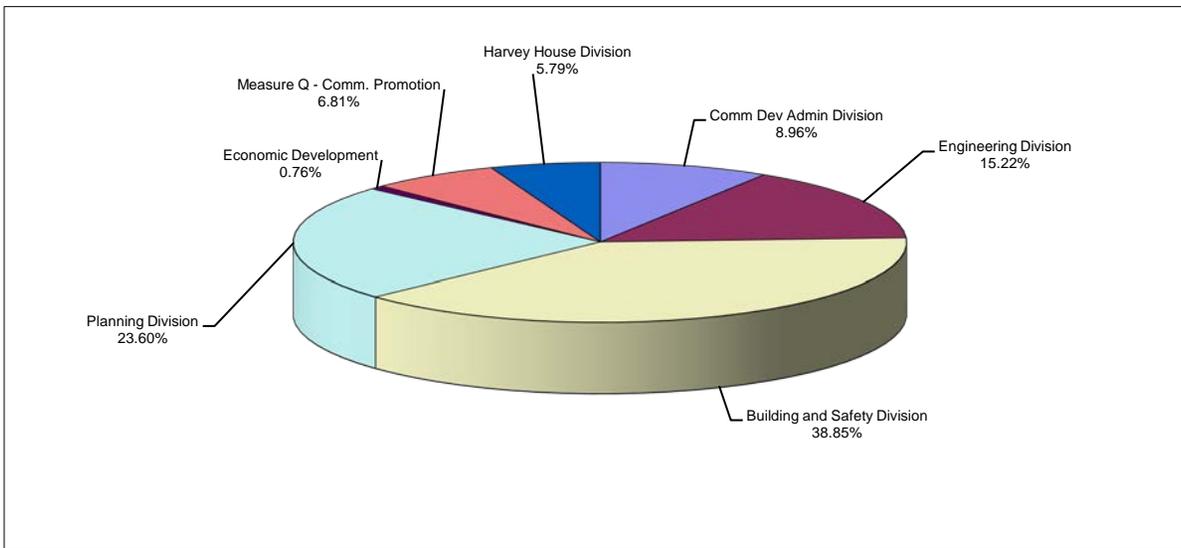
| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| Senior Mechanic | 1.00 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 1.00 | 1.00 | 1.00 | 1.00 |

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2022/23 Community Development Appropriations

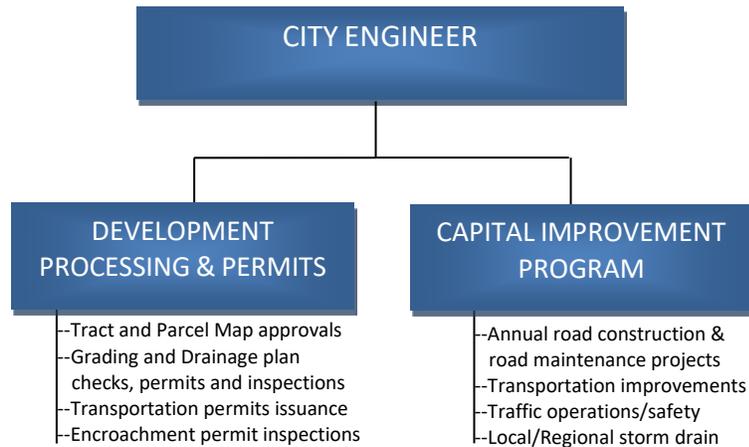
| | |
|------------------------------|------------------|
| Comm Dev Admin Division | 242,073 |
| Engineering Division | 411,319 |
| Building and Safety Division | 1,049,530 |
| Planning Division | 637,750 |
| Economic Development | 20,600 |
| Measure Q - Comm. Promotion | 184,050 |
| Harvey House Division | 156,490 |
| Total - Comm Dev | <u>2,701,812</u> |



| Community Development Admin Division | | | | | | | |
|--------------------------------------|---|----------------|----------------|----------------|----------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 150 Comm Development | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 501 Comm Dev Admin | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.150.501.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 142,271 | 114,259 | 159,089 | 153,000 | 96.2% | 171,324 |
| 01.103 | Overtime Scheduled | 305 | 32 | 1,000 | 500 | 100.0% | 1,000 |
| 01.108 | Salaries Casual | - | - | - | - | 100.0% | - |
| 01.109 | Insurance Offset | 16,294 | 21,070 | 24,500 | 30,000 | 122.4% | 33,000 |
| | Total Salaries | 158,870 | 135,361 | 184,589 | 183,500 | 99% | 205,324 |
| 100.150.501.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 41,227 | 8,795 | 14,973 | 12,000 | 80.1% | 13,010 |
| 02.202 | Benefits - Life Insurance | 576 | 552 | 1,200 | 800 | 66.7% | 849 |
| 02.205 | Benefits - Workers' Comp | 2,420 | 3,404 | 3,630 | 3,630 | 100.0% | 6,867 |
| 02.206 | Benefits - Deferred Comp | 1,072 | 672 | 786 | 750 | 95.4% | 786 |
| 02.208 | Benefits - Medicare | 4,303 | 3,021 | 4,600 | 3,600 | 78.3% | 3,950 |
| 02.214 | Benefits - SDI | 1,583 | 1,445 | 1,900 | 1,900 | 100.0% | 2,067 |
| 02.216 | Vacation/Annual Leave Pay Out | 3,996 | - | - | - | 0.0% | - |
| | Total Benefits | 55,177 | 17,889 | 27,089 | 22,680 | 84% | 27,529 |
| 100.150.501.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 622 | - | - | - | 0.0% | 2,000 |
| 03.305 | Dues/Subs/Membership | - | - | 300 | - | 0.0% | - |
| | Total Employee Development | 622 | - | 300 | - | 0% | 2,000 |
| 100.150.501.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | - | - | - | - | 0.0% | - |
| | Total Communications | - | - | - | - | 0% | - |
| 100.150.501.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | - | - | 200 | - | 0.0% | 200 |
| | Total Supplies | - | - | 200 | - | 0% | 200 |
| 100.150.501.06 | SERVICES | | | | | | |
| 06.644 | It Cost Allocation | - | - | 7,020 | 7,020 | 100.0% | 7,020 |
| | Total Services | - | - | 7,020 | 7,020 | 100.0% | 7,020 |
| 100.150.501.09 | TRANSFERS/CONTINGENCY/CONTRAS | | | | | | |
| 09.905 | Cost Allocation | - | 7,603 | - | - | 0.0% | - |
| | Total Transfers/Contingency/Cont | - | 7,603 | - | - | 0.0% | - |
| | Department Total | 214,669 | 160,853 | 219,198 | 213,200 | 97.3% | 242,073 |

| Personnel Schedule | Actual | Actual | Actual | Adopted |
|-------------------------------------|----------------|----------------|----------------|----------------|
| | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
| Full Time: | | | | |
| Planning & Comm. Dev. Administrator | 0.00 | 0.00 | 1.00 | 1.00 |
| Office Assistant | 1.00 | 1.00 | 2.00 | 2.00 |
| Total FTE's: | 1.00 | 1.00 | 3.00 | 3.00 |

ENGINEERING DEPARTMENT



DEPARTMENT DESCRIPTION



The City of Barstow's Engineering Services Department plays a vital role in advancing infrastructure to promote and maintain the community. **Public Safety** - Engineering Department plays an important role in developing and maintaining our public safety standard as it pertains to traffic operations, traffic safety, pedestrian and bicycle safety, and any other activities in the public right of way. Working alongside the Federal Emergency Management Agency (FEMA), engineering serves as the Flood Plain Administrator managing storm related public hazards within our community. The Engineering Department in developing the town's **Public Infrastructure**. Through the annual Capital Improvement Program, the department manages the planning, design, and construction of projects to include streets, sidewalks, traffic signals, storm drains, dry wells, and traffic management related signage and markings. **Economic Development** - and the Engineering Department plays a key role in processing, reviewing, approving, permitting and inspecting development related public infrastructure construction and on-site grading in Barstow. The Engineering Department works in close cooperation with Local, Regional, State and Federal Transportation agencies to develop and improve our local and regional **Transportation** network.

2021-22 HIGHLIGHTS

- Lillian Park Restroom Replacement: Removed existing restroom and replaced it with a modernized ADA complaint 3 stall restroom. The restrooms also have hot water supply and LED lighting. The restroom was ready for use prior to opening day for the 2022 baseball season.
- Waste Water Treatment Plant Rehabilitation: Project is currently underway to provide the existing WWTP a parking lot with solarized carport that will provide Green Energy to the Waste Water Treatment Plant. This project will also upgrade the existing communication system for the entire facility.
- Tesla Charging Station: Project us currently underway to build a Major Electric Vehicle Charging Station for residents to recharge with Clean Green Energy, as well as travelers as they stop by the Outlets and stores in the Lenwood area.
- Golden State Water Main St. Improvement: Ongoing project to install a new water main line and services along Main St. This will provide citizens and local businesses a better quality of water service in addition to providing street improvements along our portion of the famous Route 66.
- Dana Park Playground Replacement: Ongoing project to remove and replace the existing playground with a larger, modern playground for our residents to use and enjoy with their families.
- Sturnacle Park Canopy: This project provides our residents and their families a shaded area to enjoy as the temperatures rise this summer.

2022-23 GOALS AND OBJECTIVES

- Paving Priorities: Implement the City's Pavement Management Program (PMP) that a third party consultant created.
- 1st Avenue Bridge: Continue to work with the consultant to put the project out to bid and starting construction.
- Customer Service: Continue to work with the Public and the contractors to provide the best service possible. Provide Engineering Inspections within 48 hours of receiving the call.
- Serve as the Flood Plain Administrator, working with FEMA to manage storm related public hazards within our community.

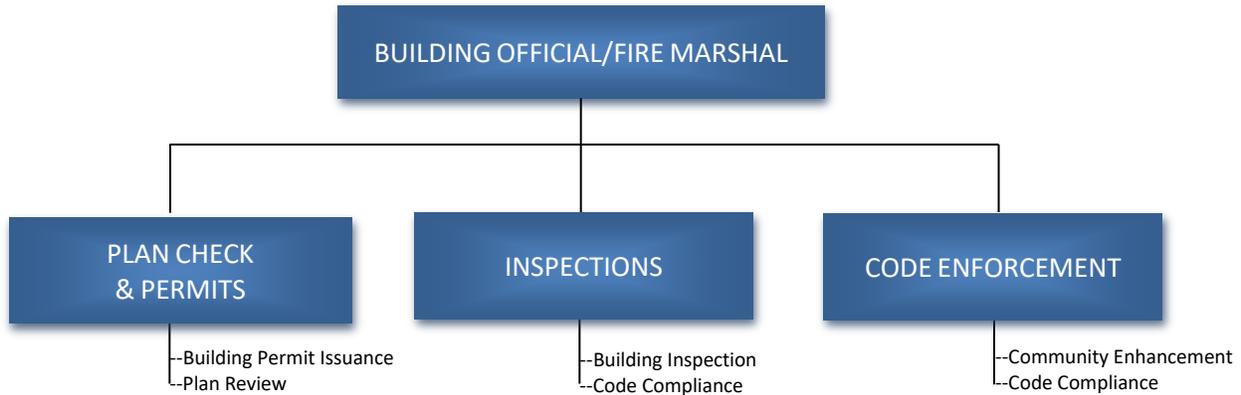
| Department Workload Indicators - Engineering | | |
|--|--------------------|------------------|
| | Actual FY 21-22 | Goal FY 22-23 |
| 1. Capital Improvement Projects Construction completed | 2 | 5 |
| 2. Design CIPS completed | 3 | |
| 3. CRM (Citizen Response Management) requests processed | 100% | 100% |
| 4. Traffic Collisions Data Reports recorded in database | 0 | 100% |
| 5. Traffic Surveys performed | 4 | 10 |
| Department Performance Measures - Engineering | | |
| | Actual FY 21-22 | Goal FY 22-23 |
| 1. Construction CIPS completed within budget | 100% | 100% |
| 2. Design CIPS completed within schedule | 90% | 100% |
| 3. Grading Plans processed within allotted time* | 95% | 100% |
| 4. Improvement Plans processed within allotted time* | 95% | 100% |
| 5. Parcel and Tract Maps processed within allotted time* | 95% | 100% |
| 6. Encroachment Permits processed within 1 business day | 98% | 100% |
| 7. Responses to CRM requests within two weeks | 98% | 100% |
| 8. Traffic Collision Data Reports recorded in database within ten days | 0% | 100% |
| 9. Traffic Surveys completed within 30 days | 0% | 100% |
| * 10 business days for 1st review and 7 business days for 2nd review | | |



| Community Development - Engineering Division | | | | | | | |
|--|-----------------------------------|----------------|----------------|----------------|----------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 150 Comm Development | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 505 Engineering | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.150.505.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 123,289 | 111,410 | 104,346 | 111,410 | 106.8% | 106,444 |
| 01.109 | Insurance Offset | 14,035 | 12,040 | 12,000 | 12,000 | 100.0% | 12,000 |
| | Total Salaries | 137,324 | 123,450 | 116,346 | 123,410 | 106% | 118,444 |
| 100.150.505.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 36,720 | 14,945 | 14,811 | 14,811 | 100.0% | 15,021 |
| 02.202 | Benefits - Life Insurance | 477 | 395 | 700 | 450 | 64.3% | 392 |
| 02.205 | Benefits - Workers' Comp | 2,254 | 3,241 | 3,456 | 3,456 | 100.0% | 4,266 |
| 02.206 | Benefits - Deferred Comp | 1,029 | 1,056 | 1,065 | 1,065 | 100.0% | 1,065 |
| 02.208 | Benefits - Medicare | 3,168 | 2,793 | 3,000 | 3,000 | 100.0% | 3,261 |
| 02.213 | Bilingual Services | 120 | - | - | - | 0.0% | - |
| 02.214 | Benefits - SDI | 1,132 | 1,050 | 1,100 | 1,100 | 100.0% | 1,237 |
| 02.216 | Vacation/Annual Leave Pay Out | 4,633 | - | - | - | 0.0% | - |
| | Total Benefits | 49,534 | 23,480 | 24,132 | 23,882 | 99% | 25,242 |
| 100.150.505.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 515 | - | - | - | 0.0% | 3,500 |
| 03.305 | Dues/Subs/Membership | - | - | - | - | 0.0% | - |
| | Total Employee Development | 515 | - | - | - | 0% | 3,500 |
| 100.150.505.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 1,298 | 1,144 | 1,500 | 469 | 31.3% | 800 |
| | Total Communications | 1,298 | 1,144 | 1,500 | 469 | 31% | 800 |
| 100.150.505.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | - | 32 | - | - | 0.0% | - |
| 05.520 | Ads/Publications | - | 1,411 | 435 | 1,000 | 229.9% | 435 |
| 05.525 | Technical Supplies | - | 0 | 500 | 500 | 100.0% | 500 |
| | Total Supplies | - | 1,443 | 935 | 1,500 | 160% | 935 |
| 100.150.505.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 235,841 | 254,151 | 180,000 | 180,000 | 100.0% | 250,000 |
| 06.644 | It Cost Allocation | 19,778 | 1,568 | 10,332 | 10,332 | 100.0% | 12,398 |
| 06.645 | Safety Equipment | - | - | - | - | 0.0% | - |
| | Total Services | 255,619 | 255,719 | 190,332 | 190,332 | 100.0% | 262,398 |
| | Department Total | 444,290 | 405,236 | 333,245 | 339,593 | 101.9% | 411,319 |

| <u>Personnel Schedule</u> | <u>Actual</u> | <u>Actual</u> | <u>Actual</u> | <u>Adopted</u> |
|---------------------------------|----------------|----------------|----------------|----------------|
| | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
| Full Time: | | | | |
| Engineering Svcs. Administrator | 1.00 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 1.00 | 1.00 | 1.00 | 1.00 |

BUILDING AND SAFETY



DEPARTMENT DESCRIPTION

The City of Barstow's Building and Safety Department implements policy and procedure for the construction



process by use of the Municipal Code, California Code of Regulations Title 24 and Federal Regulation. The following examples

outline some of the many services provided by our department:

- Provide general information regarding building codes, construction methods and materials used within the building environment.
- Thorough evaluation of plan submittal documents to assure all necessary information has been included.
- Rapid plan disbursement to appropriate Departments and Agencies for review.
- Timely plan reviews performed by staff.
- Comprehensive field inspections performed by International Code Council (ICC) certified inspection staff.
- Issuance of Certificates of Occupancy for new businesses within the City.

- Perform Comprehensive Fire Inspections by State Fire Marshal certified, as well as International Code Council (ICC) certified inspection staff.
- Perform Comprehensive Engineering inspections (Sewer Infrastructure, storm drain, curb & gutter, sidewalks, asphalt streets, traffic loops) and plan review.

The Building and Safety Department is committed to advancing public safety in the building environment through training, collaboration and community partnership, which results in safe, accessible and healthy structures.



2021-22 HIGHLIGHTS

- Issued 11 Certificates of Occupancy.
- 69 commercial building permits issued.
- Two commercial tenant improvement permits issued.
- One commercial photovoltaic projects completed.
- 160 residential photovoltaic permits issued.
- Issued 734 miscellaneous building permits comprised of re-roofing, septic installations, pools, room additions, patios, accessory structures etc.
- Five Multi family.
- Staff obtained four additional technical certifications demonstrating their experience and growth.

2022-23 GOALS AND OBJECTIVES

- Focus on updated disaster preparedness training for all staff members.
- Concentrate on effective budget reduction strategies.
- Demonstrate the department's expertise by obtaining additional professional certification.
- Concise and effective review, permitting and inspection of all private and public land development projects.
- Provide faster plan review, routing and response to permit applicants.
- Maintain the highest availability of Building Official and Building Inspector access to our customers to ensure that customer questions are answered by a skilled professional.
- Provide the highest level of flexibility when scheduling inspections and field reviews to ensure that all customer needs are met in a timely and efficient manner.
- Promote the reputation for being a customer friendly Building and Safety Department.



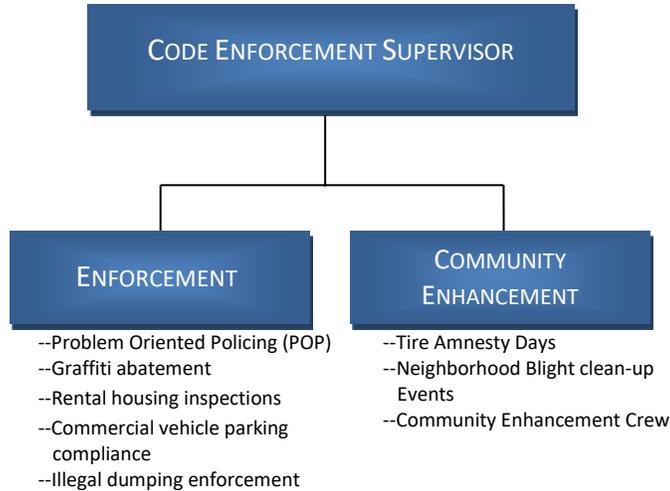
Department Workload Indicators – Building and Safety

| | Actual FY 19-20 | Actual FY 20-21 | Actual FY 21-22 | Goal FY 22-23 |
|-------------------------------------|--------------------|--------------------|--------------------|------------------|
| Total Number of Plan Checks | 196 | 194 | 216 | 250 |
| New Single Family Residence Permits | 0 | 0 | 2 | 5 |
| Total Applications Received | 1,102 | 985 | 1,210 | 1,500 |
| Number of Inspections Per Day | 20 | 28 | 40 | 50 |
| Total Number of Inspections | 5,200 | 7,280 | 7,320 | 8,000 |
| Certificates Of Occupancy Issued | 25 | 12 | 11 | 20 |
| Total Number of Tenant Complaints | 85 | 54 | 120 | |

Department Performance Measures – Building and Safety

| | Actual FY 21-22 | Goal FY 22-23 |
|--|--------------------|------------------|
| Departmental Certifications | 4 | 6 |
| Training per person: Technical, Safety, Administrative & Mentoring | 60hr | 100hr |

CODE ENFORCEMENT



DEPARTMENT DESCRIPTION



The Code Enforcement Department is responsible for enforcing state and local laws relating to health and safety, property maintenance standards and land use regulations. Our goal is to maintain consistency with the City's General Plan and to provide courteous, effective and efficient service which will enhance property values by reducing visual blight in Barstow's neighborhoods. This is accomplished through a combination of proactive and reactive patrol. A key component of this goal is educating citizens concerning local, state and federal regulations that affect them. The Code Enforcement Department is continually working with other City Departments to provide additional support and enforcement tools. Code Enforcement works closely with the Solid Waste Department and providing information to the citizens on ways to clean up the City of Barstow. Some services provided are Free Dump day, which allows for residents to drop off tires for free and household trash. Code Enforcement has been very proactive in handling cases, last year 20% of all Code Enforcement cases were opened proactively by Officers. It is a priority for Code Enforcement to eliminate blight conditions before residents become concerned enough about it to call in a complaint.

2021-22 HIGHLIGHTS

- Officers opened 820 cases in 2021.
- Officers opened 16 graffiti cases.
- Officers opened 20 illegal dumping cases.
- Added an additional Code Compliance Officer to the staff.

2022-23 GOALS AND OBJECTIVES

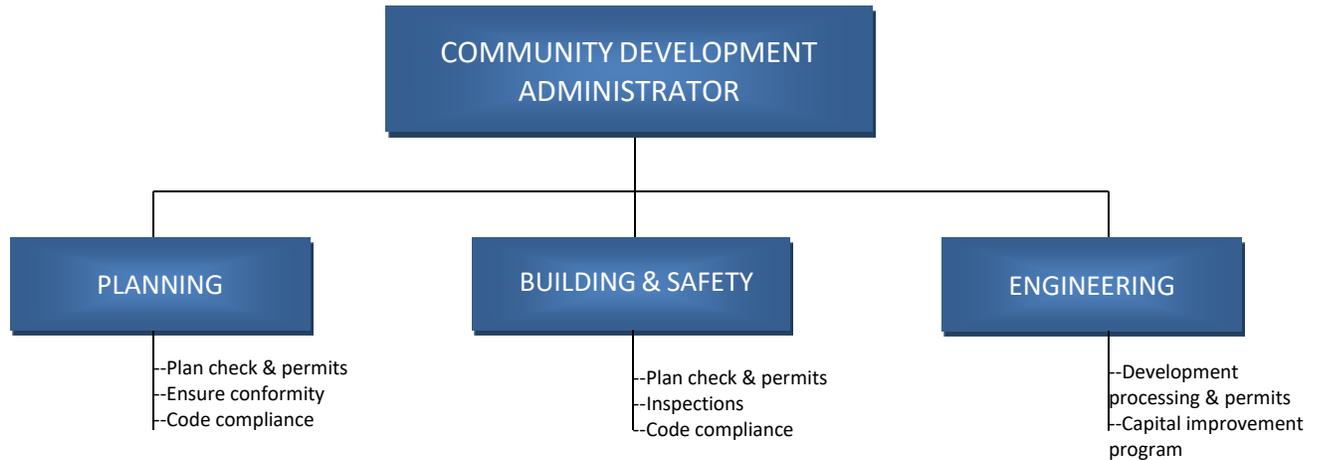
- Reduce visual blight.
- Help maintain property values in the City.
- Provide courteous, effective, and efficient customer service.
- Increase public education and outreach to residents of the City.
- Promote partnerships with the community, other agencies, and City departments.
- Gain voluntary compliance.
- Maintain same day response time for health, safety, and welfare cases.
- Review policies and procedures to ensure they are in line with current best practices.
- Add additional staff to better serve the community.



| Community Development - Building and Safety Division | | | | | | | |
|--|-----------------------------------|----------------|----------------|----------------|----------------|---------------|------------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 150 Comm Development | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 511 Building and Safety | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.150.511.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 404,565 | 369,113 | 522,676 | 515,000 | 98.5% | 634,341 |
| 01.103 | Overtime Scheduled | 4,562 | 4,282 | 4,500 | 5,500 | 122.2% | 5,000 |
| 01.109 | Insurance Offset | 50,263 | 40,631 | 50,000 | 69,000 | 138.0% | 84,000 |
| 01.111 | Standby Basic | - | - | 10,000 | 10,000 | 100.0% | 36,400 |
| | Total Salaries | 459,390 | 414,026 | 587,176 | 599,500 | 102% | 759,741 |
| 100.150.511.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 85,384 | 46,669 | 55,954 | 54,500 | 97.4% | 64,587 |
| 02.202 | Benefits - Life Insurance | 1,652 | 1,267 | 2,300 | 2,300 | 100.0% | 2,577 |
| 02.205 | Benefits - Workers' Comp | 4,637 | 11,032 | 11,765 | 11,765 | 100.0% | 25,246 |
| 02.206 | Benefits - Deferred Comp | 2,182 | 2,338 | 2,335 | 2,335 | 100.0% | 2,430 |
| 02.207 | Uniform Allowance | 2,605 | 2,530 | 3,622 | 3,622 | 100.0% | 3,528 |
| 02.208 | Benefits - Medicare | 10,281 | 9,802 | 11,662 | 11,662 | 100.0% | 13,663 |
| 02.213 | Bilingual Services | 1,320 | 1,156 | 1,440 | 1,440 | 100.0% | 1,440 |
| 02.214 | Benefits - SDI | 4,393 | 4,160 | 5,535 | 5,800 | 104.8% | 7,495 |
| 02.216 | Vacation/Annual Leave Pay Out | 16,427 | 25,261 | - | 15,000 | 0.0% | - |
| | Total Benefits | 128,881 | 104,215 | 94,613 | 108,424 | 115% | 120,966 |
| 100.150.511.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | 7,185 | 7,540 | 4,500 | 6,500 | 144.4% | 9,750 |
| 03.305 | Dues/Subs/Membership | 2,884 | 2,228 | 3,500 | 1,500 | 42.9% | 3,500 |
| | Total Employee Development | 10,069 | 9,768 | 8,000 | 8,000 | 100% | 13,250 |
| 100.150.511.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 3,587 | 2,230 | 4,000 | 4,500 | 112.5% | 6,000 |
| | Total Communications | 3,587 | 2,230 | 4,000 | 4,500 | 113% | 6,000 |
| 100.150.511.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 2,804 | 1,617 | 2,000 | 3,000 | 150.0% | 2,000 |
| 05.520 | Ads/Publications | - | - | 250 | 250 | 100.0% | 250 |
| 05.525 | Technical Supplies | 50 | 12 | 750 | 750 | 100.0% | 750 |
| | Total Supplies | 2,854 | 1,629 | 3,000 | 4,000 | 133% | 3,000 |
| 100.150.511.06 | SERVICES | | | | | | |
| 06.626 | Professional Legal Services | 17,622 | 6,454 | 45,000 | 45,000 | 100.0% | 75,000 |
| 06.630 | Fees/Services | 65,706 | 41,947 | 35,000 | 35,000 | 100.0% | 65,000 |
| 06.644 | It Cost Allocation | 17,954 | 6,485 | 4,644 | 4,644 | 100.0% | 5,573 |
| 06.645 | Safety Equipment | 345 | 183 | 1,000 | 1,000 | 100.0% | 1,000 |
| | Total Services | 101,627 | 55,069 | 85,644 | 85,644 | 100.0% | 146,573 |
| | Department Total | 706,408 | 586,937 | 782,433 | 810,068 | 103.5% | 1,049,530 |

| <u>Personnel Schedule</u> | <u>Actual</u> <u>2019-20</u> | <u>Actual</u> <u>2020-21</u> | <u>Actual</u> <u>2021-22</u> | <u>Adopted</u> <u>2022-23</u> |
|-------------------------------------|---------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Full Time: | | | | |
| City Building Official/Fire Marshal | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Comm. Dev. Inspector | 1.00 | 1.00 | 1.00 | 1.00 |
| Community Dev. Inspector I | 1.00 | 1.00 | 4.00 | 4.00 |
| Code Compliance Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Code Compliance Officer | 0.00 | 0.00 | 1.00 | 1.00 |
| Total FTE's: | 4.00 | 4.00 | 8.00 | 8.00 |

COMMUNITY DEVELOPMENT DEPARTMENT



DEPARTMENT DESCRIPTION



The Planning Department works with citizens and community leaders to build a consensus on how the City should grow, both in the short and long term. This is accomplished through the General Plan, Specific plans throughout the city and by reviewing all new development proposals to ensure they reflect this vision. The planning department reviews all rezoning's, conditional use permits, preliminary subdivisions, and site plans. Planning provides maps, assignment of street names and building addresses, GIS mapping, zoning map updates, review of all landscaping plans, and architectural design of new developments.

General Plan – Planning Department assists in the General Plan, which is an overarching guide in implementation of the Development Code, which defines development regulations and establishes zoning districts, throughout the City. In addition, Planning completes a comprehensive zoning ordinance to be compatible with the General Plan.

Ensuring Conformity and Compliance – Planning ensures proposed projects conform and comply with the City's development guidelines and the State's environmental and subdivision regulations. Ensuring compliance helps to preserve the environment and improve the quality of life within the City. Planning works with other City divisions, such as Building and Safety, Fire, and Engineering, as well as other governmental agencies, to ensure new development has adequate infrastructure and services. Planning also provides zoning and land use process and regulation information to the general public including: property and business owners, developers, architects, engineers, and real estate agents. The Planning Department also assists with Planning Commissioners and Planning Commission meetings. The Planning Commission has review authority of all new development and certain land uses proposed to be located in existing buildings. The Commission also makes recommendations to the City Council on changes to zoning and the General Plans. The Planning Commission also acts as the Traffic Committee, and reviews any issues related to roads, including speed limits, traffic signals, stop signs, and on street parking.

2021-22 HIGHLIGHTS

- Completed projects:
 - KFC
 - Dutch Bros Coffee
 - Victor Valley Transit Authority Station
 - Commercial Building – Stewart’s Tax Services
- Ongoing projects:
 - New Burger King and Starbucks buildings
 - Tesla charging station
 - New Panda Express
 - New Marriott Hotel
 - New Wienerschnitzel
 - New Freddy’s Frozen Custard & Steakburgers
- Processed 42 Conditional Use Permit applications.



| Community Development - Planning Division | | | | | | | |
|---|-----------------------------------|----------------|---------------|----------------|---------------|--------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 150 Comm Development | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 531 Planning | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.150.531.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 118,675 | 7 | - | - | 0.0% | - |
| 01.103 | Overtime Scheduled | - | - | - | - | 0.0% | - |
| 01.108 | Salaries Casual | 3,057 | 11,844 | 30,850 | 7,700 | 25.0% | 15,000 |
| 01.109 | Insurance Offset | 10,930 | - | - | - | 0.0% | - |
| | Total Salaries | 132,662 | 11,851 | 30,850 | 7,700 | 25% | 15,000 |
| 100.150.531.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 32,297 | - | - | - | 0.0% | - |
| 02.202 | Benefits - Life Insurance | 282 | - | - | - | 0.0% | - |
| 02.205 | Benefits - Workers' Comp | 1,919 | - | - | - | 0.0% | - |
| 02.206 | Benefits - Deferred Comp | 1,062 | - | - | - | 0.0% | - |
| 02.208 | Benefits - Medicare | 2,125 | 172 | 150 | 150 | 100.0% | - |
| 02.214 | Benefits - SDI | 1,010 | - | - | - | 0.0% | - |
| 02.215 | Sick Leave Pay Out | 16,778 | - | - | - | 0.0% | - |
| 02.216 | Vacation/Annual Leave Pay Out | 31,100 | - | - | - | 0.0% | - |
| | Total Benefits | 86,573 | 172 | 150 | 150 | 100% | - |
| 100.150.531.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | - | 1,500 | 1,250 | 1,200 | 96.0% | 3,500 |
| 03.302 | Travel/Misc Planning Commission | - | - | 5,000 | 6,100 | 122.0% | 6,250 |
| 03.305 | Dues/Subs/Membership | 48 | - | 500 | - | 0.0% | 500 |
| | Total Employee Development | 48 | 1,500 | 6,750 | 7,300 | 108% | 10,250 |
| 100.150.531.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | - | - | - | - | 0.0% | - |
| | Total Communications | - | - | - | - | 0% | - |
| 100.150.531.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | - | - | 500 | 250 | 50.0% | 500 |
| 05.520 | Ads/Publications | 2,858 | 8,417 | 4,000 | 3,000 | 75.0% | 5,000 |
| 05.525 | Technical Supplies | - | - | - | - | 0.0% | 1,000 |
| | Total Supplies | 2,858 | 8,417 | 4,500 | 3,250 | 72% | 6,500 |
| 100.150.531.06 | SERVICES | | | | | | |
| 06.626 | Professional Legal Services | - | - | 500 | 0 | 0.0% | 100,000 |
| 06.630 | Fees/Services | 120,247 | 75,045 | 290,000 | 55,000 | 19.0% | 500,000 |
| 06.631 | Fees - Planning Commission | 2,400 | 2,900 | 6,000 | 4,500 | 75.0% | 6,000 |
| 06.644 | It Cost Allocation | 12,417 | - | - | - | 0.0% | - |
| | Total Services | 135,064 | 77,945 | 296,500 | 59,500 | 20.1% | 606,000 |
| | Department Total | 357,205 | 99,885 | 338,750 | 77,900 | 23.0% | 637,750 |

| Economic Development Division | | | | | | | |
|-------------------------------|--------------------------------------|---------|---------|---------|-----------|----------|---------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 150 Comm Development | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 541 Economic Development | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.150.541.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | - | - | - | - | 0.0% | - |
| 01.108 | Salaries Casual | - | - | - | - | 0.0% | - |
| 01.109 | Insurance Offset | - | - | - | - | 0.0% | - |
| | Total Salaries | - | - | - | - | 0% | - |
| 100.150.541.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Training/Travel Expenses | 1,301 | (630) | 1,516 | 1,601 | 106% | - |
| 03.305 | Dues/Memberships | 3,200 | 1,170 | 3,984 | 4,200 | 105% | - |
| | Total Employee Development | 4,501 | 540 | 5,500 | 5,801 | 105% | - |
| 100.150.541.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 480 | 485 | 600 | 600 | 100% | 600 |
| | Total Communications | 480 | 485 | 600 | 600 | 100% | 600 |
| 100.150.541.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 244 | - | 300 | - | 0.0% | - |
| 05.525 | Technical Supplies | 9,100 | 2,997 | 9,100 | 4,500 | 49.5% | - |
| 05.526 | Program Supplies/Concessions | - | - | 7,500 | - | 0.0% | - |
| | Total Supplies | 9,344 | 2,997 | 16,900 | 4,500 | 27% | - |
| 100.150.541.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 1,764 | 319 | 95,000 | 95,000 | 100.0% | - |
| 06.644 | IT Cost Allocation | 10,520 | - | - | - | 0.0% | - |
| | Total Services | 12,284 | 319 | 95,000 | 95,000 | 100.0% | - |
| 100.150.541.07 | TAXES/INSURANCE/MISCELLANEOUS | | | | | | |
| 07.746 | Marketing | 4,578 | 2,200 | 2,000 | 1,450 | 72.5% | - |
| 07.747 | Task Force | - | - | - | - | 0.0% | 20,000 |
| 07.748 | Film Promotion/Marketing | 1,780 | - | 1,000 | - | 0.0% | - |
| | Total Taxes/Insurance/Misc | 6,358 | 2,200 | 3,000 | 1,450 | 48.3% | 20,000 |
| | Department Total | 32,968 | 6,541 | 121,000 | 107,351 | 88.7% | 20,600 |

| Measure Q - Community Promotion Division | | | | | | | |
|--|--------------------------------------|---------------|---------------|----------------|---------------|--------------|----------------|
| 102 Measure Q - General F | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 150 Comm Development | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 542 Community Promotion Division | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 102.150.542.07 | TAXES/INSURANCE/MISCELLANEOUS | | | | | | |
| 07.755 | Planned Community Promotion | 7,922.87 | - | 32,200.00 | 1,500.00 | 4.7% | 82,200 |
| 07.765 | Downtown XMAS Lights | 12,716.81 | 1,565.86 | 5,850.00 | 4,807.89 | 82.2% | 5,850 |
| 07.766 | Mural Program | - | - | - | - | 0.0% | - |
| 07.767 | 4th of July Comm Event | 53,752.39 | 21,500.00 | 20,900.00 | 20,900.00 | 100.0% | 40,000 |
| 07.768 | Military Banners | 2,535.66 | 2,906.50 | 3,500.00 | 1,542.33 | 44.1% | 3,500 |
| 07.769 | Comm Promotion General (UNPL) | 800.00 | - | 2,500.00 | - | 0.0% | 2,500 |
| 07.770 | Youth Program Funds Meas Q | 4,405.39 | 30,230.65 | 37,500.00 | 21,632.18 | 57.7% | 37,500 |
| 07.771 | Senior Program Funds Meas Q | - | - | 12,500.00 | - | 0.0% | 12,500 |
| | Total Taxes/Insurance/Misc | 82,133 | 56,203 | 114,950 | 50,382 | 43.8% | 184,050 |
| | Department Total | 82,133 | 56,203 | 114,950 | 50,382 | 43.8% | 184,050 |

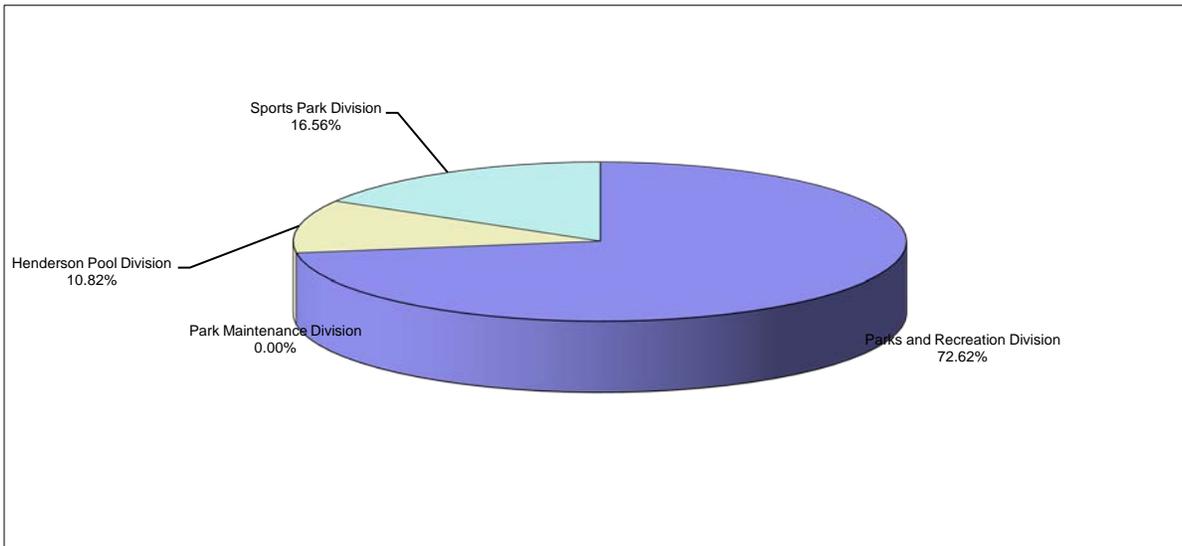
| Community Development - Harvey House Division | | | | | | | |
|---|--------------------------------------|---------|---------|---------|-----------|----------|---------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 150 Comm Development | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 543 Harvey House Division | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.150.543.01 | SALARIES | | | | | | |
| 01.103 | Overtime Scheduled | - | - | 500 | 250 | 50.0% | - |
| 01.108 | Salaries Casual | - | 6,136 | 62,000 | 62,000 | 100.0% | 65,000 |
| | Total Salaries | - | 6,136 | 62,500 | 62,250 | 100% | 65,000 |
| 100.150.543.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 4,862 | 4,995 | 5,500 | 5,500 | 100.0% | 5,500 |
| | Total Communications | 4,862 | 4,995 | 5,500 | 5,500 | 100% | 5,500 |
| 100.150.543.05 | SUPPLIES | | | | | | |
| 05.525 | Technical Supplies | - | - | 990 | 990 | 100.0% | 990 |
| | Total Supplies | - | - | 990 | 990 | 100% | 990 |
| 100.150.543.06 | SERVICES | | | | | | |
| 06.630 | Fees/Services | 96,627 | 81,875 | 28,510 | 14,000 | 49.1% | 15,000 |
| | Total Services | 96,627 | 81,875 | 28,510 | 14,000 | 49.1% | 15,000 |
| 100.150.543.07 | TAXES/INSURANCE/MISCELLANEOUS | | | | | | |
| 07.720 | Insurance, Property | 17,775 | - | - | - | 0.0% | - |
| 07.724 | Insurance, Liability | 25,322 | - | - | - | 0.0% | - |
| | Total Taxes/Insurance/Misc | 43,097 | - | - | - | 0.0% | - |
| 100.150.543.14 | ELECTRICITY | | | | | | |
| 14.402 | Electricity/Outside | 26,360 | 21,182 | 25,000 | 26,500 | 106.0% | 27,000 |
| 14.430 | Electricity/Inside | 25,764 | 20,058 | 25,000 | 25,000 | 100.0% | 22,000 |
| | Total Electricity | 52,124 | 41,240 | 50,000 | 51,500 | 103.0% | 49,000 |
| 100.150.543.24 | NATURAL GAS | | | | | | |
| 24.445 | Natural Gas | 9,858 | 7,276 | 7,000 | 6,000 | 85.7% | 6,000 |
| | Total Natural Gas | 9,858 | 7,276 | 7,000 | 6,000 | 85.7% | 6,000 |
| 100.150.543.34 | WATER | | | | | | |
| 34.480 | Water | 13,254 | 13,551 | 17,000 | 17,000 | 100.0% | 15,000 |
| | Total Water | 13,254 | 13,551 | 17,000 | 17,000 | 100.0% | 15,000 |
| | Department Total | 219,822 | 155,073 | 171,500 | 157,240 | 91.7% | 156,490 |

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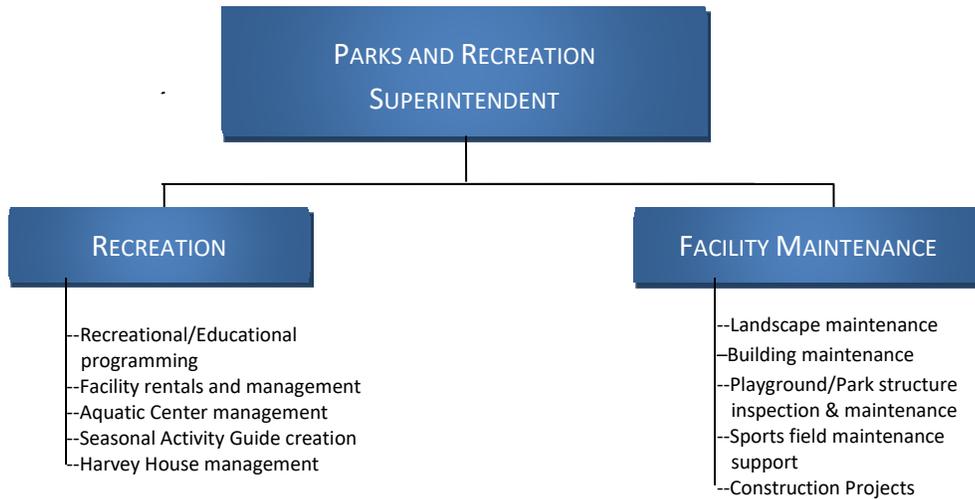


2022/23 Recreation Appropriations

| | |
|-------------------------------|------------------|
| Parks and Recreation Division | 1,060,062 |
| Park Maintenance Division | - |
| Henderson Pool Division | 157,900 |
| Sports Park Division | 241,789 |
| Total - Recreation | <u>1,459,751</u> |



PARKS AND RECREATION



DEPARTMENT DESCRIPTION



Parks and Open Space: The Division is responsible for all landscaping, turf management, sports field maintenance/preparation and small improvement projects in the City’s 10 parks with over 72 acres and 17 Open Space areas of developed land. The Division is also responsible to maintain and ensure that all playground and recreation use areas in the parks are safe as well as all other amenities such as the Historical Harvey House and Senior Center. Lastly, the Division is responsible for event support for many of the various departments throughout the City. Management of this Division became a function under the Public Works umbrella in 2020.

Recreation: The Division is responsible for the coordination and delivery of full-service leisure and recreation programs. Program areas include, but are not limited to: adult and youth sports, liaison to more than a half dozen non-profit sports organizations, a full line of contract classes for the youth and adults, operation of the Historic Harvey House, Robert A. Sessions Memorial Sports Park, Youth Sports Community Promotional Fund (Measure Q) and management of the Eda Henderson Pool. The Recreation Division is also responsible for creating an in-house activity guide two times a year.

2021-2022 PROGRAMMATIC CHANGES

The Parks and Recreation Department, continues to apply strategies outlined in the City's vision in an effort to maintain the City's network of parkland and recreational opportunities. Budgetary constraints continue to limit capital projects and if possible preventive maintenance is deferred or minimized.

The management of the Parks and Open Space Division is a function within the Public Works Department. This was done in 2019-20 to aid the City during the COVID-19 Pandemic to ensure the financial stability and cover CDC guidelines within the City.

Capital Projects – FY 2022-23 budget capital projects include repair of the Sports Park snack bars.

Recreation Programming - Most youth and adult sports programs as well as recreation event programming are designed with a fee structure that covers most of the direct costs associated with the program.

2021-2022 HIGHLIGHTS

- Installed new shade canopy and benches at Sturnacle Park (Measure Q)
- Replaced batting cage hardware/software and purchased brand new baseballs
- Replaced sports field light bulbs at Sport Park and Stringham Park
- Installed electric basketball backboard height adjusters at Cora Harper Community Center
- Purchased new clay for all six fields at the Sport Park
- Installed new chemical delivery systems at Eda Henderson Pool
- Purchased thermal pool cover for Eda Henderson Pool (Measure Q)
- Purchased new portable gym mats (Measure Q)
- Purchased three new treadmills for the Cora Harper Community Center
- Replaced shade canopy at Foglesong Park
- Implemented new Master Key System throughout all Parks and Recreation facilities
- Implemented new Recreation Management Software (ActiveNet)
- Held the first Annual Founders Day Event
- Held a Tree Lighting event at the Historical Harvey House
- Held drive-thru Halloween Event

2022-2023 GOALS AND OBJECTIVES

- Repair upper snack bar at Robert A. Sessions Memorial Sports Park.
- Work with partners to reduce consumption and increase efficiency in operations wherever possible.
- Expand Aquatics programs.
- Promote online registration program.
- Develop a formal cost recovery policy for all programming areas.
- Replace shade structure and lighting in the Pavilion at Robert A. Session Memorial Sports Park.

- Replace tennis lights at Dana Park.
- Increase participation for the Founders Day event.
- Expand teen and senior programming.
- Increase marketing for rental facilities.
- Expand on Farmer’s Market or fresh vegetable and fruit alternatives.
- Increase marketing and attendance at the Eda Henderson Pool.
- Replace saunas at Cora Harper

| Department Workload Indicators – Parks and Recreation | | | | |
|--|--------------------|--------------------|-----------------------|------------------|
| | Actual FY 19-20 | Actual FY 20-21 | Estimated FY 21-22 | Goal FY 22-23 |
| Aquatic Center(AC) participants | | | | |
| Measure Q Youth Sports | | | | |
| Facility Fee Waivers | | | | |
| Park and Facility Rentals | | | | |
| | | | | |

| Parks and Recreation Division | | | | | | | |
|-------------------------------|--------------------------------------|----------------|----------------|----------------|----------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 160 Recreation Dept | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 630 Parks and Recreation | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.160.630.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 296,268 | 200,208 | 254,938 | 240,000 | 94.1% | 282,893 |
| 01.103 | Overtime Scheduled | 798 | 1,720 | 8,000 | 9,500 | 118.8% | - |
| 01.108 | Salaries Casual | 164,110 | 166,554 | 137,000 | 146,000 | 106.6% | 100,000 |
| 01.109 | Insurance Offset | 47,028 | 24,673 | 41,100 | 39,000 | 94.9% | 42,000 |
| | Total Salaries | 508,204 | 393,155 | 441,038 | 434,500 | 99% | 424,893 |
| 100.160.630.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 81,052 | 33,208 | 31,869 | 28,000 | 87.9% | 26,725 |
| 02.202 | Benefits - Life Insurance | 1,227 | 669 | 1,600 | 1,300 | 81.3% | 1,240 |
| 02.204 | Benefits - Unemployment | 20,094 | 16,332 | 2,998 | - | 0.0% | - |
| 02.205 | Benefits - Workers' Comp | 20,084 | 6,039 | 6,440 | 6,900 | 107.1% | 11,338 |
| 02.206 | Benefits - Deferred Comp | 1,169 | 1,643 | 1,855 | 1,700 | 91.6% | 1,764 |
| 02.208 | Benefits - Medicare | 11,344 | 8,405 | 12,450 | 11,500 | 92.4% | 7,117 |
| 02.210 | Benefits - Workers Comp Claim | 5,474 | - | - | - | 0.0% | - |
| 02.211 | Benefits - PARS | 1,351 | 1,587 | 4,000 | 4,000 | 100.0% | 4,000 |
| 02.214 | Benefits - SDI | 3,301 | 1,961 | 3,055 | 3,055 | 100.0% | 3,343 |
| 02.215 | Sick Leave Pay Out | 57,150 | - | - | - | 0.0% | - |
| 02.216 | Vacation/Annual Leave Pay Out | 26,793 | 13,834 | 152 | 5,000 | 3289.5% | - |
| | Total Benefits | 229,039 | 83,678 | 64,419 | 61,455 | 95% | 55,527 |
| 100.160.630.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Travel/Training Expenses | - | 825 | 1,000 | 725 | 72.5% | 3,000 |
| | Total Employee Development | - | 825 | 1,000 | 725 | 73% | 3,000 |
| 100.160.630.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 5,188 | 4,215 | 6,000 | 7,500 | 125.0% | 6,000 |
| | Total Communications | 5,188 | 4,215 | 6,000 | 7,500 | 125% | 6,000 |
| 100.160.630.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 413 | 41 | 1,500 | 2,200 | 146.7% | 2,000 |
| 05.525 | Technical Supplies | 18,751 | 4,596 | 17,000 | 17,000 | 100.0% | 20,000 |
| | Total Supplies | 19,164 | 4,637 | 18,500 | 19,200 | 104% | 22,000 |
| 100.160.630.06 | SERVICES | | | | | | |
| 06.612 | Repairs/Maintenance | 15,169 | 739 | 2,500 | 1,000 | 40.0% | 13,500 |
| 06.620 | Rentals/Leases | - | - | - | - | 0.0% | - |
| 06.630 | Fees/Services | 10,468 | 10,389 | 21,000 | 30,000 | 142.9% | 21,000 |
| 06.631 | Instructors/Referees | 9,444 | 3,420 | 10,000 | 22,000 | 220.0% | 10,000 |
| 06.644 | It Cost Allocation | 16,883 | 1,999 | 2,000 | 2,000 | 100.0% | 8,400 |
| 06.645 | Safety Equipment | 275 | 225 | 1,000 | - | 0.0% | 2,400 |
| | Total Services | 52,239 | 16,772 | 36,500 | 55,000 | 150.7% | 55,300 |
| 100.160.630.07 | TAXES/INSURANCE/MISCELLANEOUS | | | | | | |
| 07.705 | Losses/Claims | - | - | 50 | 50 | 100.0% | 100 |
| | Total Taxes/Insurance/Misc | - | - | 50 | 50 | 100.0% | 100 |
| 100.160.630.14 | ELECTRICITY | | | | | | |
| 14.418 | Electricity-Tennis Courts | 322 | 112 | 500 | 350 | 70.0% | 200 |
| 14.419 | Electricity-Foglesong Park | 32,119 | 32,956 | 35,000 | 35,000 | 100.0% | 33,000 |
| 14.420 | Electricity-Lillian Park | 1,003 | 1,615 | 1,200 | 1,500 | 125.0% | 1,300 |
| 14.421 | Electricity-Stunacle Park | 643 | 658 | 750 | 750 | 100.0% | 750 |
| 14.422 | Electricity-Jasper Park | 1,024 | 756 | 1,500 | 900 | 60.0% | 1,000 |
| 14.424 | Electricity-Panamint Park | 1,852 | 1,693 | 1,800 | 1,800 | 100.0% | 2,000 |
| 14.425 | Electricity-Soccer Fields | 274 | 316 | 450 | 450 | 100.0% | 400 |
| 14.426 | Electricity-Barstow Heights | 124 | 150 | 350 | 350 | 100.0% | 200 |
| 14.427 | Electricity-72 Opal Rimrock | 6,603 | 6,277 | 5,500 | 12,000 | 218.2% | 12,000 |
| 14.430 | Electricity-Dana Park | 453 | 513 | 450 | 700 | 155.6% | 600 |
| 14.431 | Electricity-Comm Center | 33,523 | 30,761 | 38,000 | 38,000 | 100.0% | 37,000 |
| | Total Electricity | 77,940 | 75,807 | 85,500 | 91,800 | 107.4% | 88,450 |

| Parks and Recreation Division | | | | | | | |
|-------------------------------|----------------------------|------------------|----------------|----------------|------------------|---------------|----------------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 160 Recreation Dept | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 630 Parks and Recreation | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.160.630.24 | NATURAL GAS | | | | | | |
| 24.440 | Natural Gas-Jasper Park | 1,463 | 417 | 1,600 | 700 | 43.8% | 500 |
| 24.441 | Natural Gas-Dana Park | 1,666 | 1,016 | 2,000 | 2,000 | 100.0% | 1,500 |
| 24.442 | Natural Gas-841 Barstow Rd | 2,121 | 1,115 | 2,500 | 2,500 | 100.0% | 2,500 |
| | Total Natural Gas | 5,250 | 2,548 | 6,100 | 5,200 | 243.8% | 4,500 |
| 100.160.630.34 | WATER | | | | | | |
| 34.466 | Water - Foglesong Park | 77,609 | 65,203 | 60,000 | 85,000 | 0.0% | 92,000 |
| 34.467 | Water - Lillian Park | 23,726 | 22,089 | 18,000 | 30,000 | 0.0% | 26,000 |
| 34.468 | Water - Sturnacle Park | 24,413 | 19,865 | 16,000 | 25,000 | 0.0% | 24,000 |
| 34.469 | Water - Jasper Park | 16,617 | 13,419 | 12,000 | 18,000 | 0.0% | 16,000 |
| 34.471 | Water - Panamint Park | 11,116 | 8,498 | 11,000 | 15,000 | 0.0% | 10,000 |
| 34.472 | Water - Soccer Fields | 42,588 | 38,745 | 30,000 | 45,000 | 0.0% | 43,000 |
| 34.473 | Water - Barstow Heights | 14,818 | 9,882 | 12,000 | 16,000 | 0.0% | 12,000 |
| 34.474 | Water - Stringham Park | 57,015 | 50,078 | 40,000 | 50,000 | 0.0% | 50,000 |
| 34.477 | Water - Dana Park | 55,093 | 50,863 | 35,000 | 62,000 | 0.0% | 60,000 |
| | Total Water | 322,995 | 278,642 | 234,000 | 346,000 | 0.0% | 333,000 |
| | Department Total | 1,220,019 | 860,279 | 893,107 | 1,021,430 | 114.4% | 992,770 |

| Personnel Schedule | Actual 2019-20 | Actual 2020-21 | Actual 2021-22 | Adopted 2022-23 |
|---------------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Full Time: | | | | |
| Parks & Rec Superintendent | | | 1.00 | 1.00 |
| Recreation Activity Coordinator | | | 1.00 | 1.00 |
| Recreation Program Coordinator | | | 1.00 | 1.00 |
| Office Assistant | | | 1.00 | 1.00 |
| Total FTE's: | 0.00 | 0.00 | 4.00 | 4.00 |

| Measure Q - Parks and Recreation Division | | | | | | | |
|---|---------------------------------|---------|---------|---------|-----------|----------|---------|
| 102 Measure Q | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 160 Recreation Department | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 630 Parks and Recreation | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 102.160.630.06 | SERVICES | | | | | | |
| 06.644 | IT Cost Allocation | - | - | 4,500 | - | 0.0% | 4,500 |
| | Total Services | - | - | 4,500 | - | 0.0% | 4,500 |
| 102.160.630.08 | CAPITAL PROJECTS | | | | | | |
| 08.801 | Park Improvements | 5,850 | 19,983 | 62,792 | 62,792 | 100.0% | 62,792 |
| 08.802 | Cora Harper Office Safety/Equip | 12,229 | 23,761 | - | - | 0.0% | - |
| | Total Capital Projects | 18,079 | 43,744 | 62,792 | 62,792 | 100% | 62,792 |
| | Department Total | 18,079 | 43,744 | 67,292 | 62,792 | 93.3% | 67,292 |

| Park Maintenance Division | | | | | | | |
|--|-------------------------------|----------------|----------|----------|-----------|-------------|----------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 160 Recreation Department Expenditure Classification | | Expense | Expense | Budget | Expense | Budget | Budget |
| 634 Park Maintenance | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.160.634.01 | SALARIES | | | | | | |
| 01.101 | Salaries, Regular | 443,962 | - | - | - | 0.0% | - |
| 01.103 | Overtime Scheduled | 4,265 | - | - | - | 0.0% | - |
| 01.108 | Salaries Casual | 26,645 | - | - | - | 0.0% | - |
| 01.109 | Insurance Offset | 83,027 | - | - | - | 0.0% | - |
| 01.110 | Overtime Special Event | 1,135 | - | - | - | 0.0% | - |
| 01.111 | Standby Basic | 3,599 | - | - | - | 0.0% | - |
| | Total Salaries | 562,633 | - | - | - | 0% | - |
| 100.160.634.02 | BENEFITS | | | | | | |
| 02.201 | Benefits - Retirement | 94,221 | - | - | - | 0.0% | - |
| 02.202 | Benefits - Life Insurance | 2,276 | - | - | - | 0.0% | - |
| 02.205 | Benefits - Workers' Comp | 19,248 | - | - | - | 0.0% | - |
| 02.206 | Benefits - Deferred Comp | - | - | - | - | 0.0% | - |
| 02.208 | Benefits - Medicare | 7,421 | - | - | - | 0.0% | - |
| 02.210 | Benefits - Workers Comp Claim | 7,656 | - | - | - | 0.0% | - |
| 02.211 | Benefits - PARS | 348 | - | - | - | 0.0% | - |
| 02.214 | Benefits - SDI | 4,735 | - | - | - | 0.0% | - |
| 02.215 | Sick Leave Pay Out | - | - | - | - | 0.0% | - |
| 02.216 | Vacation/Annual Leave Pay Out | 16,673 | - | - | - | 0.0% | - |
| | Total Benefits | 152,578 | - | - | - | 0% | - |
| 100.160.634.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 2,178 | - | - | - | 0.0% | - |
| | Total Communications | 2,178 | - | - | - | 0% | - |
| 100.160.634.05 | SUPPLIES | | | | | | |
| 05.525 | Technical Supplies | 17,585 | - | - | - | 0.0% | - |
| | Total Supplies | 17,585 | - | - | - | 0% | - |
| 100.160.634.06 | SERVICES | | | | | | |
| 06.612 | Repairs/Maintenance | 8,298 | - | - | - | 0.0% | - |
| 06.630 | Fees/Services | 32,103 | - | - | - | 0.0% | - |
| 06.645 | Safety Equipment | 3,641 | - | - | - | 0.0% | - |
| | Total Services | 44,042 | - | - | - | 0.0% | - |
| 100.160.634.14 | ELECTRICITY | | | | | | |
| 14.421 | Electricity-Highland Trails | 132 | - | - | - | 0.0% | - |
| 14.424 | Electricity-2nd St Park | 1,491 | - | - | - | 0.0% | - |
| 14.425 | Electricity-Rimrock Median | 142 | - | - | - | 0.0% | - |
| 14.426 | Electricity-Monterey Rd Area | 140 | - | - | - | 0.0% | - |
| 14.474 | 2218 Muriel Dr Irrigation | 136 | - | - | - | 0.0% | - |
| | Total Electricity | 2,041 | - | - | - | 0.0% | - |
| 100.160.634.34 | WATER | | | | | | |
| 34.467 | Water-City Proj Areas | 17,764 | - | - | - | 0.0% | - |
| 34.469 | Water-Lenwood Rd X Serrano | 4,613 | - | - | - | 0.0% | - |
| 34.470 | Water-Vista | 2,907 | - | - | - | 0.0% | - |
| 34.473 | Water-Monterey Road Area | 2,555 | - | - | - | 0.0% | - |
| 34.474 | Muriel @ Broadway Irrigation | 2,812 | - | - | - | 0.0% | - |
| 34.475 | Lenwood & Main Irrigation | 5,131 | - | - | - | 0.0% | - |
| | Total Water | 35,782 | - | - | - | 0.0% | - |
| | Department Total | 816,839 | - | - | - | 0.0% | - |

| Henderson Pool Division | | | | | | | |
|-------------------------|-----------------------------|---------|---------|---------|-----------|----------|---------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 160 Recreation Dept | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 636 Henderson Pool | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.160.636.01 | SALARIES | | | | | | |
| 01.103 | Overtime | - | - | 2,500 | 2500 | | |
| 01.108 | Salaries Casual | - | 2,650 | 70,000 | 70,000 | 100.0% | 90,000 |
| | Total Salaries | - | 2,650 | 72,500 | 72,500 | 100% | 90,000 |
| 100.160.636.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 834 | 838 | 900 | 900 | 100.0% | 900 |
| | Total Communications | 834 | 838 | 900 | 900 | 100% | 900 |
| 100.160.636.05 | SUPPLIES | | | | | | |
| 05.524 | Henderson Snack Bar | 2,264 | 2,822 | 8,000 | 8,000 | 100.0% | 8,000 |
| 05.525 | Technical Supplies | 8,647 | 19,137 | 8,200 | 7,500 | 91.5% | 17,000 |
| | Total Supplies | 10,911 | 21,959 | 16,200 | 15,500 | 96% | 25,000 |
| 100.160.636.06 | SERVICES | | | | | | |
| 06.612 | Repairs/Maintenance | 2,152 | 4,965 | 16,800 | 15,000 | 89.3% | 25,000 |
| 06.630 | Fees/Services | 2,240 | 1,719 | 2,500 | 2,500 | 100.0% | 2,500 |
| 06.645 | Safety Equipment | 2,139 | 1,152 | 2,000 | 1,500 | 75.0% | 3,500 |
| | Total Services | 6,531 | 7,836 | 21,300 | 19,000 | 89.2% | 31,000 |
| | Department Total | 18,276 | 33,283 | 110,900 | 107,900 | 97.3% | 146,900 |

| Measure Q - Henderson Pool Division | | | | | | | |
|-------------------------------------|----------------------------|---------|---------|---------|-----------|----------|---------|
| 102 Measure Q - General F | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 160 Recreation Dept | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 636 Henderson Pool | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 102.160.636.06 | SERVICES | | | | | | |
| 06.644 | IT Cost Allocation | - | - | 11,000 | 8,734 | 79.4% | 11,000 |
| | Total Services | - | - | 11,000 | 8,734 | 79.4% | 11,000 |
| | Department Total | - | - | 11,000 | 8,734 | 79% | 11,000 |

| Sports Park Division | | | | | | | |
|--------------------------|--------------------------------|---------|---------|---------|-----------|----------|---------|
| 100 General Fund | | Actual | Actual | Amended | Estimated | % of | Adopted |
| 160 Recreation Dept | Expenditure Classification | Expense | Expense | Budget | Expense | Budget | Budget |
| 640 Sports Park Division | | 2019-20 | 2020-21 | 2021-22 | 2021-22 | Expended | 2022-23 |
| 100.160.640.01 | SALARIES | | | | | | |
| 01.108 | Salaries Casual | - | 1,025 | 85,000 | 95,000 | 111.8% | 90,000 |
| | Total Salaries | - | 1,025 | 85,000 | 95,000 | 112% | 90,000 |
| 100.160.640.03 | EMPLOYEE DEVELOPMENT | | | | | | |
| 03.301 | Training/Travel Expenses | 22 | - | - | - | 0.0% | - |
| | Total Employee Development | 22 | - | - | - | 0% | - |
| 100.160.640.04 | COMMUNICATIONS | | | | | | |
| 04.401 | Communications | 2,822 | 2,367 | 3,200 | 3,000 | 93.8% | 3,000 |
| | Total Communications | 2,822 | 2,367 | 3,200 | 3,000 | 94% | 3,000 |
| 100.160.640.05 | SUPPLIES | | | | | | |
| 05.501 | Office Supplies | 132 | - | - | - | 0.0% | 1,000 |
| 05.525 | Technical Supplies | 12,754 | 5,854 | 10,000 | 17,000 | 170.0% | 17,500 |
| 05.526 | Program Supplies/Concessions | 8,997 | 8,743 | 23,000 | 30,000 | 130.4% | 23,000 |
| | Total Supplies | 21,883 | 14,597 | 33,000 | 47,000 | 142% | 41,500 |
| 100.160.640.06 | SERVICES | | | | | | |
| 06.612 | Repairs/Maintenance | 2,602 | 19,793 | - | 4,000 | 0.0% | 20,000 |
| 06.620 | Rental/Leases | 760 | - | 1,000 | - | 0.0% | 1,000 |
| 06.630 | Fees/Services | 7,591 | 3,811 | 6,089 | 6,089 | 100.0% | 6,089 |
| 06.644 | IT Cost Allocation | 9,336 | 1,999 | 2,000 | 2,000 | 100.0% | 2,400 |
| 06.645 | Safety Equipment | 645 | - | 1,000 | 1,000 | 100.0% | 2,500 |
| | Total Services | 20,934 | 25,603 | 10,089 | 13,089 | 129.7% | 31,989 |
| 100.160.640.14 | ELECTRICITY | | | | | | |
| 14.401 | Electricity-Mayor Katy Parkway | 14,339 | 10,619 | 16,000 | 16,000 | 100.0% | 12,000 |
| | Total Electricity | 14,339 | 10,619 | 16,000 | 16,000 | 100.0% | 12,000 |
| 100.160.640.24 | NATURAL GAS | | | | | | |
| 34.401 | Natural Gas-Guadalupe #2 | 163 | 101 | 600 | 300 | 50.0% | 200 |
| 34.402 | Natural Gas-Guadalupe #1 | 1,494 | 1,343 | 1,200 | 1,200 | 100.0% | 1,200 |
| | Total Natural Gas | 1,657 | 1,444 | 1,800 | 1,500 | 83.3% | 1,400 |
| 100.160.640.34 | WATER | | | | | | |
| 34.401 | Water-Track 2700 Mayor Katy | 322 | 264 | 400 | 400 | 100.0% | 400 |
| 34.402 | Water-2800 Guadalupe-A | 50,269 | 42,293 | 40,000 | 46,000 | 115.0% | 45,000 |
| 34.403 | Water-2800 Guadalupe-B | 5,832 | 7,247 | 20,000 | 7,000 | 35.0% | 6,000 |
| 34.404 | Water-2800 Guadalupe-C | 2,899 | 2,247 | 3,000 | 3,000 | 100.0% | 3,500 |
| 34.405 | Water-2800 Guadalupe-D | 6,282 | 5,180 | 20,000 | 7,000 | 35.0% | 7,000 |
| | Total Water | 65,604 | 57,231 | 83,400 | 63,400 | 131.5% | 61,900 |
| | Department Total | 127,261 | 112,886 | 232,489 | 238,989 | 102.8% | 241,789 |

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INTRODUCTION

The Capital Improvement Program (CIP) is a long-range fiscal forecast, which identifies major public improvements to the City's infrastructure over the next seven years. The CIP is important for planning and managing the City's growth and development, as well as maintaining existing infrastructure.

The five-year CIP forecasts infrastructure related expenditures based on anticipated residential, commercial and industrial development, as well as the current condition of Barstow's infrastructure. Years six and seven of the CIP serve as "placeholders" for known future capital project needs for which no funding source has been identified and for which the priority need is exceeded by other more urgent projects.

The plan provides cost estimates for each project and identifies funding sources with consideration given to ongoing resources. The first year of the CIP will become the capital budget for which project funding will be authorized. The remaining six years of the CIP serve as a guide for future capital investments. Because priorities can change, projects included in outward planning years serve as a guide for future capital investments. Estimated funding sources for projects reflect the City's conservative approach in estimating future revenues and proposed funding for future projects.

As part of the annual budget process, the CIP is updated allowing the City to reevaluate its priorities and needs each subsequent year based upon the most current revenue projections and project priorities. During the development of the CIP, capital projects affecting public health and safety, and/or legal mandates receive the highest priority. Emphasis is also placed on capital projects maintaining service levels or preventing deterioration of facilities.

CIP projects are recommended by the departments; reviewed and evaluated by Finance staff and the City Manager to ensure the City's priorities, infrastructure needs, financial capacity, and impact the projects could have on the City's operating budget are addressed; and funding is ultimately approved by the City Council as part of the adopted capital budget. The CIP is also reviewed by the Planning Commission to ensure consistency and conformity with the City's General Plan.

The City places a high priority on investing funds towards critical infrastructure construction, rehabilitation, and maintenance needs to ensure its streets, landscaping, and facilities are built, maintained, and rehabilitated according to best practices, while promoting cost efficiency and environmental sustainability. Emphasizing rehabilitation and effective maintenance practices minimizes deterioration and costly remediation efforts, thereby extending the useful life of infrastructure improvements and providing long-term savings.

Capital Improvements

Capital improvements are the building, upgrading, or replacement of City infrastructure, such as residential and arterial streets, bridges, traffic signals, storm drain systems and drainage channels, parks, and public service providing facilities.

Infrastructure improvements are considered capital improvement projects when the expected life of the asset spans multiple years (in excess of two years) and expenditures are at least \$50,000. These significant

non-routine capital expenditures are accounted for as capital projects within the CIP special funds. Equipment, operating, and maintenance costs are identified for inclusion in future operating budgets.

Capital Improvement Planning

Capital Improvement Planning includes the development and maintenance of a seven-year projection of capital improvement projects based on the General Plan, Specific Plans, and on City Council approved projects. The seven-year projection will be presented as part of the budget process. The Capital Improvement Program (CIP) will be tied to projected revenue and expenditure constraints. Future planning will consider periods of revenue surplus and shortfall, and adjust projects and programs accordingly. The seven-year projection will include new capital projects, rehabilitation needs, and long-term maintenance.

The City actively pursues outside funding sources for all capital improvement projects.

CIP Projects

Barstow places a high priority on infrastructure construction, rehabilitation, and maintenance. Projects are selected, planned, and designed emphasizing practices that prevent deterioration and costly remediation efforts. This strategy extends the useful life of infrastructure improvements and provides long-term savings.

The FY 2022-23 CIP Budget totals \$42,821,372.

Summary by Category

Project information pages, located in the last section of this chapter, provide the most detailed information about a project, funding level, and sources.

Projects are grouped into the following categories:

- Street and Mobility Improvements
- Wastewater System Improvements
- Landscape and Park Improvements
- Facility Improvements
- Capital Equipment

The seven-year Capital Improvement Program (CIP) forecasts infrastructure-related expenditures based on anticipated residential, commercial, and industrial development, as well as the current condition of Barstow's infrastructure. CIP revenue projections are based on economic conditions, development estimates, special fund balances, and grants awarded to the City.

City of Barstow

Capital Improvement Plan
7 Year Plan 2022-2029

| Projects | Project # | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | Totals |
|--|--------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|------------------|--------------------|
| Street and Mobility Improvements | | | | | | | | | |
| Barstow Road at Main Street - NB Concrete Approach Replacement | | | | | | 2,000 | 80,000 | | 82,000 |
| Cameron Area Street Improvement Project | | | | | 270,000 | 1,120,000 | 1,110,000 | 1,400,000 | 3,900,000 |
| Center Street Drainage Improvement Project | | | | | | 30,000 | 515,000 | | 545,000 |
| Drainage Pipe Rehabilitation Project | | | 205,000 | 60,000 | 335,000 | 335,000 | | | 935,000 |
| First Avenue Overhead Bridge over BNSF | 39,671,054 | 40,760,054 | 150,000 | 100,000 | 100,000 | | | | 80,681,108 |
| First Avenue Overhead Bridge over Mojave River | 1,571,419 | 1,671,419 | 300,000 | 200,000 | 200,000 | | | | 3,742,838 |
| Fisher Blvd Pavement Reconstruction/ Rehabilitation | 23,000 | 425,000 | | | | | | | 448,000 |
| General Plan Update - Citywide | 106,804 | | | | | | | | 106,804 |
| Guadalupe Drainage Channel | | | | | | 10,000 | 340,500 | | 350,500 |
| Inwin Road Preservation Project | 42,000 | | | | | | | | 42,000 |
| Lenwood Drainage/ Flood Control Project | | | 40,000 | | | | | | 40,000 |
| Main Street/Barstow Road Traffic Signal Replacement Project | | | 764,448 | | | | | | 764,448 |
| Pavement Management Program (PMP)/Pavement Preservation | 23,500 | 494,000 | 504,000 | 484,000 | 484,000 | 699,000 | 997,000 | 950,000 | 4,151,500 |
| Pedestrian and Bicycle Corridors and Safe Routes to School P Project | | | 496,000 | 6,562,000 | | | | | 7,058,000 |
| Rimrock Road Street Improvement Project | 20,000 | 1,380,000 | 780,000 | | | | | | 1,400,000 |
| Rimrock Road/Barstow Road Traffic Signal Improvements | | | | | | | | | 780,000 |
| West Section 7 Phase II | | | 40,000 | 1,200,000 | 1,200,000 | | | | 2,440,000 |
| West Section 7 Phase III | | | 1,320,000 | | | | | | 1,320,000 |
| Yosemite Court Drainage Channel (Bill's Market) | | | | | | 10,000 | 335,000 | | 345,000 |
| Yucca Avenue Bridge Deck Replacement | | | | | 30,000 | 810,000 | | | 840,000 |
| North Barstow ADA Infrastructure Improvements | 300,116 | | | | | | | | 300,116 |
| Subtotal | Page# | 41,757,893 | 47,055,921 | 10,096,000 | 2,619,000 | 3,016,000 | 3,377,500 | 2,350,000 | 110,272,313 |
| Wastewater System Improvements | | | | | | | | | |
| Equipment Refurbishment | | 150,000 | 150,000 | | | | | | 300,000 |
| Influent Pump Station | | | | 7,000,000 | | | | | 7,000,000 |
| Irrigation Station | | 250,000 | 250,000 | | | | | | 500,000 |
| Operations Building | | | | | | 15,000,000 | | | 15,000,000 |
| Plant Expansion | | | | | | 35,000,000 | | | 35,000,000 |
| Pond #3 Rehabilitation | | | 100,000 | | | | | | 100,000 |
| Pond #4 Rehabilitation | | | | 400,000 | | | | | 400,000 |
| Primary Clarifier Rehabilitation | | | | | 3,500,000 | | | | 3,500,000 |
| Wastewater Aerobic Digester Project | | 112,349 | 1,793,794 | | | | | | 1,906,143 |
| Subtotal | Page# | 512,349 | 2,293,794 | 7,400,000 | 3,500,000 | 50,000,000 | - | - | 63,706,143 |
| Landscape and Park Improvements | | | | | | | | | |
| Cora Harper Solar Panels | | | | 700,000 | | | | | 700,000 |
| Dana Park Tennis Center Lighting Improvements | | | | 250,000 | | | | | 250,000 |
| Folgiesong Park Improvements | | | | | | | 1,800,000 | | 1,800,000 |
| H Street Soccer Fields Improvements | | | | | | | 1,500,000 | | 1,500,000 |
| Henderson Pool Renovations | | | | | | 3,000,000 | | | 3,000,000 |
| Lillian Park Restroom Replacement | | 56,130 | | | | | | | 56,130 |
| Robert Sessions Sports Park Upgrades and Solar Carport | | | | 1,300,000 | | | | | 1,300,000 |
| Subtotal | Page# | 56,130 | - | 2,000,000 | 250,000 | 3,000,000 | 3,300,000 | - | 8,606,130 |

City of Barstow

Capital Improvement Plan
7 Year Plan 2022-2029

| Projects | Project # | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 | 27/28 | 28/29 | Totals |
|--|--------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|------------------|--------------------|
| Facility Improvements | | | | | | | | | |
| Barstow Memorial Park Cemetery Restroom Rehabilitation for ADA | | 65,000 | 275,000 | | | | | | 340,000 |
| City Hall front and back parking lot resurfacing | | | 400,000 | 510,000 | | | | | 910,000 |
| City Hall Solar Panels | | | 600,000 | 600,000 | | | | | 1,200,000 |
| Communications Center Expansion Project | | | 85,000 | | | | | | 85,000 |
| Corp Yard Solar Panels | | | | 700,000 | | | | | 700,000 |
| Desert Manna Roofing Project | | 65,000 | | | | | | | 65,000 |
| Emergency Generator at City Hall | | 300,000 | | | | | | | 300,000 |
| Fire Training Center | | | 180,000 | | | | | | 180,000 |
| Mojave River Valley Museum Roof Replacement | | 65,000 | | | | 700,000 | | | 765,000 |
| Police Annex Solar Panels | | | | | | | | | 65,000 |
| Solar Project for Station 361 & 366 | | | 580,800 | | | | | | 580,800 |
| Subtotal | Page# | 495,000 | 2,120,800 | 1,810,000 | - | 700,000 | - | - | 5,125,800 |
| Capital Equipment | | | | | | | | | |
| Combination Vactor Truck | | | 450,000 | | | | | | 450,000 |
| Handheld Radio Upgrade | | | 152,900 | 152,900 | | | | | 305,800 |
| Kick Broom | | | | 95,000 | | | | | 95,000 |
| Ladder Truck | | | 300,000 | 200,000 | 200,000 | 200,000 | 200,000 | 400,000 | 1,500,000 |
| Mastic Machine | | | 90,000 | | | | | | 90,000 |
| Mobile Command Post Project | | | | 225,000 | | | | 563,000 | 563,000 |
| Skid Steer | | | 180,000 | | | | | | 180,000 |
| Stencil Truck | | | 80,000 | | | | | | 80,000 |
| Tractor | | | | | | | | | |
| Subtotal | Page# | - | 1,252,900 | 672,900 | 200,000 | 200,000 | 200,000 | 963,000 | 3,488,800 |
| Total Capital Improvements Projects | | 42,821,372 | 52,723,415 | 21,978,900 | 6,569,000 | 56,916,000 | 6,877,500 | 3,313,000 | 191,199,186 |

City of Barstow

Capital Improvement Plan
FY 2022/2023 Budget by Funding Source

| Funding Source | Project # | Measure I | ATP | Grants | Other | Funding Source | Storm Drains | Wastewater | Totals |
|--|-----------|------------------|------------|-------------------|------------------|----------------|--------------|----------------|-------------------|
| Est. CIP Resources Available at July 1, 2022 | | (1,039,323) | 7,916,119 | - | | | 1,752,717 | (5,145,144) | 3,484,369 |
| Estimated Revenues | | 6,405,503 | 3,284,500 | 34,293,951 | 2,522,500 | | 126,000 | 945,000 | 47,577,454 |
| Total Resources Available | | 5,366,180 | 11,200,619 | 34,293,951 | 2,522,500 | | 1,878,717 | (4,200,144) | 51,061,823 |
| Street and Mobility Improvements | | | | | | | | | |
| Barstow Road at Main Street - NB Concrete Approach Replacement | | | | | | | | | - |
| Cameron Area Street Improvement Project | | | | | | | | | - |
| Center Street Drainage Crossing | | | | | | | | | - |
| Drainage Pipe Rehabilitation Project | | | | | | | | | - |
| First Avenue Overhead Bridge over BNSF | | 4,882,460 | | 32,288,594 | 2,500,000 | 1, 17 | | | 39,671,054 |
| First Avenue Overhead Bridge over Mojave River | | 268,772 | | 1,302,647 | | | | | 1,571,419 |
| Fisher Blvd Pavement Reconstruction/ Rehabilitation | | | | | 23,000 | | | | 23,000 |
| General Plan Update - Citywide | | | | 106,804 | | 18 | | | 106,804 |
| Guadalupe Drainage Channel | | | | | | | | | - |
| Inwin Road Preservation Project | | 42,000 | | | | | | | 42,000 |
| Lenwood Drainage/ Flood Control Project | | | | | | | | | - |
| Main Street/Barstow Road Traffic Signal Replacement Project | | | | | | | | | - |
| Pavement Management Program (PMP)/Pavement Preservation | | 23,500 | | | | | | | 23,500 |
| Pedestrian and Bicycle Corridors and Safe Routes to School Project | | | | | | | | | - |
| Rimrock Road Street Improvement Project | | 20,000 | | | | | | | 20,000 |
| Rimrock Road/Barstow Road Traffic Signal Improvements | | | | | | | | | - |
| West Section 7 Phase II | | | | | | | | | - |
| West Section 7 Phase III | | | | | | | | | - |
| Yosemite Court Drainage Channel (Bill's Market) | | | | | | | | | - |
| Yucca Avenue Bridge Deck Replacement | | | | | | | | | - |
| North Barstow ADA Infrastructure Improvements | | | | 300,116 | | 7 | | | 300,116 |
| Subtotal | | 5,236,732 | - | 33,698,045 | 2,523,000 | | - | - | 41,757,893 |
| Wastewater System Improvements | | | | | | | | | |
| Equipment Refurbishment | | | | | | | | 150,000 | 150,000 |
| Influent Pump Station | | | | | | | | | - |
| Irrigation Station | | | | | | | | 250,000 | 250,000 |
| Operations Building | | | | | | | | | - |
| Plant Expansion | | | | | | | | | - |
| Pond #3 Rehabilitation | | | | | | | | | - |
| Pond #4 Rehabilitation | | | | | | | | | - |
| Primary Clarifier Rehabilitation | | | | | | | | | - |
| Wastewater Aerobic Digester Project | | | | | | | | 112,349 | 112,349 |
| Subtotal | | - | - | - | - | | - | 512,349 | 512,349 |
| Landscape and Park Improvements | | | | | | | | | |
| Cora Harper Solar Panels | | | | | | | | | - |
| Dana Park Tennis Center Lighting Improvements | | | | | | | | | - |
| Folgiesong Solar Panels | | | | | | | | | - |
| H Street Soccer Fields Improvements | | | | | | | | | - |
| Henderson Pool Renovations | | | | | | | | | - |
| Lillian Park Restroom Replacement | | | | 56,130 | | 7 | | | 56,130 |
| Robert Sessions Sports Park Upgrades and Solar Carport | | | | | | | | | - |
| Subtotal | | - | - | 56,130 | - | | - | - | 56,130 |
| Facility Improvements | | | | | | | | | |
| Barstow Memorial Park Cemetery Restroom Rehabilitation for ADA | | | | 65,000 | | 7 | | | 65,000 |
| City Hall front and back parking lot resurfacing | | | | | | | | | - |

City of Barstow

Capital Improvement Plan
FY 2022/2023 Budget by Funding Source

| Funding Source | Project # | Measure I | ATP | Grants | Other | Funding Source | Storm Drains | Wastewater | Totals |
|---|-----------|-----------|-----|------------------|-------|----------------|--------------|------------|-------------------|
| City Hall Solar Panels | | | | | | | | | - |
| Communications Center Expansion Project | | | | | | | | | - |
| Corp Yard Solar Panels | | | | | | | | | - |
| Desert Manna Roofing Project | | | | 65,000 | | 7 | | | 65,000 |
| Emergency Generator - City Hall | | | | 300,000 | | CalOES | | | 300,000 |
| Fire Training Center | | | | | | | | | - |
| Mojave River Valley Museum - Roof Replacement | | | | 65,000 | | 7 | | | 65,000 |
| Police Annex Solar Panels | | | | | | | | | - |
| Solar Project for Station 361 & 366 | | | | | | | | | - |
| Subtotal | | | | 495,000 | | | | | 495,000 |
| Capital Equipment | | | | | | | | | |
| Combination Vector Truck | | | | | | | | | - |
| Handheld Radio Upgrade | | | | | | | | | - |
| Kick Broom | | | | | | | | | - |
| Ladder Truck | | | | | | | | | - |
| Mastic Machine | | | | | | | | | - |
| Mobile Command Post Project | | | | | | | | | - |
| Skid Steer | | | | | | | | | - |
| Stencil Truck | | | | | | | | | - |
| Tractor | | | | | | | | | - |
| Subtotal | | | | | | | | | |
| FY 2022-2023 Capital Improvement Projects | | | | 5,236,732 | | | | | 42,821,372 |
| Estimated Ending CIP Resources Available June 30, 2023 | | | | 129,448 | | | | | 8,240,451 |
| * Other Funding Sources | | | | | | | | | |
| 1) HBP = Highway Bridge Program - Federal Grant | | | | | | | | | |
| 2) Caltrans Bicycle Facilities Utility | | | | | | | | | |
| 3) SLPP = State Local Partnership Program | | | | | | | | | |
| 4) LTF = Local Transportation Funds | | | | | | | | | |
| 5) STP = Surface Transportation Program | | | | | | | | | |
| 6) MLHP = Major Local Highway Program | | | | | | | | | |
| 7) CDBG (Public Services) | | | | | | | | | |
| 8) SANBAG - Measure I 2010-2040 - MHLP | | | | | | | | | |
| 9) Sustainable Transportation Planning Grant | | | | | | | | | |
| 10) Safe Routes to School | | | | | | | | | |
| 11) Parks and Recreation Fund | | | | | | | | | |
| 12) Street Maintenance Fund | | | | | | | | | |
| 13) Transportation Impact Fees (TIF) | | | | | | | | | |
| 14) Storm Drainage Facilities Fees (DJF) | | | | | | | | | |
| 15) Measure Q | | | | | | | | | |
| 16) Senate Bill 2 Grant | | | | | | | | | |
| 17) Public Utilities Commission | | | | | | | | | |
| 18) LEAP = Local Early Action Planning Grant | | | | | | | | | |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Barstow Road at Main Street - Northbound Concrete Approach Replacement

Project #:

Project Cost: \$ 2,000

Previous Cost:

O & M Impacts:

Department: Engineering

Location: Barstow Road at Main Street Northbound



Description:

This project consist of removing and replacing the concrete pavement on Barstow Road as it approaches Main Street. Work may include replacement of asphalt pavement, traffic loops, signs, striping, and markings

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - |
| Engineering | - | - | - | - | 2,000 | 2,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | - | - | - | - | 2,000 | 2,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| SB1 | - | 283,368 | - | - | 2,000 | 285,368 |
| Measure I | - | 135,201 | - | - | - | 135,201 |
| Total | - | 418,569 | - | - | 2,000 | 420,569 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Cameron Area Street Improvement Project **Project #:**

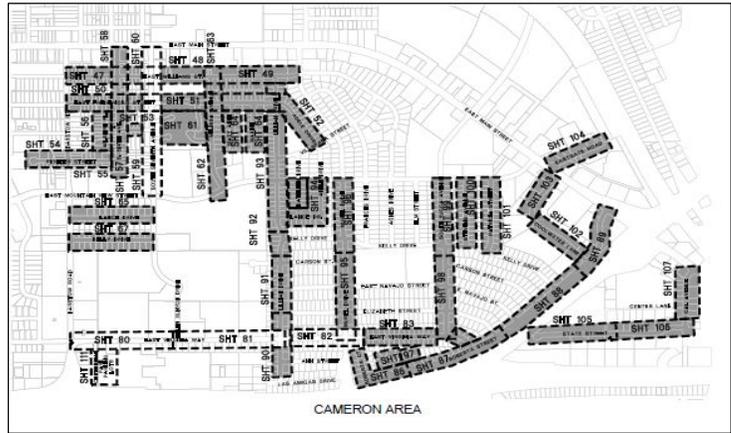
Total Project Cost:

Project Cost: \$ **1,390,000**

Previous Cost:

O & M Impacts:

Department **Engineering**



Location: East of Barstow Road, South of Main Street and North of I-15

Description:
The Project will rehabilitate or reconstruct streets in the Cameron Area. This may include repairing or replacing curbs, gutter, sidewalk and crossgutters. Restriping and placing signs and markings.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|-----------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | 250,000 | 1,085,000 | 1,335,000 |
| Engineering | - | - | - | 20,000 | 20,000 | 40,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | 15,000 | 15,000 |
| Total | - | - | - | 270,000 | 1,120,000 | 1,390,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|-----------|--------------|
| | - | - | - | 270,000 | 1,120,000 | 1,390,000 |

| | | | | | | |
|--------------|---|---|---|---------|-----------|-----------|
| Total | - | - | - | 270,000 | 1,120,000 | 1,390,000 |
|--------------|---|---|---|---------|-----------|-----------|

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Center Street Drainage Improvement Project **Project #:**

Project Cost: \$ 30,000

Previous Cost:

O & M Impacts:

Department: Engineering

Location: Center Street east of Upton Drive



Description:
The installation of a box culvert or pipes will create an overpass of the drainage on Center Street. This will eliminate vehicular passage through a drainage system.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - |
| Engineering | - | - | - | - | 30,000 | 30,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | - | - | - | - | 30,000 | 30,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | - | - | - | - | 30,000 | 30,000 |
| Total | - | - | - | - | 30,000 | 30,000 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Drainage Pipe Rehabilitation Project **Project #:**

Total Project Cost:

Project Cost: \$ **935,000**

Previous Cost:

O & M Impacts:

Department **Engineering**

Location: Various Location throughout the City



Description:

Many of the existing drainage pipe systems have deteriorated and need rehabilitation. This project will inspect and clean the current systems. Then, either replace or add Cured in Place Pipe (CIPP) where necessary.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|----------------|---------------|----------------|----------------|----------|----------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | 320,000 | 320,000 | - | 640,000 |
| Engineering | - | 60,000 | - | - | - | 60,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | 200,000 | - | - | - | - | 200,000 |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | 5,000 | - | 15,000 | 15,000 | - | 35,000 |
| Total | 205,000 | 60,000 | 335,000 | 335,000 | - | 935,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | 205,000 | 60,000 | 335,000 | 335,000 | - | 935,000 |

| | | | | | | |
|--------------|----------------|---------------|----------------|----------------|----------|----------------|
| Total | 205,000 | 60,000 | 335,000 | 335,000 | - | 935,000 |
|--------------|----------------|---------------|----------------|----------------|----------|----------------|

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

| | | | | | | |
|--------------|----------------|---------------|----------------|----------------|----------|----------------|
| Total | 205,000 | 60,000 | 335,000 | 335,000 | - | 935,000 |
|--------------|----------------|---------------|----------------|----------------|----------|----------------|

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

First Avenue Overhead Bridge over BNSF **Project #:** 2010-14

Project Cost: \$ **80,681,108**

Previous Cost: \$ **7,591,871**

PAED Phase: \$ **2,887,586**

PS&E Phase: \$ **4,704,285**

O & M Impacts:

Department



Location: On North First Avenue between White Street and Riverside Drive.

Description: Replacement of the North First Avenue Bridge over the BNSF, Union Pacific, and Amtrak rail Yard in the City of Barstow. The Proposed project will replace the existing two-lane bridge with a new structure that meets current geometric standards and provide eight-foot wide shoulders and one eight foot wide sidewalk on the east side of the bridge. The existing bridge will be demolished after the construction of the new bridge.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 7 Year Total |
|---------------------------------|-------------------|-------------------|----------------|----------------|----------|-------------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | 30,121,054 | 31,210,054 | - | - | - | 61,331,108 |
| Engineering Fees | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | 9,450,000 | 9,450,000 | - | - | - | 18,900,000 |
| Other Costs | - | - | - | - | - | - |
| Project Management | 100,000 | 100,000 | 150,000 | 100,000 | - | 450,000 |
| Total | 39,671,054 | 40,760,054 | 150,000 | 100,000 | - | 80,681,108 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 7 Year Total |
|---------------------------------|-------------------|-------------------|----------------|----------------|----------|-------------------|
| HBP | 32,288,594 | 32,288,594 | - | - | - | 64,577,188 |
| Measure I Regional | 4,782,460 | 4,782,460 | - | - | - | 9,564,920 |
| Measure I Local | 100,000 | 600,000 | 739,000 | 100,000 | - | 1,539,000 |
| Public Utility Commission (PUC) | 2,500,000 | 2,500,000 | - | - | - | 5,000,000 |
| Total | 39,671,054 | 40,171,054 | 739,000 | 100,000 | - | 80,681,108 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 7 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

First Avenue Overhead Bridge over Mojave River Project #: 2010-14

Project Cost: \$ 3,742,837

Previous Cost:
PAED Phase: \$ 2,100,000
PS&E Phase:

O & M Impacts:

Department Engineering



Location: On North First Avenue between Lawrence Dale and Irwin Road.

Description:

Replacement of the North First Avenue Bridge over the Mojave River and Mojave River Overflow in the City of Barstow. The proposed project will replace the existing two-lane bridge with a new structure that meets current geometric standards and provide eight-foot wide shoulders and one eight foot wide sidewalk on the east side of the bridge. The existing bridge will be demolished after the construction of the new bridge.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 7 Year Total |
|---------------------------------|------------------|------------------|----------------|----------------|----------|------------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - |
| Engineering Fees | 1,071,419 | 1,071,419 | - | - | - | 2,142,837 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | 400,000 | 400,000 | - | - | - | 800,000 |
| Other Costs | - | - | - | - | - | - |
| Project Management | 100,000 | 200,000 | 300,000 | 200,000 | - | 800,000 |
| Total | 1,571,419 | 1,671,419 | 300,000 | 200,000 | - | 3,742,837 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 7 Year Total |
|--------------------|------------------|------------------|----------------|----------------|----------|------------------|
| HBP | 1,302,647 | 1,302,647 | - | - | - | 2,605,294 |
| Measure I Regional | 168,772 | 168,772 | - | - | - | 337,543 |
| Measure I Local | 100,000 | 200,000 | 300,000 | 200,000 | - | 800,000 |
| Total | 1,571,419 | 1,671,419 | 300,000 | 200,000 | - | 3,742,837 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 7 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Fisher Blvd Pavement Reconstruction/Rehabilitation

Project #:

Project Cost: \$ 448,000

Previous Cost:

O & M Impacts:

Department: Engineering

Location: Fisher Blvd



Description:

This project consist of grinding or replacing asphalt concrete pavement on Fisher Blvd. The project may include replacement of curbs, curb ramps, sidewalks, cross-gutters, signs, striping, and markings.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------------|----------------|----------|----------|----------|----------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | 425,000 | - | - | - | 425,000 |
| Engineering | 23,000 | - | - | - | - | 23,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | 23,000 | 425,000 | - | - | - | 448,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|----------|----------------|----------|----------|----------|----------------|
| SB1 | - | 283,368 | - | - | - | 283,368 |
| Measure I | - | 135,201 | - | - | - | 135,201 |
| Total | - | 418,569 | - | - | - | 418,569 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

General Plan Update **Project #:**

Project Cost: \$ 106,804

Previous Cost:

O & M Impacts:

Department Planning

Location: City Wide

Description:
Update of City's General Plan.



| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - |
| Engineering | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | 106,804 | - | - | - | - | 106,804 |
| Project Management | - | - | - | - | - | - |
| Total | 106,804 | - | - | - | - | 106,804 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|----------------|----------|----------|----------|----------|----------------|
| LEAP | 106,804 | - | - | - | - | 106,804 |
| Total | 106,804 | - | - | - | - | 106,804 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Guadalupe Drainage Channel

Project #:

Project Cost: \$ 10,000

Previous Cost:

O & M Impacts:

Department Engineering



Location: East of Barstow Road, South of Main Street and North of I-15

Description:

The project will improve an existing native soil channel to a concrete channel with energy dissipator.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - |
| Engineering | - | - | - | - | 10,000 | 10,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | - | - | - | - | 10,000 | 10,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | - | - | - | - | 10,000 | 10,000 |

| | | | | | | |
|--------------|---|---|---|---|--------|--------|
| Total | - | - | - | - | 10,000 | 10,000 |
|--------------|---|---|---|---|--------|--------|

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

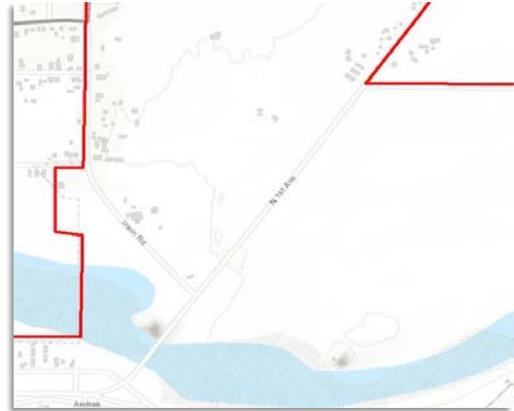
Irwin Road Preservation Project **Project #:**

Project Cost: \$ 42,000

Previous Cost:

O & M Impacts:

Department Engineering



Location: Irwin Road from First Avenue to Radio Road and First Avenue from Irwin Road to Old Hwy 58

Description:
Pavement Preservation Project with San Bernardino County Roads Division. Scrub-Seal application.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | 42,000 | - | - | - | - | 42,000 |
| Engineering | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | 42,000 | - | - | - | - | 42,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------------|----------|----------|----------|----------|---------------|
| SB1 | 42,000 | - | - | - | - | 42,000 |
| Total | 42,000 | - | - | - | - | 42,000 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Lenwood Drainage / Flood Control Project

Project #:

Project Cost: \$ 40,000

Previous Cost:

O & M Impacts:

Department: Engineering



Location: West of Lenwood Road and South of Mercantile Way. Between Lenwood Road and I-15.

Description:
Storm Channel Improvements.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | 40,000 | - | - | - | 40,000 |
| Engineering | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | - | 40,000 | - | - | - | 40,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| DIF | 40,000 | - | - | - | - | 40,000 |

| | | | | | | |
|--------------|--------|---|---|---|---|--------|
| Total | 40,000 | - | - | - | - | 40,000 |
|--------------|--------|---|---|---|---|--------|

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Main Street and Barstow Road Traffic Signal Replacement Project

Project #:

Project Cost: \$ 764,448

Previous Cost:

O & M Impacts:

Department: Engineering

Location: Signal light along



Description:

Modification of Traffic Signal on Main Street and also on Barstow Road.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | 764,448 | - | - | - | 764,448 |
| Engineering | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | - | 764,448 | - | - | - | 764,448 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| HSIP | - | 729,672 | - | - | - | 729,672 |
| SB1 | - | 15,000 | - | - | - | 15,000 |
| DIF | - | 75,000 | - | - | - | 75,000 |
| Total | - | 819,672 | - | - | - | 819,672 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Pavement Management Program (PMP) / Pavement Preservation Project #:

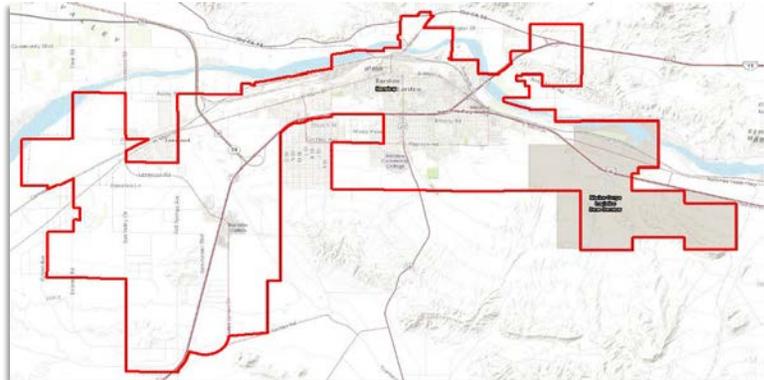
Project Cost: \$ 2,204,500

Previous Cost:

O & M Impacts:

Department Engineering

Location: N/A



Description:
Reconstruct, rehabilitate, or pavement preservation of street within the City Limits.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------------|----------------|----------------|----------------|----------------|------------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | 470,000 | 480,000 | 450,000 | 650,000 | 2,050,000 |
| Engineering | 23,500 | 24,000 | 24,000 | 34,000 | 49,000 | 154,500 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | 23,500 | 494,000 | 504,000 | 484,000 | 699,000 | 2,204,500 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------------|----------------|----------------|----------------|----------------|------------------|
| Measure I Local | - | - | - | 10,000 | 225,000 | 235,000 |
| SB1 | 23,500 | 494,000 | 504,000 | 474,000 | 474,000 | 1,969,500 |
| Total | 23,500 | 494,000 | 504,000 | 484,000 | 699,000 | 2,204,500 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Pedestrian and Bicycle Corridors and Safe Routes to School Project

Project #:

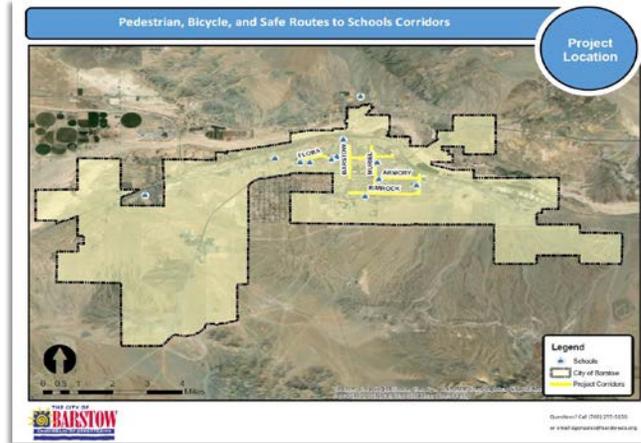
Project Cost: \$ 7,058,000

Previous Cost:

O & M Impacts:

Department: Engineering

Location: Rimrock Road from Barstow Road to Avenue H



Description:

Essential to the City of Barstow is the development of safe pedestrian and bicycle corridors primarily from place of living to education institutes but additionally to recreational facilities, place of employment, businesses, and entertainment. Based on San Bernardino County's "Our Community Vital Signs," the City of Barstow has the highest death rate for the five major causes of death (heart disease, cancer, chronic lower respiratory disease, stroke, and accidents) in San Bernardino County. The City is convinced increasing physical activities such as walking, running, biking, skating, or hiking will benefit the communities overall health statistics. In order to achieve higher physical activities, the public must be confident of their safety, feel comfortable and enjoy the corridors. The proposed corridors are adjacent to eight of the eleven schools within Barstow Unified School District and addresses many of the parents, employees, and guardians concerns. The City is proposing to place a Pedestrian Hybrid Beacon (PHB) system at Crestline Elementary School, Montara Elementary School, and one system that would address Barstow STEM School and the High School. The proposed traffic signal system provides for a defined time for pedestrians to cross the streets while clearly advising the motorists of public members are attempting to cross the road. Additionally, the project proposes the installation of Rectangular Rapid Flashing Beacons, construction of curb-extensions, and placement of new or refreshed bike lanes, pavement markers, and signs. Furthermore, the City of Barstow has partnered with the Bureau of Land Management and San Bernardino County Health for educational and training of Active Transportation components. The City envisions this project accomplishing a healthier community by increasing the public use of active transportation modes of travel, reducing Green Houses Gases(GHG) by minimizing motor vehicle usage, and decreasing collisions by installing and providing improvements on corridors.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|-----------|---------|---------|--------------|
| Architect Fees | - | 496,000 | - | - | - | 496,000 |
| Construction | - | - | 6,500,000 | - | - | 6,500,000 |
| Engineering | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | 62,000 | - | - | 62,000 |
| Project Management | - | - | - | - | - | - |
| Total | - | 496,000 | 6,562,000 | - | - | 7,058,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-------------------|---------|---------|-----------|---------|---------|--------------|
| Measure I - Local | - | 496,000 | - | - | - | 496,000 |
| ATP | - | - | 6,562,000 | - | - | 6,562,000 |
| Total | - | 496,000 | 6,562,000 | - | - | 7,058,000 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Rimrock Road Street Improvement Project

Project #:

Project Cost: \$ 1,400,000

Previous Cost:

O & M Impacts:



Department: Engineering

Location: Rimrock Road from Barstow Road to Avenue H

Description:

Rehabilitation of asphalt concrete from Avenue H to Barstow Road. The project is a combination of overlay, remove and replace, or preservation of pavement. The project may include replacement of sidewalks, curb and gutter, curb ramps, cross-gutters, striping, markings and signs.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------------|------------------|----------|----------|----------|------------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | 1,380,000 | - | - | - | 1,380,000 |
| Engineering | 20,000 | - | - | - | - | 20,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | 20,000 | 1,380,000 | - | - | - | 1,400,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|----------------------|----------|----------------|----------|----------|----------|----------------|
| Measure I - Regional | - | 749,000 | - | - | - | 749,000 |
| Total | - | 749,000 | - | - | - | 749,000 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Rimrock Road/Barstow Road Traffic Signal Improvements

Project #:

Project Cost: \$ 780,000

Previous Cost:

O & M Impacts:

Department Engineering

Location: Rimrock Road and



Description:

Modification of Traffic Signal on Rimrock Road and Barstow Road. Installatio of a dedicated left turn signal, curb ramps, and other signal improvements.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|----------------|---------|---------|---------|----------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | 755,000 | - | - | - | 755,000 |
| Engineering | - | 15,000 | - | - | - | 15,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | 10,000 | - | - | - | 10,000 |
| Total | - | 780,000 | - | - | - | 780,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|----------------|---------|---------|---------|----------------|
| HSIP | - | 170,000 | - | - | - | 170,000 |
| SB1 | - | 58,000 | - | - | - | 58,000 |
| Total | - | 228,000 | - | - | - | 228,000 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

West Section 7 Phase II **Project #:**

Project Cost: \$ 2,440,000

Previous Cost:

O & M Impacts:

Department Engineering



Location: South of I-15, West of Barstow Road, North of Juniper, and East of Agarita Avenue.

Description:

Reconstruction of pavement and the installation of curb, gutters, crossgutters, and curb ramps were necessary.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|-----------|-----------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | 1,200,000 | 1,200,000 | - | 2,400,000 |
| Engineering | - | 40,000 | - | - | - | 40,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | - | 40,000 | 1,200,000 | 1,200,000 | - | 2,440,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|-----------|---------|---------|---------|--------------|
| Measure I Local | - | 1,540,000 | - | - | - | 1,540,000 |
| Total | - | 1,540,000 | - | - | - | 1,540,000 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

West Section 7, Phase III **Project #:**

Project Cost: \$ 1,320,000

Previous Cost:

O & M Impacts:

Department Engineering



Location: South of Juniper, West of Barstow Road, North of Cypress Dr. and East of Agarita Avenue.

Description:
Reconstruction of Pavement and the installation of curb, gutters, crossgutters, and curb ramps were necessary.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|------------------|---------|---------|------------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | 1,280,000 | - | - | 1,280,000 |
| Engineering | - | - | 40,000 | - | - | 40,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | - | - | 1,320,000 | - | - | 1,320,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|-----------|---------|---------|--------------|
| Measure I Local | - | - | 1,320,000 | - | - | 1,320,000 |

| | | | | | | |
|--------------|---|---|------------------|---|---|------------------|
| Total | - | - | 1,320,000 | - | - | 1,320,000 |
|--------------|---|---|------------------|---|---|------------------|

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Yosemite Court Drainage Channel (Bill's Market)

Project Cost: \$ 10,000

Previous Cost:

O & M Impacts:

Department Engineering



Location: North of Rimroad Road and East of Yosemite Avenue and West of Creosote Court.

Description:

The project will improve an existing native soil channel to a concrete channel with energy dissipator.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - |
| Engineering | - | - | - | - | 10,000 | 10,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | - | - | - | - | 10,000 | 10,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | - | - | - | - | 10,000 | 10,000 |
| Total | - | - | - | - | 10,000 | 10,000 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Yucca Avenue Bridge Deck Replacement

Project #:

Project Cost: \$ 840,000

Previous Cost:

O & M Impacts:

Department: Engineering

Location: Yucca Avenue Bridge



Description:

Remove and replace the bridge deck over BNSF railroad.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - |
| Engineering | - | - | - | 30,000 | 810,000 | 840,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | - | - | - | 30,000 | 810,000 | 840,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| SB1 | - | 283,368 | - | 30,000 | 810,000 | 1,123,368 |
| Measure I | - | 135,201 | - | - | - | 135,201 |
| Total | - | 418,569 | - | 30,000 | 810,000 | 1,258,569 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2024**

Project Name: Equipment Refurbishment (Rebuilds) Project #:

Project Cost: \$150,000

Previous Cost: \$ N/A

Department: Wastewater

Location: Wastewater



Description: Rebuild various pieces of equipment (influent pump, conveyor, A.B. #2 diffusers, secondary scum pumps, grit unit, gravity thickener, and screw press)

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|----------------|----------------|----------|----------|----------|----------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | 150,000 | 150,000 | | | | 300,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | 150,000 | 150,000 | - | - | - | 300,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|----------|----------|----------|----------|----------|--------------|
| | | | | | | - |
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impa | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|--------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2024-2025**

Project Name: Influent Pump Station **Project #:**

Project Cost: \$7,000,000

Previous Cost: \$ N/A

Department: Wastewater

Location: Wastewater



Description: In 2013, an assessment was conducted and determined that the influent pump station is in need of replacement. During that time a cost of \$5 million was projected. There is significant infrastructure issues with the original

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|-----------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | 7,000,000 | | | 7,000,000 |
| Engineering Fees | | | | | | - |
| Equipment | | | | | | - |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | 7,000,000 | - | - | 7,000,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impa | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|--------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2024**

Project Name: Irrigation Station **Project #:**

Project Cost: \$250,000

Previous Cost: \$ N/A

Department: Wastewater

Location: Wastewater



Description: Installation of an inlet from pond #5 to east irrigation pumping station and from pond #1 and #2 to west irrigation pumping station the following. This project will provide redundancy to the operation and allow staff to perform needed preventative and corrective maintenance on the pumping stations as well as ponds #3 and #4.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|----------------|----------------|----------|----------|----------|----------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | 250,000 | 250,000 | | | | 500,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | 250,000 | 250,000 | - | - | - | 500,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|----------|----------|----------|----------|----------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impa | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|--------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2026-2027**

Project Name: Operations Building **Project #:**

Project Cost: \$15,000,000

Previous Cost: \$ N/A

Department: Wastewater

Location: Wastewater



Description: In 2013 an assessment was conducted and determined that the operations building should be replaced. Estimated costs associated at the time was \$12,000,000.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|------------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | 15,000,000 | 15,000,000 |
| Engineering Fees | | | | | | - |
| Equipment | | | | | | - |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | - | - | 15,000,000 | 15,000,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impa | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|--------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2026-2027**

Project Name: Plant Expansion **Project #:**

Project Cost: \$35,000,000

Previous Cost: \$ N/A

Department: Wastewater

Location: Wastewater



Description: Investment in Wastewater Treatment Plant to accommodate growth within the City.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|------------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | 35,000,000 | 35,000,000 |
| Engineering Fees | | | | | | - |
| Equipment | | | | | | - |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | - | - | 35,000,000 | 35,000,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impa | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|--------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2023-2024**

Project Name: Pond #3 Rehabilitation **Project #:**

Project Cost: \$100,000

Previous Cost: \$ N/A

Department: Wastewater

Location: Wastewater



Description: Pond #3 has not been drained or maintained since 2013 due to inability to pump from pond #4. With the upgrades to the east irrigation station, staff will drain, remove any solids, rip the bottom, and rehab the banks of the pond.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | | 100,000 | | | | 100,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | 100,000 | - | - | - | 100,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impa | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|--------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2024-2025**

Project Name: Pond #4 Rehabilitation **Project #:**

Project Cost: \$400,000

Previous Cost: \$ N/A

Department: Wastewater

Location: Wastewater



Description: Pond #4 has not been maintained since it was drained in 2013 due to large amount of debris found in the bottom of it. With the upgrades to the east irrigation station, staff will remove the large amount of solids, rip the bottom, finish the installation of piping, and pump repairs needed to get the pond back into operation.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - |
| Engineering Fees | - | - | - | - | - | - |
| Equipment | - | - | 400,000 | - | - | 400,000 |
| Inspection | - | - | - | - | - | - |
| Land Acquisition | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Total | - | - | 400,000 | - | - | 400,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impa | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|--------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2025-2026**

Project Name: Primary Clarifier Rehabilitation **Project #:**

Project Cost: \$3,500,000

Previous Cost: \$ N/A

Department: Wastewater

Location: Wastewater



Description: In 2013 an assessment was conducted and determined that the primary clarifiers were in need of rehabilitation. Estimated costs associated at the time was \$2,500,000.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|-----------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | 3,500,000 | | 3,500,000 |
| Engineering Fees | | | | | | - |
| Equipment | | | | | | - |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | - | 3,500,000 | - | 3,500,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impa | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|--------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Wastewater Aerobic Digester Project

Project #:

Project Cost: \$ 1,906,143

Previous Cost:

O & M Impacts:

Department: Engineering

Location: Riverside Drive



Description:

Rehabilitation of the Aerobic Digester and the installation of solar car port.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|----------------|------------------|----------|----------|----------|------------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | 1,713,600 | - | - | - | 1,713,600 |
| Engineering | 112,349 | 80,194 | - | - | - | 192,543 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | 112,349 | 1,793,794 | - | - | - | 1,906,143 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|----------------|------------------|----------|----------|----------|------------------|
| Wastewater Fund | 112,349 | 3,507,394 | - | - | - | 3,619,743 |
| Total | 112,349 | 3,507,394 | - | - | - | 3,619,743 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Cora Harper Solar Panels **Project #:**

Project Cost: \$700,000

Previous Cost: \$ N/A

Department: Building

Location: Cora Harper Center



Description: Installation of solar carport to offset utility costs.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | 700,000 | | | 700,000 |
| Engineering Fees | | | | | | - |
| Equipment | | | | | | - |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | 700,000 | - | - | 700,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Dana Park Tennis Center Lighting Improvements **Project #:**

Project Cost: \$250,000

Previous Cost: \$

Department: Parks & Rec
Location: Dana Park
850 Barstow Road



Description: Installation of Musco's Lighting at the Tennis Courts at Dana Park

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | | | | 250,000 | | 250,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | - | 250,000 | - | 250,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Foglesong Park Improvements **Project #:**

Project Cost: \$1,800,000

Previous Cost: \$ N/A

Department: Open Spaces

Location: Foglesong



Description: Park rehabilitation to include solar, new playground equipment, parking lot upgrades, concession stands, fencing, and Musco's Lighting on Sam Nasario Jr. Memorial Field and Junior Field.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | - | - | 1,800,000 |
| Engineering Fees | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Total | - | - | - | - | - | 1,800,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|----------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: H Street Soccer Fields Improvements **Project #:**

Project Cost: \$1,500,000

Previous Cost: \$ N/A

Department: Open Spaces

Location: H St. Soccer Fields



Description: Park rehabilitation to include solar carport, new restroom, Musco lighting, concession stands, fencing, and parking lot upgrades.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | 1,500,000 |
| Engineering Fees | | | | | | - |
| Equipment | | | | | | - |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | - | - | - | 1,500,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|----------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

City of Barstow
Capital Improvement Project
FY 2022-2023

Henderson Pool Renovations

Project #:

Project Cost: \$3,000,000

Previous Cost: \$

Department: Parks & Rec
Location: Henderson Pool
300 South Ave G



Description: Pool renovations.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|-----------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | 3,000,000 | 3,000,000 |
| Engineering Fees | | | | | | - |
| Equipment | | | | | | - |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | - | - | 3,000,000 | 3,000,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Robert Sessions Sports Park Improvements **Project #:**

Project Cost: \$1,300,000

Previous Cost: \$ N/A

Department: Building

Location: Sports Park



Description: The Sports Park is in need of various improvements such as structural repairs to the upper and lower snack bars, Musco lighting, gates, landscaping, drainage, roofing, replacement of two playgrounds, parking lot upgrades, replacement of the pavillion cover and energy saving solar carports.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|-----------|---------|--------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | 1,300,000 | - | 1,300,000 |
| Engineering Fees | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Total | - | - | - | 1,300,000 | - | 1,300,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Barstow Memorial Park Cemetery Restroom Rehabilitation for ADA

Project #:

Project Cost: \$ 340,000

Previous Cost:

O & M Impacts:

Department: Engineering

Location: 270 E. Virginia Way



Description:

Installation of restroom that meets American's With Disabilities (ADA).

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------------|----------------|----------|----------|----------|----------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | 65,000 | 275,000 | - | - | - | 340,000 |
| Engineering | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | 65,000 | 275,000 | - | - | - | 340,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------------|----------------|----------|----------|----------|----------------|
| CDBG | 65,000 | - | - | - | - | 65,000 |
| | - | 275,000 | - | - | - | 275,000 |
| Total | 65,000 | 275,000 | - | - | - | 340,000 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

City Hall Front and Back Parking Lot Resurfacing

Project #:

Project Cost: \$ 910,000

Previous Cost:

O & M Impacts:

Department: Engineering

Location: 220 East Mountain View Street



Description:

This project consist of grinding or replacing asphalt concrete pavement in the front and rear parking lots of City Hall. The project may include replacement or installation of curbs, curb ramps, sidewalks, cross-gutters, signs, striping, and markings.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|----------------|----------------|---------|---------|----------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | 370,000 | 480,000 | - | - | 850,000 |
| Engineering | - | 20,000 | 20,000 | - | - | 40,000 |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | 10,000 | 10,000 | - | - | 20,000 |
| Total | - | 400,000 | 510,000 | - | - | 910,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|----------------|---------|---------|---------|----------------|
| SB1 | - | 283,368 | - | - | - | 283,368 |
| Measure I | - | 135,201 | - | - | - | 135,201 |
| Total | - | 418,569 | - | - | - | 418,569 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Solar Carport **Project #:**

Project Cost: \$1,200,000

Previous Cost: \$ N/A

Department: Building

Location: City Hall



Description: Installation of solar carport to offset utilities.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | 600,000 | 600,000 | | | 1,200,000 |
| Engineering Fees | | | | | | - |
| Equipment | | | | | | - |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | 600,000 | 600,000 | - | - | 1,200,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Communication Center Expansion Project

Project #:

Project Cost: \$85,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Police Department

Location: 220 East Mountain View Street



Description: The department is in need of an expansion upgrade to our current Communications Center. This is vital to open up space for the dispatchers and equipment, make room for the future addition of a fourth dispatch console, and make space for a dispatch supervisor's station. When the police department dispatch center absorbed fire dispatching, we squeezed another dispatch station into the existing room. This made it a very tight working environment for the employees. The communications room is very small and needs to be expanded to improve working conditions. The department has received multiple complaints regarding the working conditions/environment in dispatch. The expansion would open up the room with space and the ability to add another dispatch console and supervisor station which ultimately will improve services to the community.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Construction | - | 85,000 | - | - | - | 85,000 |
| Total | - | 85,000 | - | - | - | 85,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| Measure Q | - | 85,000 | - | - | - | - |
| Total | - | 85,000 | - | - | - | - |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Construction Costs | - | 65,000 | - | - | - | - |
| Equipment | - | 20,000 | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | 20,000 | - | - | - | 85,000 |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Corp Yard Solar Panels **Project #:**

Project Cost: \$700,000

Previous Cost: \$ N/A

Department: Public Works

Location: Corp Yard



Description: Installation of solar carport to offset utility costs.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | 700,000 | | | 700,000 |
| Engineering Fees | | | | | | - |
| Equipment | | | | | | - |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | 700,000 | - | - | 700,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Desert Manna Roofing Project **Project #:**

Project Cost: \$ 65,000

Previous Cost:

O & M Impacts:

Department Engineering

Location: Armory Road

Description:
Remove and replace the roof at Desert Manna



| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | 65,000 | - | - | - | - | 65,000 |
| Engineering | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | 65,000 | - | - | - | - | 65,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------------|----------|----------|----------|----------|---------------|
| CDBG | 65,000 | - | - | - | - | 65,000 |
| Total | 65,000 | - | - | - | - | 65,000 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Emergency Generator at City Hall

Project #:

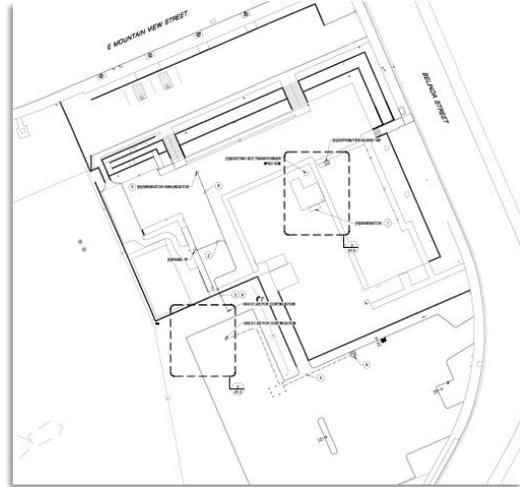
Project Cost: \$ 300,000

Previous Cost:

O & M Impacts:

Department: Engineering

Location: 220 E Mountain View Street



Description:
Remove existing generator and replacing with new generator.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | 300,000 | - | - | - | - | 300,000 |
| Engineering | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Project Management | - | - | - | - | - | - |
| Total | 300,000 | - | - | - | - | 300,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|--------------------------|----------------|----------|----------|----------|----------|----------------|
| Per Capita Funds - OGALS | 300,000 | - | - | - | - | 300,000 |
| Total | 300,000 | - | - | - | - | 300,000 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Fire Training Center

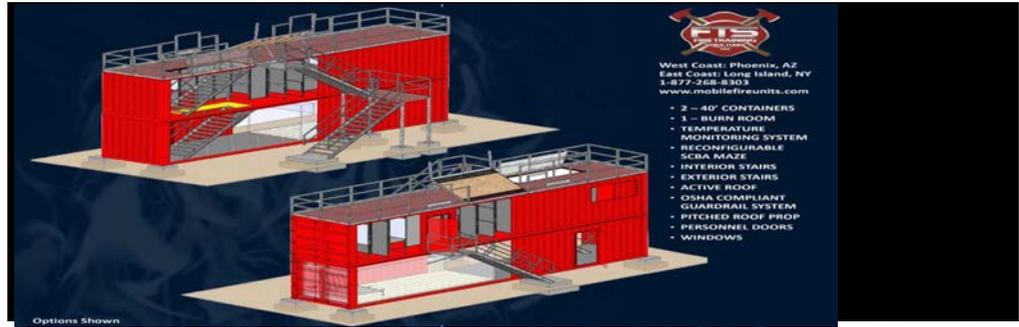
Project #:

Project Cost: \$130-180K

Previous Cost: \$

Department: FIRE

Location:



Description: The Fire District would like to purchase this training prop to place on the joint training site with the Police Department. This would aid in meeting Goal #2 as stated in the District's Program Narrative Goals and Assessment. Currently there is not a safe designated facility to conduct Fire Department training.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | - | 180,000 | | | | 180,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | 180,000 | - | - | - | 180,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| Measure Q | | 180,000 | | | | 180,000 |
| Total | - | 180,000 | - | - | - | 180,000 |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022 - 2023**

Mojave River Valley Museum Roof Replacement

Project #:

Project Cost: \$ 65,000

Previous Cost:

O & M Impacts:

Department: Engineering

Location: 270 E. Virginia Way



Description:
Replacement of the existing roof.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | - | - | - | - | - | - |
| Construction | - | - | - | - | - | - |
| Engineering | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - |
| Inspection | - | - | - | - | - | - |
| Land Acquisition / Right of Way | - | - | - | - | - | - |
| Other Costs | 65,000 | - | - | - | - | 65,000 |
| Project Management | - | - | - | - | - | - |
| Total | 65,000 | - | - | - | - | 65,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|----------------|----------|----------|----------|----------|----------------|
| CDBG | 106,804 | - | - | - | - | 106,804 |
| Total | 106,804 | - | - | - | - | 106,804 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operation | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Police Annex Solar Panels **Project #:**

Project Cost: \$700,000

Previous Cost: \$ N/A

Department: Building

Location: Police Annex

Description: Installation of solar carport to offset utility costs.



| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | 700,000 | 700,000 |
| Engineering Fees | | | | | | - |
| Equipment | | | | | | - |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | - | - | 700,000 | 700,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Solar Project for Fire Station 361 & 366 **Project #:**

Project Cost: \$580,800

Previous Cost: \$

Department: FIRE
Location: Station 361 &366

Description:

The District currently spends \$65k-75K per year for electricity for Stations 361 and 366. This project will pay for itself in 12 years and have an overall 30 year projected savings of \$1,906,916.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | | 580,800 | | | | 580,800 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | 580,800 | - | - | - | 580,800 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | - | 580,800 | | | | 580,800 |
| Total | - | 580,800 | - | - | - | 580,800 |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | - | 580,800 | | | | 580,800 |
| Total | - | 580,800 | - | - | - | 580,800 |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Combination Vactor Truck **Project #:**

Project Cost: \$650,000

Previous Cost: \$ N/A

Department: Wastewater/Streets

Location: Wastewater/Streets



Description: This purchase is funded from 2/3 Wastewater and 1/3 Streets. Lead time on unit is approximately 10 months after purchase order is issued. The City's combination vactor truck was out of service for years and was auctioned off last year because it no longer met AQMD requirements. The replacement unit will provide service abilities that currently are being neglected. The purchase order will need to be created in FY-23, but the expense will not occur until FY 24.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | | 450,000 | | | | 450,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | 450,000 | - | - | - | 450,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|----------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Hand Held Radio Upgrade Project

Project #:

Project Cost: \$305,674

Previous Cost: \$ -
O&M Impact: \$ -

Department: Police Department

Location: 220 East Mountain View Street



Description: The department needs to upgrade the current Hand Held Talkers/Radios (HT's). The department currently deploys the Motorola XTS 5000R radios which have a life span of approximately eight (8) years. Although we have been able to receive over ten (10) years of service life with these radios, their current programming, reception, and transmitting has created several issues in the field. San Bernardino County radio repair recommends a transition to the new Motorola APX 6000 series radios ASAP due to upgraded programming and compatibility with the new digital system. The expected life span of the APX 6000 radios is 10 years. The listed costs include radios, lapel microphones, programming, and warranty.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Training Costs | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| Measure Q | 152,900 | 152,900 | - | - | - | 305,800 |
| Total | 152,900 | 152,900 | - | - | - | 305,800 |

| Operating & Maintenance Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | - |
| Capital Outlay | 152,900 | 152,900 | - | - | - | 305,800 |
| Total | 152,900 | 152,900 | - | - | - | 305,800 |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Kick Broom **Project #:**

Project Cost: \$95,000.00

Previous Cost: \$ NA

Department: Streets

Location: Streets



Description: Kick Broom is a vital piece of equipment for the Streets Division for construction projects, emergency issues, and storm cleanup events.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | | | 95,000 | | | 95,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | 95,000 | - | - | 95,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint. Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|----------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

City of Barstow
Capital Improvement Project
FY 2022-2023

Project Name: Mastic Machine **Project #:**

Project Cost: \$90,000

Previous Cost: \$ N/A

Department: Streets

Location: Streets



Description: Mastic machine to continue and improve in-house street maintenance activities.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | 90,000 | | | | | 90,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | 90,000 | - | - | - | - | 90,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|----------|----------|----------|----------|----------|--------------|
| | | | | | | - |
| Total | - | - | - | - | - | #REF! |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

City of Barstow
Capital Improvement Project
FY 2022-2023

Mobile Command Post Project

Project #:

Project Cost: \$563,000

Previous Cost: \$ -
O&M Impact: \$ -

Department: Police Department

Location: 220 East Mountain View Street



Description: A Mobile Command Post Vehicle is used as a mobile office that provides shelter, work spaces, access to department computers, tactical planning areas, and restroom facilities for extended investigations into critical incidents.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Engineering and Design | - | - | - | - | - | - |
| Other Costs | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

| Funding Sources | FY19-20 | FY20-21 | FY21-22 | FY22-23 | FY23-24 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| Measure Q | - | - | - | - | - | 563,000 |
| Total | - | - | - | - | - | 563,000 |

| Operating & Maintenance Budget Impact | FY19-20 | FY20-21 | FY21-22 | FY22-23 | FY23-24 | 5 Year Total |
|---------------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | - | - | - | - | - | - |
| Maintenance | - | - | - | - | - | 1,500 |
| Capital Outlay | - | - | - | - | - | - |
| Total | - | - | - | - | - | - |

Maintenance - Amount reflects the annual maintenance costs

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Skid Steer **Project #:**

Project Cost: \$225,000.00

Previous Cost: \$??

Department: Streets

Location: Streets



Description: A Skid Steer is a vital piece of equipment for the Streets Division that can be used across the division for a magnitude of projects.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | | | 225,000 | | | 225,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | - | 225,000 | - | - | 225,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Stencil Truck **Project #:**

Project Cost: \$180,000

Previous Cost: \$ 43,500

Department: Streets

Location: Streets



Description: A Stencil truck is a vital piece of equipment for the Streets Division, which had a service life of 15 years. The current unit is over 23 years old.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------|---------|---------|---------|---------|--------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | | 180,000 | | | | 180,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | - | 180,000 | - | - | - | 180,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|---------|---------|---------|---------|---------|--------------|
| | | | | | | - |
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|---------|---------|---------|---------|---------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

**City of Barstow
Capital Improvement Project
FY 2022-2023**

Project Name: Tractor **Project #:**

Project Cost: \$80,000

Previous Cost: \$ N/A

Department: Wastewater

Location: Wastewater



Description: Purchase of a high crop tractor to maintenance the solar drying beds.

| Description of Expenditures | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | | | | | | - |
| Construction | | | | | | - |
| Engineering Fees | | | | | | - |
| Equipment | 80,000 | | | | | 80,000 |
| Inspection | | | | | | - |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | 80,000 | - | - | - | - | 80,000 |

| Funding Sources | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|-----------------|----------|----------|----------|----------|----------|--------------|
| | | | | | | - |
| | | | | | | - |
| Total | - | - | - | - | - | - |

| Operating & Maint Budget Impact | FY22-23 | FY23-24 | FY24-25 | FY25-26 | FY26-27 | 5 Year Total |
|---------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

CITY OF BARSTOW
Assessed Value of Taxable Property
Last Ten Fiscal Years

| Fiscal Year Ended June 30 | City of Barstow | | | | |
|---------------------------------|-----------------|-------------|-------------------|-------------------|----------|
| | Secured | Unsecured | SBE Nonunitary | City Net Value | % Change |
| 2012 | 1,105,173,976 | 105,571,293 | 2,186,442 | 1,212,931,711 | -2.61% |
| 2013 | 1,092,408,332 | 104,914,213 | 2,165,193 | 1,199,487,738 | -1.11% |
| 2014 | 1,039,983,380 | 102,817,129 | 677,094 | 1,143,477,603 | -4.67% |
| 2015 | 1,051,514,240 | 103,609,217 | 562,232 | 1,155,685,689 | 1.07% |
| 2016 | 1,075,574,231 | 100,176,764 | 1,091,097 | 1,176,842,092 | 1.83% |
| 2017 | 1,179,227,750 | 92,848,517 | 1,090,047 | 1,273,166,314 | 8.18% |
| 2018 | 1,199,023,057 | 87,038,753 | 1,174,083 | 1,287,235,893 | 1.11% |
| 2019 | 1,277,320,622 | 97,633,037 | 1,100,258 | 1,376,053,917 | 6.90% |
| 2020 | 1,364,148,974 | 96,231,522 | 1,041,131 | 1,461,421,627 | 6.20% |
| 2021 | 1,406,623,300 | 99,619,193 | 986,567 | 1,507,229,060 | 3.13% |

Source: HdL Coren & Cone/San Bernardino Co Assessor 2011/12-2020/21 Combined Tax Rolls

*Exempt values are not included in Total Assessed Value.

CITY OF BARSTOW, CALIFORNIA

DEMOGRAPHICS

Fiscal Year 2021 - 2022

General

| | |
|-------------------------------|--------------------|
| Date of Incorporation | September 30, 1947 |
| Form of Government | Council-Manager |
| Classification | General Law |
| Area | 41.3 square miles |
| Sphere of Influence | 200 square miles |
| Population | 24,205 |
| Average Household Income | \$56,710 |
| Average Household Size | 2.91 |
| Number of Full-Time Employees | 171 |

Outdoor Recreation Facilities

| | |
|-------------------------|----|
| Parks | 13 |
| Soccer Field | 2 |
| Playground | 9 |
| Baseball/Softball Field | 5 |
| Batting Cages | 1 |
| Picnic Shelter | 3 |
| Basketball Court | 7 |
| Tennis Court | 1 |
| Amphitheater/ Stage | 2 |
| Football Field | 1 |
| Horseshoe Pits | 3 |
| BBQs | 8 |
| Skate Park | 1 |
| Swimming Pool | 1 |
| Restrooms | 12 |

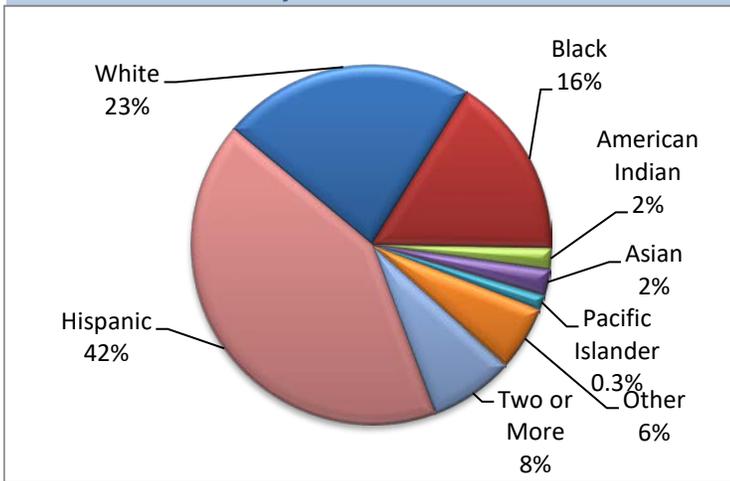
Fire Protection

| | |
|-----------------------------------|----|
| Number of Fire Stations | 3 |
| Number of Sworn F/T Fire Fighters | 28 |
| Number of Non-Sworn | 2 |

Police Protection

| | |
|----------------------------------|----|
| Number of Police Stations | 2 |
| Number of Sworn Sheriff Officers | 46 |

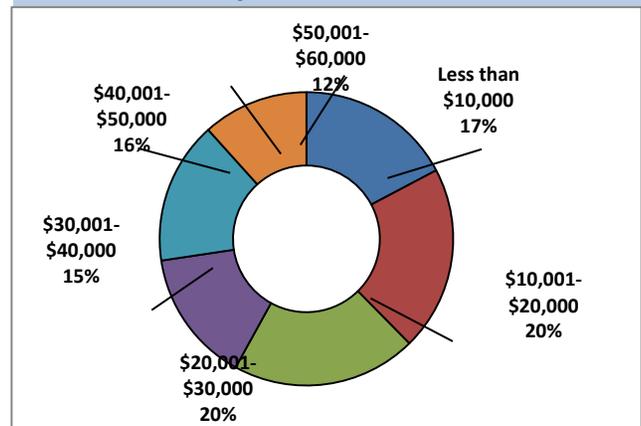
Race and Ethnicity



Streets, Parks and Sanitation

| | |
|-------------------------------|-------------|
| Miles of Streets | 104.4 miles |
| Miles of Sanitary Sewers | 123 |
| Miles of Storm Sewers | 16 |
| Max. Daily Treatment Capacity | 4.5MGD |

Households by Income



Education Facilities

| | |
|-------------------------------|----|
| Elementary Schools* | 10 |
| Intermediate Schools | 1 |
| Junior High (Middle) Schools* | 2 |
| High Schools* | 2 |
| Adult Evening Schools | 1 |
| Community Colleges | 1 |
| Public Libraries | 1 |

*Including private and charter schools

2020 Top 5 Employers

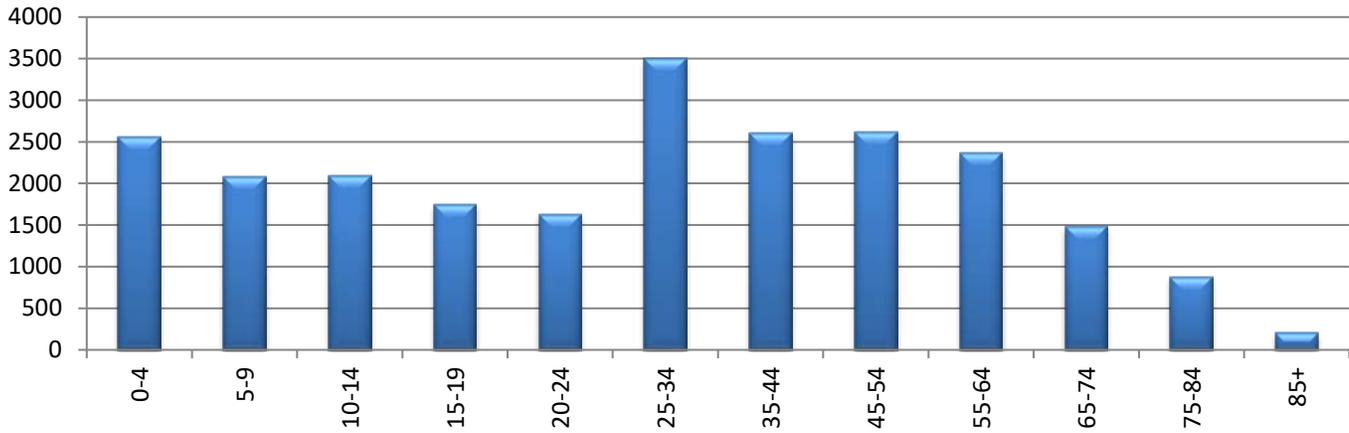
| | |
|-----------------------------|-------|
| Ft. Irwin NTC | 8,900 |
| Marine Corps Logistics Base | 1,700 |
| BNSF Railroad | 1,000 |
| Barstow USD | 958 |
| Outlets at Barstow | 480 |

CITY OF BARSTOW, CALIFORNIA

DEMOGRAPHICS

Fiscal Year 2021 - 2022

Population by Age



2020 Educational Attainment of Population over 25 Years of Age

| Years of School Completed | Total | |
|---------------------------|-------|----------|
| Less than High School | 926 | (6.63%) |
| 9th to 12th Grade | 2,120 | (15.18%) |
| High School | 4,223 | (30.23%) |
| Some College | 3,671 | (26.28%) |
| Associate's Degree | 1,744 | (12.48%) |
| Bachelor's Degree | 812 | (5.81%) |
| Graduate Degree or Higher | 473 | (3.39%) |

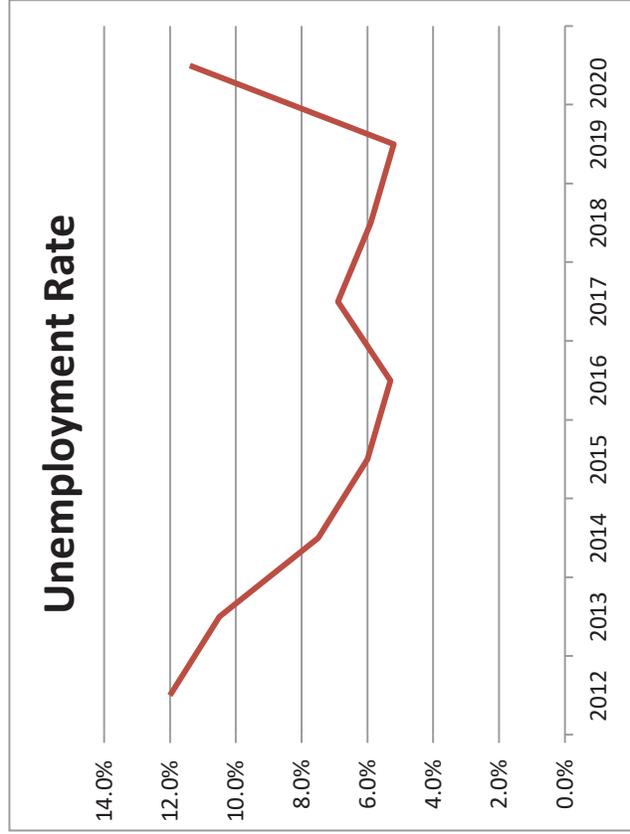
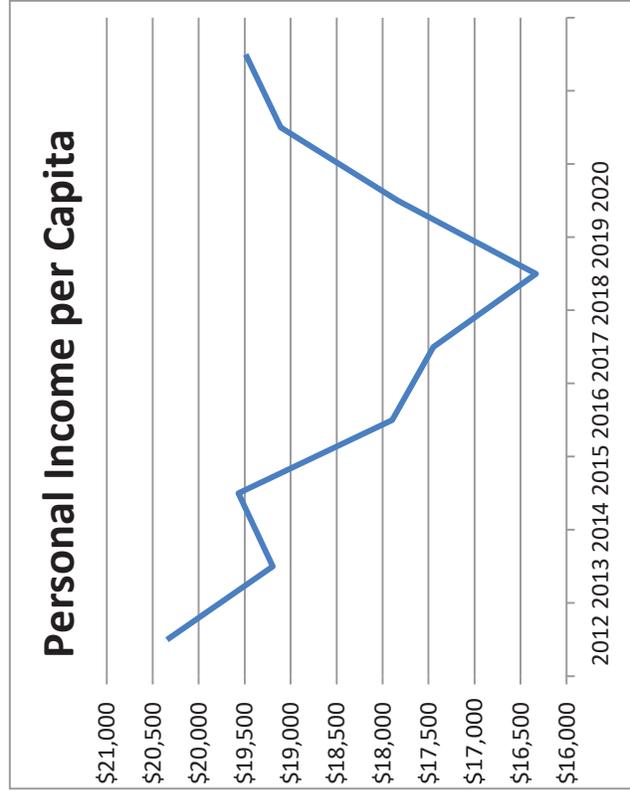
Demographic and Economic Statistics Last Ten Calendar Years

| Calendar Year | Population (1) | Personal Income (in thousands) | Per Capita Income | Unemployment Rate (2) | Median Age | % of Pop 25+ with High School Degree | % of Pop 25+ with Bachelor's Degree |
|---------------|----------------|--------------------------------|-------------------|-----------------------|------------|--------------------------------------|-------------------------------------|
| | (1) | (in thousands) | Income | Rate (2) | Median Age | High School Degree | Bachelor's Degree |
| 2011 | 23,019 | \$ 451,449 | \$ 19,612 | 16.4% | 33.1 | 78.9% | 9.4% |
| 2012 | 23,168 | 471,330 | 20,344 | 12.0% | 33.3 | 81.0% | 9.2% |
| 2013 | 23,292 | 447,043 | 19,193 | 10.5% | 32.9 | 79.8% | 9.7% |
| 2014 | 23,265 | 455,250 | 19,568 | 7.5% | 33.7 | 82.4% | 10.6% |
| 2015 | 24,360 | 435,931 | 17,895 | 6.0% | 31.2 | 80.3% | 11.8% |
| 2016 | 24,248 | 423,134 | 17,450 | 5.3% | 30.2 | 79.8% | 11.5% |
| 2017 | 24,248 | 396,041 | 16,332 | 6.9% | 29.3 | 77.3% | 11.7% |
| 2018 | 24,150 | 430,713 | 17,834 | 5.9% | 30.0 | 78.4% | 11.7% |
| 2019 | 24,268 | 463,700 | 19,107 | 5.2% | 29.8 | 79.3% | 11.3% |
| 2020 | 24,205 | 471,728 | 19,488 | 11.4% | 30.1 | 78.2% | 9.2% |

Sources: HdL Coren & Cone

(1) Population: California State Department of Finance

(2) Unemployment Data: California Employment Development Department



FINANCIAL POLICIES

FINANCIAL REPORTING

The City maintains its accounting records in accordance with Generally Accepted Accounting Principles (“GAAP”) and the standards established by the Governmental Accounting Standards Board (“GASB”). The City Council and City staff review fiscal performance against the budget at the mid-point of each Fiscal Year.

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, net position or fund equity, revenues and expenditures or expenses, as appropriate.

Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The budget is adopted in accordance with GAAP. Revenues are recognized on the accrual basis (i.e., when they are earned). Expenditures are recorded when the related fund liability is incurred.

The General Fund is the general operating fund of the City. It is used to account for all financial resources except those that are required to be accounted for in another fund because there are legal restrictions on their use.

RESERVES:

General Fund - Fund Balance Policy

The City’s intent is to maintain an optimal General Fund Operating Reserve equal to at least 25% of budgeted appropriations in the General Fund. For FY 22-23, the \$5.2 million unassigned fund balance is equivalent to 22.0% of the General Fund adopted budget or 3.62% of the total operating budget for all funds.

In June, 2010, the City Council adopted Resolution No. 4548-2010 approving Policy Memorandum No. 2010-15 – Fund Balance Policy (the “**Fund Balance Policy**”). The Fund Balance Policy aims to help reduce the negative impact on the City in times of economic uncertainty and potential losses of funding from other governmental agencies. Under the Fund Balance Policy, City reserves are restricted for one-time purposes. The Fund Balance Policy establishes minimum requirements for General Fund non-department reserves and provides guidelines for the use of these funds. Appropriation for contingencies is maintained at 20 percent of total General Fund net appropriations for one-time emergencies and economic uncertainties. Excess fund balance at year-end must first be used to replenish the reserve amount at the 20 percent level. The Fund Balance Policy can be changed only by a resolution of the City Council.

Debt Service Funds

The Debt Service Funds shall maintain reserves as prescribed by the bond covenants and/or other legal restrictions adopted at the time of the debt issuance.

OPERATING BUDGET:

The City will maintain a long-range fiscal perspective through the use of an annual operating budget and a five or seven-year Capital Improvement Program. The City will develop a long-term revenue and expenditure forecast.

General Fund

The City will maintain a balanced operating budget. To achieve a balanced budget, current revenues should be sufficient to cover current expenditures. Appropriations of available fund balance will only be permitted for “one time” or non-recurring expenditures.

Special Revenue Funds

Special Revenue Funds will be used for specific programs or projects under the guidelines established for each fund. Appropriations may not exceed the anticipated resources including use of reserves when appropriate.

Proprietary Funds

The City will ensure that user fees enacted pursuant to an adopted rate structure are sufficient to fund operating expenses including 1 ½ to 3 months of working capital at a minimum.

Debt Service Funds

Adequate funding will be appropriated within the Debt Service Funds to fund debt obligations as they come due. Also, reserves will be maintained within the Funds as necessary pursuant to bond covenants and/or other legal restrictions.

FINANCIAL POLICIES

REVENUES:

Recurring revenue growth (inflation) will be used to pay for recurring expenditures. Recurring expenditure increases should not be approved which exceed recurring revenue growth. Any new or expanded programs will be required to identify new funding sources and/or offsetting reductions in expenditures. In addition:

- The City shall use a conservative approach in projecting revenues.
- One-time revenues may be used for one-time expenditures.
- The City shall update its user fees and charges periodically to recover costs of providing that service for which a fee is charged.

ACCOUNTING:

The City will comply with the requirements of the Governmental Accounting Standards Board (GASB) and record and maintain its financial transactions based upon Generally Accepted Accounting Principles (GAAP).

INVESTMENTS:

The City Treasurer shall invest the City's idle funds in accordance with the guidelines established in the adopted Investment Policy.

DEBT:

- The City shall issue debt primarily to finance capital improvement projects or for the purchase of large fixed assets.
- The term of the debt should not exceed the life of the asset being financed.
- The City shall issue debt using the most cost-effective method available at time of debt issuance.
- The debt shall not cause the City to exceed its legal debt limit.

GLOSSARY OF BUDGET TERMS

ACCRUAL BASIS OF ACCOUNTING: Revenues are recognized when both measurable and available; expenditures are recorded when services have been substantially performed or goods have been received and the liabilities incurred.

ADOPTED BUDGET: The official budget as approved by the City Council at the start of each fiscal year.

AD VALOREM TAX: (which means “according to its value”) A state or local government tax based on the value of real property as determined by the county tax assessor.

AGENCY FUND: Used to account for assets held by the City in a fiduciary capacity for individuals, government entities, and others. Such funds are operated by carrying out the specifications of trust indentures, statutes, ordinances, or other governing regulations.

AMENDED BUDGET: The adopted budget as amended by the City Council through the course of a fiscal year.

APPROPRIATIONS: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and to the time when it may be expended.

ARBITRAGE: The interest rate differential that exists when proceeds from a municipal bond – which is tax-free and carries a lower yield – are invested in taxable securities with a yield that is higher. The 1986 Tax Reform Act made this practice by municipalities illegal solely as a borrowing tactic, except under certain safe-harbor conditions.

ASSESSED VALUATION: A municipality’s property tax base stated in dollars based on real estate and/or other taxable business property for the purposes of taxation, sometimes expressed as a percent of the full market value of the taxable property within a community.

AUTHORITY OR AGENCY: A state or local unit of government created to perform a single activity or a limited group of functions and authorized by the state legislature to issue bonded debt.

AUTHORIZING ORDINANCE: A law that, when enacted, allows the unit of government to sell a specific bond issue or finance a specific project.

BOND: A security whereby an issuer borrows money from an investor and agrees and promises, by written contract, to pay a fixed principal sum on a specified date (maturity date) and at a specified rate of interest.

BOND PREMIUM: The amount at which a bond or note is bought or sold above its par value or face value without including accrued interest.

BUDGET: A plan of financial operation comprised of estimated expenditures for a given period (usually a single fiscal year) and the proposed means of financing the expenditures (through revenues).

BUDGET MESSAGE: A written discussion of the budget presented by the City Manager to the City Council.

CAPITAL BUDGET: A budget which focuses on capital projects to implement the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM: A plan for capital improvements to be implemented each year over a number of years to meet capital needs arising from the assessment of long-term needs. It sets forth the estimated cost for each project and specifies the resources required to finance the projected expenditures.

GLOSSARY OF BUDGET TERMS

CAPITAL IMPROVEMENT PROJECT: The budget unit to group activities and costs necessary to implement a specific capital improvement and/or acquisition. A project can include the construction, acquisition, expansion, replacement, or rehabilitation of a physical facility or improvement. Projects often include planning and design, land acquisition, and project management costs related to such facilities and improvements.

CAPITAL PROJECTS FUNDS: Used to account for financial resources for the acquisition or construction of major capital facilities other than those financed by proprietary and trust funds.

CERTIFICATES OF PARTICIPATION (COPs): A form of lease revenue bond that permits the investor to participate in a stream of lease payments, installment payments or loan payments relating to the acquisition or construction of specific equipment, land, or facilities. COPs have become a popular financing device in California since the passage of Proposition 13. COPs are not viewed legally as “debt” because payment is tied to an annual appropriation by the government body. As a result, COPs are seen by investors as providing weaker security and often carry ratings that are a notch or two below an agency’s general obligation rating.

CONTRACTED SERVICES: Services rendered in support of the City’s operations and activities by external parties. These may be based upon either formal contracts or ad hoc charges.

COUPON RATE: The specified annual interest rate payable to the bond or note holder as printed on the bond. This term is still used even though there are no coupon bonds anymore.

DEBT LIMIT: The maximum statutory or constitutional amount of debt that the general obligation bond issuer can either issue or have outstanding at any time.

DEBT SERVICE FUNDS: Account for the accumulation of resources set aside to meet current and future debt service requirements (payments) on general long-term debt.

DELINQUENT TAXES: Property Taxes that have been levied but remain unpaid on and after the due date. In California, the due dates are December 10 and April 10. Special taxes and assessments are often due on these dates as well. When tax delinquencies exceed 5%, the Bond Advisor places the issue on its internal Bond Watch.

DEPARTMENT: A major organizational unit of the City with overall management responsibility for an operation or a group of related operations within a functional area.

DISCOUNT: The amount by which market value of a bond is less than par value or face value.

DIVISION: An organizational subgroup of a department.

ENCUMBRANCE: The commitment of appropriated funds to purchase goods, which have not yet been received, or services that has yet to be rendered

EXPENDITURES: Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

GLOSSARY OF BUDGET TERMS

FEASIBILITY STUDY: A financial study provided by the issuer of a revenue bond that estimates service needs, construction schedules, and most importantly, future project revenues and expenses used to determine the financial feasibility and creditworthiness of the project to be financed.

FISCAL AGENT: Also known as the Paying Agent, the bank, designated by the issuer, to pay interest and principal to the bondholder.

FISCAL YEAR: A 12-month period to which the annual operating budget applies and at the end of which an entity determines its financial position, the results of its operations, and adopts a budget for the coming year. The City of Barstow's fiscal year is from July 1 to June 30.

FIXED ASSETS: Equipment costing \$5,000 or more, including tax, with a useful life longer than one year, and not qualifying as a capital improvement project. Includes automotive equipment, office equipment, office furniture, acquisitions, landscaping improvements, etc.

FULL FAITH AND CREDIT: The pledge of "the full faith and credit and taxing power without limitation as to rate or amount." A phrase used primarily in conjunction with General Obligation bonds to convey the pledge of utilizing all taxing powers and resources, if necessary, to pay the bond holders.

FULL-TIME EQUIVALENT (FTE): The conversion of part-time employee hours to an equivalent of a full-time position. For example: one person working 20 hours a week for a year would be 0.5 FTE.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts, recording resources, related liabilities, obligations, reserves and equities segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The equity (assets minus liabilities) of governmental fund and fiduciary fund types. However, for budgeting purposes, a working capital definition of current assets minus current liabilities is used for the computation.

GENERAL OBLIGATION (GO) BOND: A bond secured by a pledge of the issuer's taxing powers (limited or unlimited). More commonly the general obligation bonds of local governments are paid from ad valorem property taxes and other general revenues. Considered the most secure of all municipal debt. Limited in California by Proposition 13 to debt authorized by a two-thirds vote in the case of local governments or a simple majority for State issuance.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GOVERNMENTAL FUNDS: Typically are used to account for tax-supported (governmental) activities. These include the General Fund, Special Revenue Funds, Capital Projects Funds, and Debt Service Funds.

HOMEOWNERS' SUBVENTION: Owner-occupied properties are eligible for an annual exemption of \$7,000 of the assessed value of the property. This State exemption is reimbursed to the City through this subvention.

INTERFUND TRANSFERS: Defined as "flows of assets" (such as goods or services) without equivalent flows of assets in return and without requirement for repayment.

GLOSSARY OF BUDGET TERMS

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

INTERNAL SERVICE FUNDS: Account for the goods or services provided by one fund and/or department to another fund and/or department on a cost reimbursement basis.

INVESTMENT GRADE: A rating issued by the three major bond rating agencies, Moody's, Standard & Poor's, and Fitch, rated BBB, Baa or better. Many fiduciaries, trustees, and some mutual fund managers can only invest in securities with an investment grade rating.

ISSUER: A state or local unit of government that borrows money through the sale of bonds and/or notes.

JOINT POWERS AUTHORITY (JPA): The formation of two or more public entities with common powers to consolidate their forces and resources to acquire assets and/or provide services to the public. Their bonding authority and taxing ability is the same as their powers as separate units.

LETTER OF CREDIT: A form of supplement or, in some cases, direct security for a municipal bond under which a commercial bank or private corporation guarantees payment on the bond under certain specified conditions.

LIEN: A claim on revenues, assessments or taxes made for a specific issue of bonds.

MARKS-ROOS BOND: The State Legislature enacted the Marks-Roos (named after its legislative sponsors) Local Bond Pooling Act of 1985 to facilitate the financing of local government facilities by bond bank pools funded by bond proceeds. The pool, formed under a Joint Powers Authority, can buy any type of legally issued debt instrument within or without its geographic area. The idea was to save money through economies of scale by selling one large bond issue to finance several small projects. (Several Marks-Roos issues have defaulted and are under investigation by the Securities and Exchange Commission. Prospective investors should find out what sort of loans the pooled fund will make before buying such deals.)

MELLO-ROOS BOND: The Mello-Roos (named for its legislative sponsors) Community Facilities District Act of 1982 established another method where by almost every municipal subdivision of the state may form a special, separate district to finance a long list of public facilities by the sale of bonds and finance certain public services on a pay-as-you-go basis. These Community Facilities Districts are formed and bond issues authorized by a two-thirds vote of the property owners in the district. Typically, the only voters in a district are one or more real estate developers who own or have an option on all of the land in the district. These land-based financings were nicknamed "dirt bonds" by the Bond Advisor years ago. Bonds are sold to finance facilities that can include school, parks, libraries, public utilities and other forms of infrastructure. The Districts may provide public services that include police and fire protection, recreation programs, area maintenance, library services, flood and storm drainage. Bonded debt service and/or the public services are paid for by special taxes levied on the real property within the district. As the developer subdivides and sells off the land the new property owner assumes the tax burden. (Tax delinquencies can lead to fines and penalties and ultimately foreclosure and sale. The ultimate security for Mello-Roos bonds is the value of the real property being taxed; consequently a provision in the law requires the appraised value of the land be three times the bonded debt. Recent foreclosure sales have cast doubts on the skills of the appraisers and underscore the risk of some of this debt when a severe real estate slump hits developers.)

MODIFIED ACCRUAL BASIS: The accrual basis of accounting where revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. All governmental funds and agency funds are accounted for using the modified accrual basis of accounting.

GLOSSARY OF BUDGET TERMS

NET BUDGET: The legally adopted budget less interfund transactions. Those amounts in the budget representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount.

OBJECTIVE: A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should specify a standard of performance for a given program or stated goal.

OBJECT CODE: The classification of expenditures in terms of what is bought and paid for grouped into categories.

OFFICIAL STATEMENT (OS): A document (prospectus) circulated for an issuer prior to a bond sale with salient facts regarding the proposed financing. There are two OS, the first known as the preliminary, or “red herring” – so named because some of the type on its cover is printed in red – and it is supposed to be available to the investor before the sale. The final OS must be sent to the purchaser before delivery of the bonds.

OPERATING BUDGET: A budget which focuses on everyday operating activities and programs. Usually includes personnel, maintenance and operations and capital equipment.

OVERLAPPING DEBT: The proportionate share of the general obligation bonds of local governments located wholly or in part within the limits of the reporting unit of government, which must be borne by property owners within the unit.

PAR VALUE: The face value or principal amount of a bond, usually \$5,000, due to the holder at maturity. It has no relation to the market value.

PERSONNEL EXPENSES: Compensation paid to or on behalf of City employees for salaries and wages, overtime and benefits.

PREMIUM: The amount, if any, by which the price exceeds the principal amount (par value) of a bond. Its current yield will be less than its coupon rate.

PRINCIPAL: The face value of a bond, exclusive of interest.

PROFESSIONAL SERVICES: Includes the cost of outside professional and specialized services purchased by the City, such as consultants for special studies, outside attorneys, architectural and engineering, etc.

PROGRAM BUDGET: A budget organized by a grouping of related activities, projects and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROPERTY TAX: A tax levied on real estate and personal property. The basic rate in San Bernardino County is 1% of assessed value, of which City of Barstow receives approximately 12 cents for every dollar collected.

PROPERTY TRANSFER TAX: An assessment on real property transfers at the current rate of \$.55 per \$500 in market value, and is collected at the time of the transfer with the County receiving half the collected amount. Also known as the Documentary Transfer Tax.

PROPOSED BUDGET: The budget as formulated and proposed by the City Manager. It is submitted to the City Council for review and approval.

GLOSSARY OF BUDGET TERMS

RATINGS: Various alphabetical and numerical designations used by institutional investors, underwriters, and commercial rating companies to indicate bond and note creditworthiness. Standard & Poor's and Fitch Investors Service Inc. use the same system, starting with their highest rating of AAA, AA, A, BBB, BB, B, CCC, CC, C, and D for default. Moody's Investors Services uses Aaa, Aa, A, Baa, Ba, B, Caa, Ca, C, and D. Each of the services use + or – or +1 to indicate half steps in between. The top four grades are considered Investment Grade Ratings.

REFUNDING BOND: The issuance of a new bond for the purpose of retiring an already outstanding bond issue.

RETAINED EARNINGS: An equity account reflecting the accumulated earnings of Proprietary Fund types. For budgeting purposes, the working capital definition of fund balance is used.

REVENUE: Moneys that the City receives as income such as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

REVENUE BOND: A municipal bond whose debt service is payable solely from the revenues received from operating the facilities acquired or constructed with the proceeds of the bonds.

SELF-INSURANCE: The retention of liabilities, arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. The City currently participates in the Public Entity Risk Management Authority (PERMA). The Authority is comprised of thirty-one (31) participating member agencies. The City reinsures with the Authority and/or self-insures varying levels of coverage depending upon the insurance program.

SPECIAL REVENUE FUNDS: Account for the revenue derived from specific taxes or other earmarked revenue sources (other than expendable trusts or for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes.

SUPPLEMENTAL ROLL PROPERTY TAXES: Assessed on property that changes ownership during the year and is based on the difference between the new and old assessed values.

TAX BASE: The total resource of the community that is legally available for taxation.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, user charges.

TRUSTEE: A bank designated as the custodian of funds and official representative of bondholders. Appointed to ensure compliance with trust indenture.

UNDERWRITER: A financial institution (investment or commercial bank), which purchases a new issue of municipal securities for resale; may acquire the bonds either by negotiated sale or based on competitive bidding.

USER CHARGES: Payments made by users or customers of publicly provided services that benefit specific individuals. These services exhibit "public good" characteristics. Examples of user charges are fees paid for recreational activities, building fees, police fees, etc.

ACRONYMS

| | |
|----------------|--|
| AB | Assembly Bill |
| AC | Air Conditioning |
| ACFR | Annual Comprehensive Financial Report |
| ADA..... | Americans with Disabilities Act |
| ADT | Average Daily Traffic |
| APA..... | American Planning Association |
| ARPA..... | American Rescue Plan Act |
| A/V..... | Audio/Video |
| AVL | Automatic Vehicle Location |
| BAN..... | Bank Anticipation Note |
| BMP | Best Management Practices |
| CAL OSHA | California Occupational Safety and Health Administration |
| CalPERS..... | California Public Employees Retirement System |
| CalTrans..... | California Department of Transportation |
| CARES..... | Coronavirus Aid, Recovery, and Economic Security (CARES) Act |
| CD | Community Design |
| CDBG | Community Development Block Grant |
| CEQA..... | California Environmental Quality Act |
| CIP | Capital Improvement Program |
| CNG | Compressed Natural Gas |
| CO | Carbon Monoxide |
| COP..... | Certificates of Participation |
| COPS..... | Citizen's Option for Public Safety |
| CPI | Consumer Price Index |
| CSMFO..... | California Society of Municipal Finance Officers |
| CUP | Conditional Use Permit |
| DOJ | Department of Justice |
| DUI..... | Driving under the Influence |
| EAP | Employee Assistance Program |
| EDD..... | Employment Development Department |
| EIR..... | Environmental Impact Report |
| EOC..... | Emergency Operations Center |
| ERAF | Educational Revenue Augmentation Fund |
| FEMA | Federal Emergency Management Agency |
| FHWA | Federal Highway Administration |
| FTE..... | Full-Time Equivalent |
| FY..... | Fiscal Year |
| GAAP | Generally Accepted Accounting Practices |
| GASB..... | Governmental Accounting Standards Board |
| GFOA | Government Finance Officers' Association |
| GIS | Geographic Information System |
| GO | General Obligation |
| HUD | Housing and Urban Development |
| HVAC | Heating, Ventilation, Air Conditioning |

ACRONYMS

| | |
|-------------|--|
| IPEMA..... | International Playground Equipment Association |
| IT..... | Information Technology |
| JPA..... | Joint Powers Authority |
| JUA..... | Joint Use Agreement |
| LOS..... | Level of Service |
| LTD..... | Long-term Disability |
| M&O..... | Maintenance & Operation |
| MOU..... | Memorandum of Understanding |
| NACSLB..... | National Advisory Council on State and Local Budgeting |
| NEC..... | National Electric Code |
| NPDES..... | National Pollutant Discharge Elimination System |
| NPI..... | National Purchasing Institute |
| OPEB..... | Other Post Employment Benefits |
| OS..... | Official Statement |
| OTS..... | Office of Traffic Safety |
| PC..... | Personal Computer, Penal Code |
| PERS..... | Public Employees Retirement System |
| PPE..... | Personal Protective Equipment |
| PUC..... | Public Utility Commission |
| RAN..... | Revenue Anticipation Note |
| RDA..... | Redevelopment Agency |
| RMS..... | Records Management System |
| ROR..... | Rate of Return |
| ROW..... | Right-of-Way |
| SB..... | Senate Bill |
| SBOE..... | State Board of Equalization |
| SEC..... | Security and Exchange Commission |
| SED..... | Special Enforcement Detail |
| SEMS..... | Standardized Emergency Management Systems |
| SLESF..... | Supplemental Law Enforcement Services Fund |
| SUV..... | Sports Utility Vehicle |
| SWAT..... | Special Weapons and Tactics (Team) |
| TAN..... | Tax Anticipation Note |
| TEA..... | Transportation Enhancement Activities |
| TMC..... | Turning Movement Count |
| TOT..... | Transient Occupancy Tax |
| TPA..... | Third Party Administrator |
| TRAN..... | Tax and Revenue Anticipation Note |
| UBC..... | Uniform Building Code |
| UMC..... | Uniform Mechanical Code |
| UPC..... | Uniform Plumbing Code |
| UPS..... | Uninterrupted Power System |
| UST..... | Underground Storage Tank |
| VLF..... | Vehicle License Fee |

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